



January 14, 2019

To: Members of the Board of Directors

From: Darrell E. Johnson, Chief Executive Officer

Subject: 2018 Chief Executive Officer's Initiatives and Action Plan – End-of-Year Report

The 2018 Chief Executive Officer's (CEO) Initiatives (Attachment A) and Action Plan (Attachment B) were presented to the Orange County Transportation Authority's (OCTA) Board of Directors (Board) on February 26, 2018. Updates on the action plan are provided quarterly, and this year-end report for 2018 consists of ten initiatives, implemented through 66 programs, and monitored through 84 milestones. The Action Plan supports the 2018 OCTA Board Strategic Initiatives (Attachment C), and OCTA's Strategic Plan goal areas of mobility, public service, fiscal sustainability, stewardship, and organizational excellence.

End-of-Year Status and Highlights

By the end of 2018, 74 of 84 milestones were completed. Attachment B provides a summary of all 84 milestones and highlights the ten milestones (in orange) that carried over into 2019. Some milestones slipped due to a combination of external influences, such as coordination with outside agencies and/or internal scheduling issues.

Major accomplishments in 2018 are highlighted below.

CEO Initiative 1: Enhance Safety and Security Measures

- Facility Security Camera System: On May 14, 2018, the Board approved the selection of the firm to perform the installation of a video surveillance system at the Santa Ana and Garden Grove bus bases. The contractor received the notice to proceed on June 18, 2018.
- OCTA Cybersecurity: Throughout 2018, OCTA's Information Systems (IS) Department conducted cyber security intrusion testing, including penetration testing and phishing campaigns. Recommendations for improvements were brought to management and installation of security measures and software was implemented to prevent IS intrusion.

CEO Initiative 2: Cultivate Organizational Excellence

- Collective Bargaining Agreement: On May 14, 2018, the Board ratified and approved the Coach Operator's agreement.

CEO Initiative 3: Implement the Transit Vision of Orange County

- Phase II, Mobile Ticketing System for Fixed-Route Buses: In February 2018, Phase II, installation of mobile readers on active fleet vehicles was completed. The mobile readers allow passengers to use smartphones to be scanned to board the bus.
- Micro-Transit Demonstration Project: On March 26, 2018, the Board approved the firm to provide operation and maintenance services for the micro-transit (OC Flex) Pilot Program. In mid-August, the Board approved the proposed fare structure. OC Flex service started on October 15, 2018, in the Huntington Beach service area and started in south county (Aliso Viejo/Mission Viejo) on October 20, 2018.
- Project V Community Circulators: On June 25, 2018, the Board approved a recommended \$6.8 million in funding for Project V community-based transit circulator projects.
- Hydrogen Fuel Cell Bus Purchases: On September 24, 2018, OCTA received the first hydrogen fuel cell bus.

CEO Initiative 4: Ready the OC Streetcar Project for Construction

- OC Streetcar Project:
 - On March 26, 2018, the Board approved the firm to provide eight streetcar vehicles contingent upon successful completion of a pre-award audit to confirm compliance with Federal Buy America requirements.
 - On September 24, 2018, the Board approved the award of the construction contract. Notice to proceed for construction was given in mid-November 2018.
 - On November 30, 2018, the Federal New Starts grant agreement was formally executed.

CEO Initiative 5: Begin Construction of the I-405 Design-Build Project

- Interstate 405 (I-405) Design-Build Project:
 - On January 26, 2018, a ground-breaking ceremony was held in Costa Mesa to begin construction on the I-405 Design-Build Project.
 - On November 12, 2018, the Board adopted the 2018 Measure M2 (M2) Plan of Finance for the I-405 project.

CEO Initiative 6: Deliver Capital Projects

- Interstate 5 (I-5) Widening from Avenida Pico to San Juan Creek Road: In April 2018, new carpool lanes on the I-5 from Avenida Pico to San Juan Creek Road was opened to traffic.
- State Route 73 to Oso Parkway Design Project: On October 22, the Board approved the release of the request for proposals for construction management support and approved a cooperative agreement between OCTA and the California Department of Transportation for construction capital and construction management services for this project.
- Hydrogen Fueling Station at the Santa Ana Base: On November 13, 2017, the Board authorized the CEO to negotiate and execute the contract for the construction, operation, and maintenance of a hydrogen fueling station. On January 25, 2018, the contract was awarded and notice to proceed was issued on January 25, 2018.

CEO Initiative 7: Modernize the 91 Express Lanes Toll Management Systems

- 91 Express Lanes - 405 Express Lanes: On February 26, 2018, the Board approved the contract award for the Toll System Integrator.
- State Route 91 (SR-91) Implementation Plan: On June 11, 2018, the Board approved the 2018 SR-91 Implementation Plan.

CEO Initiative 8: Develop Sustainable Plans and Programs Based on Future Growth Projections.

- Transit Master Plan: On February 12, 2018, the Transit Master Plan (OC Transit Vision) final report was delivered to the Board for consideration.

- Next 10 Delivery Plan: On September 10, 2018, the Board received the M2 Market Conditions Key Indicators Analysis and Forecast for delivery of the Next 10 Delivery Plan. On September 10, 2018, the Board adopted the 2018 M2 Next 10 Delivery Plan with revised financial assumptions. On November 26, 2018, the Board received the M2 Sales Tax Forecast.
- Long Range Transportation Plan (LRTP): On November 12, 2018, the Board received the final LRTP and directed staff to submit it to SCAG.

CEO Initiative 9: Promote Environmentally Friendly Initiatives

- Bicycle Safety Training Program: On April 17, 2018, the contract for a bicycle safety training program was awarded.
- Active Transportation: On December 10, 2018, the Board was presented the countywide active transportation plan.

CEO Initiative 10: Secure a Viable Financial Future

- SB 1 (Chapter 5, Statutes of 2017): On January 22, 2018, the Board approved funding recommendations for the SB 1 State of Good Repair program for fiscal year (FY) 2017-18 funds. On April 26, 2018, the Board received the California Transportation Commission (CTC) recommendations for three SB 1 programs. On May 18, 2018, the Board received the CTC approval of awards for three SB 1 programs. On August 13, 2018, the Board approved funding recommendations for SB 1 funding for FY 2018-19 and FY 2019-20.
- Revise the Comprehensive Business Plan (CBP): On September 24, 2018, the Board approved the FY 2018 - 19 CBP.

DJ:lw
Attachments