





January 25, 2021

To: Members of the Board of Directors 
From: Andrew Do, Chairman of the Board of Directors
Darrell E. Johnson, Chief Executive Officer 
Subject: 2021 Board of Directors and Chief Executive Officer Initiatives and Action Plan

At the beginning of each calendar year, the Orange County Transportation Authority (OCTA) Board of Directors (Board), led by the Chairman, identifies a set of priorities for the year, entitled Board Initiatives. The Chief Executive Officer's (CEO) Initiatives and Action Plan that support and reinforce the Board Initiatives are also developed at the same time. Combined, the Board Initiatives and CEO Initiatives and Action Plan chart the course of activities to be accomplished during the year by the agency. Board and CEO Initiatives (Attachment A) are combined to clearly show how the two work together to create a well-balanced, forward-thinking, and integrated plan.

For 2021, there are three Board Initiatives supported by nine CEO Initiatives. The 2021 Board and CEO Initiatives and Action Plan (Attachment B) include 97 project and/or program milestones, providing staff with a strong strategic direction for implementation during the calendar year. Reports on the CEO Initiatives and Action Plan detailing progress on these milestones will be provided on a quarterly basis for Board review.

Please let me know if you have any questions on the Board Initiatives or contact Darrell E. Johnson, CEO at (714) 560-5343 with questions on the Action Plan.

AD/DEJ:ls
Attachments