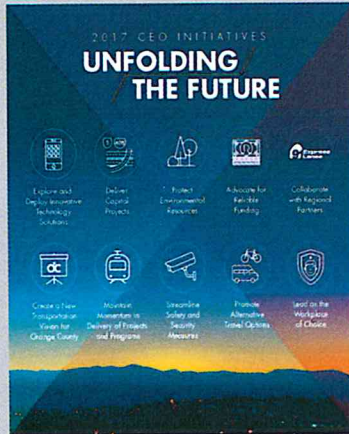


January 22, 2018



2017 CEO INITIATIVES AND ACTION PLAN END-OF-YEAR REPORT

10 CEO INITIATIVES FOR 2016

1. Explore and Deploy Innovative Technology Solutions
2. Deliver Capital Projects
3. Protect Environmental Resources
4. Advocate for Reliable Funding
5. Collaborate with Regional Partners
6. Create a New Transportation Vision for Orange County
7. Maintain Momentum in Delivery of Projects and Programs
8. Streamline Safety and Security Measures
9. Promote Alternative Travel Options
10. Lead as the Workplace of Choice

2017 CEO INITIATIVES AND ACTION PLAN REVIEW

2017 CEO INITIATIVES STATISTICS

- 10 CEO Initiatives
 - 57 Programs
 - 89 Milestones

STATISTICS BY QUARTER

2017 CEO Action Plan Statistics	Q1	Q2	Q3	Q4	Totals
# of Milestones	13	33	15	28	89
# of Milestones Completed Early	0	5	4	4	13
# of Milestones Completed on Time	10	18	6	15	49
# of Milestones Completed Late	3	9	1	0	13
Total Milestones Completed	13	32	11	19	75
# of Milestones Carried Over	0	1	4	9	14
Total Percent Completed	100%	97%	73%	68%	84%

REASONS FOR CARRYOVERS

Fourteen carryover milestones from calendar year 2017 to 2018. There are usually several reasons a milestone may slip from one quarter to another, or from one calendar year to another. The table below categorizes the adjustments into four categories:

# of Milestones	Reason for Carryover
7	Internal adjustments due to underestimation of cost and/or schedule
3	Internal adjustment due to change in the scope of the project
3	External adjustment due to another agency's change in scope, cost and/or schedule
1	External adjustment due to waiting for another agency to complete a request, such as federal approval, grant requests, and schedule, etc

Q1 Milestones

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
1. Same Day Taxi Mobile Application	Milestone: Implement Same Day Taxi mobile application pilot project in Q1. Notes: Launched March 29, 2017.	TRN				
2. I-405 Improvement Project (Design-Build)	Milestone: Issue NTP #1 (for design) to Design-Build Team in Q1. Notes: NTP #1 for design-build was executed on January 31, 2017.	CAP				
3. Orange Metrolink Station, Parking Structure	Milestone: Award construction contract in Q1 Notes: Awarded contract was made on June 5, 2017.	CAP-R				
4. I-405 Improvement Project (Design-Build)	Milestone: Present for Board approval the I-405 Plan of Finance in Q1. Notes: BOD received update on Feb 27, 2017.	F&A				
5. OCERS Employee Contributions	Milestone: All OCTA employees pay 100% of employee contribution in Q1. Notes: First pay period of Jan 2017, administrative employees, hired prior to Jan 1, 2013, began paying 100% of employee contributions.	F&A				
6. OC Bus 360*, Transportation Network Company Pilot Program	Milestone: Evaluate the viability of transportation network companies as a last mile transportation option and/or alternative to ACCESS by implementing a pilot program utilizing transportation network companies in Q1. Notes: BOD discussed On-Demand & Mobile Ticketing services on Feb 27, 2017.	F&A				
7. OC Streetcar Project	Milestone: Present to Board the OC Streetcar Operations and Maintenance Strategies in Q1. Notes: BOD approved operations and maintenance organization plan March 27, 2017.	CAP-R				
8. ACCESS Workshop	Milestone: Present to the Board information on the ACCESS program and future challenges in Q1. Notes: BOD workshop held on April 24, 2017.	TRN				
9. Active Transportation	Milestone: Board approval of ATP Cycle 3 recommendations in Q1. Notes: BOD approved on January 9, 2017.	PLN				
10. Active Transportation	Milestone: Board approval of consultant for countywide active transportation plan in Q1. Notes: BOD approved Jan 9, 2017.	PLN				
11. Employee Engagement Survey	Milestone: Provide Employee Engagement Survey and present results to ESC in Q1. Notes: Employees completed taking the survey and the results were presented in Q2.	HROD				

