



**November 11, 2019**

**To:** Members of the Board of Directors

**From:** Darrell E. Johnson, Chief Executive Officer

A handwritten signature in blue ink, appearing to read "Darrell E. Johnson", is placed over the "From:" line.

**Subject:** 2019 Chief Executive Officer's Initiatives and Action Plan – Third Quarter Progress Report

On February 11, 2019, the Board of Directors (Board) approved the 2019 Chief Executive Officer's (CEO's) Initiatives and Action Plan (Action Plan), which support the 2019 Orange County Transportation Authority (OCTA) Board Strategic Initiatives (Attachment A). The Action Plan (Attachment B) consists of ten initiatives implemented through 73 projects/ programs and monitored through 88 milestones. This report provides a summary of progress on third quarter (Q3) milestones from July 1, 2019 through September 30, 2019.

In Q3, ten milestones were scheduled for completion, of which one aligned with the Board Initiatives. At the end of Q3, four of ten milestones were completed, including the milestone aligned with the Board Initiatives. Reasons for the delays of the six milestones can be attributed to dependency on coordination with outside agencies, a need for internal schedule adjustments, and resource availability. In addition to Q3 milestones, staff continued to focus efforts on closing out open milestones from previous quarters and was able to complete one timetable-adjusted milestone in Q3. Through Q3, there are a total of 49 milestones assigned of which 40 are complete.

Listed below are the key Q3 2019 CEO Action Plan accomplishments. Information on all Q3 milestones is provided in Attachment B.

- Beach Boulevard Corridor Study: Staff presented conceptual alternatives to the Board on September 9, 2019. The purpose of this study is to develop a comprehensive multimodal transportation vision along the 21-mile long Beach Boulevard corridor to improve and enhance local and regional mobility. This study is progressing as planned, with study recommendations anticipated to be brought to the Board in mid-2020.

- Annual Credit Rating Agency Trip: On September 19, 2019, OCTA staff, Chairman Shaw, Vice-Chair Jones, and Director Hennessey met with all three rating agencies to discuss the performance of the 91 Express Lanes, the Orange County economy, and the Measure M2 Program, with a specific emphasis on the Interstate 405 Improvement Project and sales tax collections. OCTA was well-received at each meeting. A full report was presented to the Finance and Administration Committee on October 23, 2019, and at the Board meeting on October 28, 2019.

Although not completed in Q3, the iShuttle procurement was completed on October 14, 2019. The Board authorized the CEO to negotiate and execute a purchase order for 12, 30-foot heavy-duty compressed natural gas-powered buses, with an option to purchase five additional buses for iShuttle service. The iShuttle service helps commuters complete first and last mile to and from work, home, and Metrolink stations in both the cities of Irvine and Tustin.

I am pleased with the progress that the agency has made to-date and look forward to completing the balance of the 2019 CEO's Action Plan next quarter. Please contact me at (714) 560-5343 with any questions or suggestions.

DEJ:fc  
Attachments