Audit Recommendations Closed During First Quarter, Fiscal Year 2019-20

Audit Issue Date	Report Number	Division/ Department/ Agency	Audit Name	Recommendation	Management Response
7/12/18	18-505	Capital Programs	Interstate-405 (I-405) Improvement Project: Project Management Contracts	The Internal Audit Department (Internal Audit) recommends that management develop and implement appropriate controls to ensure labor classifications are only used as intended and all labor rates are held to contract escalation limits. Invoices should be monitored to ensure staff working steadily on the project are added to the contract in a timely manner.	Management agrees with the recommendation to develop and implement controls regarding the use of labor classifications. Staff that works, or is proposed to work, on a continuous basis for a period of six months or more will be added as named personnel to the contract. Labor classifications will continue to be utilized for staff working temporarily on the project. Additionally, management will require that consultants receive approval from the Orange County Transportation Authority's (OCTA) project manager in writing prior to adjusting the salary of individuals within labor classifications at a rate greater than the contractually allowable escalation rate for named personnel. Update July 2019: Management has implemented monitoring controls, processed amendments to consultant agreements to add applicable staff, and is requiring both consultants to confirm on invoices that there have been no rate increases greater than the contract escalation rate, based on their own internal monitoring.
11/29/18	18-512	Finance and Administration (F&A)	Project: Pacific Coast	amendments should be requested in a	Management agrees to enforce the current policy regarding processing of formal amendments. Management will conduct training for Contracts Administration and Materials Management (CAMM) staff and review the requirements for processing formal amendments. Staff is also working with the general counsel's office to address the changes in contract templates to eliminate any conflicts related to the interpretation of the "effective dates". CAMM also plans to conduct training for OCTA staff on the amendment process in 2019 through the Procurement 101 training series. Update September 2019: Management has provided staff training and revised contract templates to clarify effective dates and enforce policy.
11/29/18	18-512	F&A		Internal Audit recommends that changes to firm fixed pricing of individual tasks, as established in contracts, be made through the amendment process. Management should ensure amendments needed for additional services are requested and processed in a timely manner.	Management agrees with the recommendation to request amendments for changes to firm fixed pricing of individual tasks, as established in contracts which were procured with price as a factor. Management will reinforce with staff the need to request and process amendments for additional services in a timely manner. Update September 2019: Management has provided staff training to reinforce requirements for processing amendments and to emphasize timeliness.
11/29/18	18-512	F&A	Project: PCH to San	Management should either update its Program Management Procedures to reflect state and federal requirements or enhance controls to ensure that projects comply with all procedures identified in the manual.	Management agrees with the recommendation and will review the relevant procedures from the Program Management Procedures Manual with staff to ensure that projects are in compliance. Project managers will ensure that project management plans (PMP's) are prepared for each project. Update September 2019: Management has provided staff training to ensure requirements for preparing PMP's are complied with.

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3/12/19	N/A	Planning Division (Planning) and F&A	observations with legal counsel and develop recommendations for the Board of Directors' (Board) consideration. In addition, Planning and F&A staff should monitor implementation of corrective	Staff will review observations and make recommendations for the Boards' action. Staff will follow-up with the cities to verify implementation of corrective actions. Update September 2019: Staff made recommendations to the Board at the May 13, 2019 Board meeting and obtained direction. As a result, both the City of Stanton and the City of Santa Ana were found ineligible to receive Measure M funds and the Chief Executive Officer was authorized to execute settlement agreements with each of the cities to outline requirements for restoring eligibility.