Legend

Board Initiatives Supported	Completed	Carryover
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Q1 Milestones continued

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
12. Leadership Development Academy (LDA)	Milestone: Prepare and launch third LDA in Q1. Notes: Third LDA introduced to BOD Feb 27, 2017.	HROD				
13. OC Streetcar Project	Milestone: Obtain FTA approval for engineering phase in Q1. Notes: FTA letter of approval received Jan 11, 2017.	CAP-R				

Q2 Milestones

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
1. IS System Upgrades	Milestone: Upgraded IFAS Software, go live in Q2. Notes: IFAS upgrade completed the week of June 26, 2017.	F&A				
2. IS System Upgrades	Milestone: Upgraded HASTAS Software, go live in Q2. Notes: HASTAS upgrade has been completed. Go Live was the weekend of Aug 19 - 20, 2017.	F&A				
3. OCTA Unsolicited Proposal Policy	Milestone: Present to Board revised OCTA Unsolicited Proposal Policy in Q2. Notes: Presented to BOD Apr 10, 2017.	F&A				
4. I-5 Widening from Pico to San Juan Creek Road	Milestone: Complete construction on the I-5 Widening Project between Vista Hermosa and PCH in Q2. Notes: Construction completed at end of May 2017. Carpool lanes open to traffic in early 2018.	CAP				
5. I-405 Improvement Project (Design-Build)	Milestone: Issue NTP #2 (for construction) to Design-Build Team in Q2. Notes: OCTA issued NTP #2, with an effective date of July 27, 2017.	CAP				
6. 405 Express Lanes	Milestone: Release the RFP for the In-Lane Tolling and Traffic Management Systems for the SR-91 and I-405 in Q2. Notes: On August 28, 2017, the BOD approved the release of the Request for Proposals to provide toll lane system integrator services for the 405 Express Lanes and 91 Express Lanes.	F&A				
7. 17th Street Grade Separation Project	Milestone: Complete preliminary engineering and environmental phase in Q2. Notes: The environmental phase was completed in October 2017.	CAP-R				
8. Bus Purchase	Milestone: Complete acceptance of 157 New Flyer 40' bus order in Q2. Notes: All buses received and accepted.	TRN				

Legend

Board Initiatives Supported	Completed	Carryover
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Q2 Milestones continued

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
9. M2 Environmental Programs	Milestone: Revise guidelines and issue call for projects for the M2 Environmental Cleanup Allocation Program Tier 1 Call for Projects in Q2. Notes: Presented to the BOD March 2017.	PLN				
10. M2 Environmental Programs	Milestone: Finalize the endowment manager's contract and begin making endowment deposits in Q2. Notes: Began making deposits March 1, 2017.	F&A				
11. FY 2017 - 18 Budget Adoption	Milestone: Board of adoption of the OCTA FY 2017 - 18 Budget in Q2 Notes: BOD adopted FY 2017 - 18 Budget and PSR in June 2017.	F&A				
12. I-405 Improvement Project (Design-Build)	Milestone: Negotiate the final TIFIA and innovation act program terms and conditions with the US DOT for the I-405 Improvement Project in Q2. Notes: On May 8, 2017, the Board approved the use of a letter of credit/line of credit supported by (LTA) sales tax revenues. In July 2017, OCTA successfully secured a \$629 million low interest TIFIA loan with the U.S. Department of Transportation.	F&A				
13. LTF	Milestone: Present options for TDA recovery in Q2. Notes: March 29, 2017 - the Joint Legislative Audit Committee approved OCTA's audit request to analyze the assessment and distribution of the Local Transportation Fund (LTF), including how various exemptions and exclusions may be impacting the distribution of funds. Specifically, the request will also analyze the impact the point-of-sale determination for internet sales is having on LTF revenues and their distribution.	GR				
14. 91 Express Lanes	Milestone: Present for Board approval the SR-91 Implementation Plan in Q2. Notes: BOD approved the SR-91 Implementation Plan on June 12, 2017.	PLN				
15. SR-241/91 Connector	Milestone: Present the SR-241/91 Traffic and Revenue Study to Board in Q2. Notes: BOD took action on this project in December 2017, and it is currently on hold.	F&A				
16. SR-241/91 Connector	Milestone: Present to the Board the potential next steps for OCTA's role and participation with TCA on SR-241/91 Connector. Notes: Completed in Q4, 2017.	F&A				

