



**July 8, 2019**

**To:** Members of the Board of Directors  
*Timothy C. Shaw*  
**From:** Tim Shaw, Chairman of the Board of Directors  
**Subject:** 2019 Orange County Transportation Authority Board of Directors Strategic Initiatives Mid-Year Report

At the beginning of the calendar year, I established a set of Board of Directors (Board) Strategic Initiatives (Initiatives) for 2019. These Initiatives set the tone for the year by providing added direction for programs and projects in 2019. For this year, the Orange County Transportation Authority (OCTA) Board adopted six strategic initiatives (Attachment A) to advance the goal areas of mobility, public service, fiscal sustainability, stewardship, organizational excellence, and safety.

Between January 1, 2019, and June 30, 2019, OCTA has advanced the Initiatives through various programs and projects. Details of these accomplishments are provided below:

**Initiative 1: Deliver Capital Projects**

- Interstate 405 Design-Build Project, Bridge Reconstruction: Construction continued on Slater Avenue, McFadden Avenue, Magnolia Street, Goldenwest Street, and Bolsa Chica Road bridges. Additionally, reconstruction commenced on the Fairview Road, Harbor Boulevard, and Santa Ana River bridges.
- Orange Transportation Center Metrolink Parking Structure: Project construction was completed in February 2019. The project adds 608 parking spaces for use by Metrolink patrons. A dedication ceremony took place on February 19, 2019, to commemorate the accomplishment and highlight the availability of the new structure.
- Fullerton Transportation Center Revitalization: On May 13, 2019, the Board selected a firm to revitalize the bus passenger platform area at the Fullerton Transportation Center. This project will renovate and modify existing shade canopies, benches, lighting, and bus aisles to ensure smooth operations for a positive transit experience.

**Initiative 2: Champion Fiscal Responsibility**

- OC Streetcar: Early in the year, OCTA received reimbursement of \$8.3 million from the federal Full Funding Grant Agreement (FFGA) for the OC Streetcar. This was the first draw on the FFGA for the project. The FFGA secured \$149 million in federal funding for the OC Streetcar. The OC Streetcar is funded with more than 50 percent external dollars.
- 2019-20 Budget Adoption: On June 10, 2019, the Board approved the OCTA Fiscal Year 2019-20 Budget. This balanced budget reflects the Board and Chief Executive Officer Initiatives and includes a significant capital program of improvements.
- 2019 Regional Capacity Program (RCP) and Regional Traffic Signal Synchronization Program (RTSSP) Call for Projects Programming Recommendations: On June 10, 2019, the Board approved six recommended projects for funding, totaling \$8.530 million, using Measure M2 competitive grants for RCP (Project O) and RTSSP (Project P) projects throughout Orange County. These programs make funding available for regional roadway capacity and signal synchronization projects countywide.

**Initiative 3: Develop State-of-the-Art Regional Transportation Plans**

- OCTA Innovation: On May 9, 2019, OCTA provided an innovation update to the Board. In an ongoing effort to leverage technology to spur transformation, OCTA has interviewed 12 different transportation technology providers in the last few months to gain more knowledge about new and emerging technologies.

**Initiative 4: Strengthen Regional Partnerships**

- Orange County (OC) to Los Angeles (LA) Transit Connections Study: In June 2019, OCTA coordinated with the LA Metropolitan Transportation Authority to initiate the OC-LA Transit Connections Study. This study aims to develop recommendations to coordinate short- and long-term transit projects between the two counties.

**Initiative 5: Implement OC Bus 360° Vision and Offer Modern Transit Solutions**

- Launch Bravo! 529 Service: On February 11, 2019, the 529 Bravo! limited-stop bus service was launched. The new express service runs on Beach Boulevard between the cities of Fullerton and Huntington Beach, and reflects OCTA's ongoing efforts to increase transit efficiency throughout the county.
- Hydrogen Fuel-Cell Electric Buses: In June 2019, OCTA received a total of nine hydrogen fuel-cell electric buses. These buses advance OCTA's efforts to promote sustainable transportation by offering Orange County residents a greener transportation alternative, as well as testing new technology to assist OCTA with future decisions related to compliance with air quality conformity standards.

**Initiative 6: Reinforce a Culture of Safety**

- Safe Routes to School Action Plan: On March 11, 2019, the Board approved the selection of a firm to develop the Safe Routes to School Action Plan. This plan will help agencies and organizations enhance the safety of youth walking and bicycling to school.
- Bicycle Safety Training Program: On April 25, 2019, a contract of \$75,000 was awarded for the Bicycle Safety Training Program. The consultant will provide bike and pedestrian safety courses to the general public.

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Attachment