Legend

Board Initiatives Supported	Completed	Carryover
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Q2 Milestones continued

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
17. Contracted Transit Services Report	Milestone: Report to Board on performance of contracted transit services in Q2. Notes: Information on contracted services was included in the Q3 performance measures report presented to the BOD on June 12, 2017.	TRN				
18. OC Bus 360*, Day Pass Promotion	Milestone: Present to Board the findings (statistics) from the Transit Day Pass Promotion in Q2. Notes: Presented to BOD March 27, 2017.	EA				
19. Long Range Transportation Plan	Milestone: Kickoff the process for updating the LRTP. Inform CEO of actions by Q2. Notes: LRTP topics were presented to the CEO in preparation for the CAC.	PLN				
20. Master Plan for Arterial Highways	Milestones: Board approval of the updated MPAH guidelines for complete streets in Q2. Notes: RP&H on April 14th. Sent back to TAC for further discussion. Back to RP&H on Aug 7th, BOD Aug 14th. On Aug 14, 2017, the BOD approved proposed revisions to the Guidance for the Administration of the Orange County MPAH. These changes allow local agencies to better accommodate complete streets.	PLN				
21. SR-55 Widening from I-405 to I-5	Milestone: Report on the preferred alternative for the SR-55 Widening Project to the Board in Q2. Notes: BOD updated March 13, 2017.	CAP				
22. OC Streetcar Project	Milestone: Complete 90% Design in Q2. Notes: The 90% Design was completed in April 2017.	CAP-R				
23. OC Streetcar Project	Milestone: Obtain Federal Transit Administration acceptance of OC Streetcar Safety Management Plan in Q2. Notes: The Project has satisfied all FTA requirements-late May 2017, OCTA requested FFGA from the FTA for the final phase of the New Starts Program.	CAP-R				
24. Continuity of Operations Plans	Milestone: Complete revision of the OCTA Continuity of Operations Plan and present to ESC in Q2. Notes: Final draft completed late May 2017.	EXEC				
25. Emergency Operations Plans	Milestone: Present updated emergency Operations Plans to ESC in Q2. Notes: Execution of consultant contract in Q2. Completion of project in 2018.	EXEC				
26. OCTA Maintenance Facilities	Milestone: Complete Transit Center Modernization Study and develop recommendations in Q2. Notes: Transit Center Modernization Study completed in Feb 2017. Recommendations presented in Q4, with actions to be taken in 2018.	TRN				

Legend

Board Initiatives Supported	Completed	Carryover
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Q2 Milestones continued

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
27. Vanpool	Milestone: Board award of vanpool provider contracts in Q2. Notes: BOD approved selection of contractor to provide commuter vanpool services on June 12, 2017.	EA				
28. Personnel Salary and Resolution (PSR) revision.	Milestone: Board approval of revised PSR in Q2. Notes: BOD approved the budget and the new PSR on June 12, 2017	HR0D				
29. Collective Bargaining Agreement	Milestone: Board approval of TCU agreement in Q2. Notes: Completed BOD March 27, 2017.	HR0D				
30. Succession Planning	Milestone: Complete the update of the OCTA Succession Plan in Q2. Notes: Phase 1, update has been completed. Phase 2, plan development started in July 2017.	HR0D				
31. Streets & Roads	Milestone: Award up to \$32 million for streets projects through the M2 Regional Capacity Program in Q2. Notes: BOD approved 13 projects/\$32m on April 10, 2017.	PLN				
32. Streets & Roads	Milestone: Award up to \$8 million for the Regional Traffic Signal Synchronization Program to provide intersection improvements in Q2. Notes: BOD approved 5 projects/\$2.5m on April 10, 2017.	PLN				
33. San Juan Capistrano Passing Siding Project	Milestone: Board release of construction RFP in Q2. Notes: Early in 2017, staff met with the CPUC to discuss concerns regarding the grade crossing and recently received concurrence to proceed with the proposed design. The project design schedule was impacted by an additional six plus months extending through December 2017. Anticipated advertisement for construction is Q1 2018. Carryover to 2018.	CAP				

Q3 Milestones

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
1. IS System Upgrades	Milestone: Upgraded Ellipse Software, go live in Q3. Notes: System upgrade completed on June 26, 2017.	F&A				
2. IS System Upgrades	Milestone: Upgraded Lawson Software, go live in Q3. Notes: Procurement of consultant contract is being completed with go live scheduled for the 1st quarter of 2018. Carryover to 2018.	F&A				

Legend

Board Initiatives Supported	Completed	Carryover
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Q3 Milestones continued

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
3. Lakeview Avenue Grade Separation Project	Milestone: Open to traffic in Q3. Notes: Open to traffic early June 2017.	CAP				
4. Bus Purchase	Milestone: Complete acceptance of 132 ACCESS buses in Q3. Notes: Received all 132 buses, all buses have been accepted and placed in service.	TRN				
5. M2 Environmental Programs	Milestone: Seek EOC input and release resource management plans for two of the remaining preserves by Q3. Note: Released the week of Aug 21, 2017.	PLN				
6. Hydrogen Fueling Station	Milestone: Complete final design for new hydrogen fueling station at the Santa Ana Base in Q3. Note: Contract award for design and construction will be Q1, 2018. Carryover to 2018.	TRN				
7. Beach Boulevard Corridor Transit Signal Priority Study	Milestone: CEO approval of the contractor for the Bus Rapid Transit Beach Blvd. Corridor Transit signal priority in Q3. Notes: Contractor approval for corridor signal priority was completed in Q2.	PLN				
8. OC Streetcar Project	Milestone: Execute the Federal New Starts Capital Investment Grant Program full funding grant agreement in Q3. Notes: On May 22, 2017, BOD approved a request to enter into a Full Funding Grant Agreement with the Federal Transit Administration. FFGA request submitted to FTA on May 26, 2017. Coordination underway with FTA on FFGA readiness reviews. Timing for FFGA execution not confirmed due to Capital Investment Grant Program uncertainty. Carryover to 2018.	CAP-R				
9. OC Streetcar Project	Milestone: Award Public Awareness Outreach Consultant contract in Q3. Notes: BOD approved release of RFP on Jan 9, 2017. On April 24, 2017, the BOD approved the selection of the outreach consultant.	EA				
10. Transit System Vulnerability Assessment	Milestone: Execute RFP for consulting services for conducting a Transit System Vulnerability Assessment Notes: Execution of consultant contract in Q3. Completion of project in 2018.	EXEC				

Legend

Board Initiatives Supported	Completed	Carryover
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Q3 Milestones continued

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
11. Maintenance Practices Assessment	Milestone: Complete review of current maintenance practices and report to ESC in Q3. Note: Expected draft of Maintenance Practices completed on Oct 6, 2017. Final report was presented to ESC in December 2017.	TRN				
12. Active Transportation	Milestone: Board approval of consultant for the bicycle and pedestrian safety study in Q3. Notes: Board approval of consultant for the Systemic Safety Analysis Report on June 12, 2017.	PLN				
13. Collective Bargaining Agreement	Milestone: Board approval of Coach Operator's agreement in Q3. Notes: Carryover to 2018	HROD				
14. Health Care Benefit Contract	Milestone: Board approval of the Health Care Benefit Contract in Q3. Notes: On August 28, 2017, the BOD approved amendments and contracts to 11 health care provider's contracts for medical, dental, vision, life, accidental death and dismemberment, disability, and supplemental life insurance for the calendar year 2018.	HROD				
15. M2 Environmental Programs	Milestone: Freeway Mitigation Program – Finalize resource management plans for 5 of 7 properties – EOC Q3. Note: Released Sept. 30, 2017.	PLN				

Q4 Milestones

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
1. 405 Express Lanes	Milestone: Release the RFP for the back-office system, customer service and traffic operations Staffing in Q4. Note: Work on the RFP will begin in 2017 but will not be released until 2018.	F&A				
2. I-5 Widening from SR-55 to SR-57	Milestone: Board award of the Construction Management Contract in Q4. Notes: On July 24, 2017, the BOD approved the release of the RFP to provide construction management support services for the Interstate 5 high-occupancy vehicle improvement project. BOD awarded Construction Management contract on Nov 13, 2017.	CAP				
3. M2 Environmental Programs	Milestone: Allocate M2 Environmental Cleanup Program Tier 1 Water Quality Grant Funding in Q4. Notes: Approved August 14, 2017	PLN				

Legend

Board Initiatives Supported	Completed	Carryover
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Q4 Milestones continued

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
4. Near Zero NOx Emission Engines	Milestone: Complete engine repower on 98 New Flyer buses by Q4. Notes: Transit will complete 17 engine repowers in 2017 and the remainder will be completed by Q4, 2018.	TRN				
5. CAFR	Milestone: Present to Board the FY 2016-17 CAFR, which includes audited financial statements earning an unmodified audit opinion, in Q4. Notes: BOD approved the CAFR at the November 13th BOD Meeting.	F&A				
6. CBP	Milestone: Board approval of the revised CBP in Q4. Notes: CBP will go to the March 14, 2018 F&A Committee and March 26, 2018 Board meeting.	F&A				
7. STIP	Milestone: Board approval of projects for the 2018 STIP in Q4 Notes: On Sept 11, 2017, the BOD approved the 2018 STIP.	PLN				
8. 91 Express Lanes	Milestone: Report to the Board on OCTA's current credit rating against outstanding debt in Q4. Notes: On November 13th, the Board was presented with the Annual Financial Report and 91 Express Lanes Fund Financial Statements.	F&A				
9. Fullerton Transportation Center Study	Milestone: Update the Board on the Fullerton Transportation Study in Q4. Notes: On Hold. Procurement was cancelled on Jan 3, 2018.	PLN				
10. Harbor Boulevard Transit Corridor Study	Milestone: Present to the Board the Harbor Blvd Transit Corridor Study in Q4. Notes: Scheduled for January 8, 2018 BOD meeting.	PLN				
11. Transit Master Plan	Milestone: Delivery of draft Transit Master Plan to the Board in Q4. Notes: On July 24, 2017, BOD directed staff to finalize the Transit Opportunity Corridors based on stakeholder input, and return to the BOD in November 2017 with a draft Transit Master Plan. On November 13th, the BOD was presented with the draft Transit Master Plan which included the Opportunity Corridors.	PLN				
12. Paratransit Growth Management	Milestone: Determine future prospects of ACCESS paratransit services and report to ESC in Q4. Notes: On December 4, 2018, ESC was briefed by TRN on ACCESS services and future plans.	TRN				
13. SR-55 Widening from I-405 to I-5	Milestone: Award Design/Engineering contract for the SR-55 Widening Project in Q4. Notes: BOD approved consultant contract for the preparation of plans, specifications, and estimates on Sept 11, 2017.	CAP				

Legend

Board Initiatives Supported	Completed	Carryover
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Q4 Milestones continued

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
14. OC Streetcar Project	Milestone: Award contract for the manufacturing and delivery of streetcar vehicles in Q4 Notes: BOD approved release of RFP on Dec 12, 2016. RFP released on Dec 19, 2016. Proposals received on July 6, 2017 and are under review. Contract award scheduled for February 26, 2018 BOD meeting.	CAP-R				
15. OC Streetcar Project	Milestone: Release the invitation for bids for the construction contractor in Q4. Notes: On August 10, 2017, BOD approved the release of a request for pre-qualification of contractors for construction of the OC Streetcar project. On December 11, 2017, the BOD approved the issuance of an invitation for bids for construction of the OC Streetcar project.	CAP-R				
16. Legislative Platforms	Milestone: Board approval of 2018 State and Federal Platforms in Q4. Notes: On November 27th the BOD was presented with the 2018 Legislative Platforms.	GR				
17. Facility Security Camera System	Milestone: Complete upgrade of camera security system at all OCTA facilities by Q4 and present to ESC. Notes: Santa Ana and Garden Grove Bus Bases will be completed in Q4, 2018.	CAP				
18. Collective Bargaining Agreement	Milestone: Board approval of Maintenance agreement in Q4. Notes: Completed in Q1, 2017	HROD				
19. OCTA Administration Building	Milestone: Complete the reconfiguration of the 1st floor of the 600 Building by Q4. Notes: Construction on the 1st Floor was completed in November.	F&A				
20. Mobility Management Program	Milestone: Development of a Mobility Management Plan and implementation of a travel training program by Q4. Notes: Briefed to ESC on December 4, 2017.	TRN				

Legend

Board Initiatives Supported	Completed	Carryover
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Q1-Q4 Milestones

Project/Program	Milestone	Division	Q1	Q2	Q3	Q4
1. Phase II, Mobile ticketing system for fixed route buses	Milestone: Complete Phase II installation of mobile readers on active fleet vehicles. Q1-Q4 Notes: Final Design review has been completed as of September 18, 2017 with full fleet installation done at the end of January 2018.	F&A				
2. Bus Fare Recommendations	Milestone: Implement fare policy recommendations based on approved 2016 fare policy plan, Q1-Q4. Notes: Adopted January 2017, effective February 12, 2017. On final recommendation – vendor agreements for reduced fare ID.	F&A				
3. 91 Express Lanes	Milestone: Report actions to be taken to ensure continuity of express lanes operations during the opening of the express lanes in Riverside (RCTC) to the Board. Q1-Q4 Notes: BOD March 13, 2017.	EA				
4. OC Bus 360*, Biannual Progress Report	Milestone: Report to Board OC 360 service metrics in Q2 & Q4. Notes: BOD May 22, 2017, and November 13, 2017.	PLN				
5. Federal Legislative Reports	Milestone: Provide updates on the 2017 Federal Legislative Initiatives. Notes: BOD received an update Jan 23, Mar 27, Apr 24, May 22, June 26, July 24, Aug 28, Sept 25, 2017, Nov 27, 2017.	GR				
6. State Legislative Reports	Milestone: Provide updates on the 2017 State Legislative Initiatives. Notes: BOD received update Jan 23, Mar, 27, Apr 24, June 26, July 24, Aug 28, Sept 25, 2017, Nov 27, 2017.	GR				
7. Project V Community Based Circulators	Milestone: Present to Board the Project V project updates in Q2 & Q4. Notes: BOD June 12, 2017. Project V ridership report is going to the Transit Committee in December 2017 and Board in January 2018.	PLN				
8. Special Event Services	Milestone: Promote special event services in Q1-Q4. Notes: Lunar New Year, Angeles Express, Railroad Days, Swallows Day, Bike to Work Week (Month), OC Fair, Orange Parking Structure Groundbreaking.	EA				

Legend

Board Initiatives Supported	Completed	Carryover
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Acronyms

ATP – Active Transportation Program	M2 – Measure M2
BOD/Board – Board of Directors	MPAH – Master Plan of Arterial Highways
CAC – Citizens Advisory Committee	NTP – Notice to Proceed
CAFR – Comprehensive Annual Financial Report	OCERS – Orange County Employees Retirement System
CAP – Capital Programs	OCTA – Orange County Transportation Authority
CAP-R – Capital Rail	PCH – Pacific Coast Highway
CBP – Comprehensive Business Plan	PLN – Planning
CEO – Chief Executive Officer	PSR – Personnel and Salary Resolution
CPUC – California Public Utilities Commission	Q1 – First Quarter
EA – External Affairs	Q2 – Second Quarter
EOC – Environmental Oversight Committee	Q3 – Third Quarter
ESC – Executive Steering Committee	Q4 – Fourth Quarter
EXEC – Executive Committee	RCTC – Riverside County Transportation Commission
F&A – Finance and Administration	RFP – Request for Proposal
FFGA – Full Funding Grant Agreement	RP&H – Regional Planning and Highways
FTA – Federal Transit Administration	SR-241 – State Route 241
FY – Fiscal Year	SR-55 – State Route 55
GR – Government Relations	SR-91 – State Route 91
HROD – Human Resources and Organizational Development	STIP – State Transportation Improvement Program
I-405 – Interstate 405	TAC – Technical Advisory Committee
I-5 – Interstate 5	TCA – Transportation Corridor Agencies
IS – Information Systems	TCU – Transportation Communications International Union
LDA – Leadership Development Academy	TDA – Transportation Development Act
LRTP – Long Range Transportation Plan	TIFIA – Transportation Infrastructure and Innovation Act
LTA – Local Transportation Authority	TRN – Transit
LTF – Local Transportation Fund	US DOT – U. S. Department of Justice