

2017 CEO Initiatives and Action Plan – Third Quarter Progress Report



2017 Milestones by Quarter

Milestone Thresholds:
-2017 Summary
-89 Total Milestones

On Track

Completed

At Risk

Carryover

Timetable Adjusted

Board Chair
Initiatives Supported

Q1 Milestones

| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
|--|---|----------|----|----|----|----|
| 1. Same Day Taxi Mobile Application | Milestone: Implement Same Day Taxi Mobile Application Pilot Project in Q1. Notes: Launched March 29, 2017. | TRN | | | | |
| 2. I-405 Improvement Project (Design-Build) | Milestone: Issue NTP #1 (for design) to Design-Build Team in Q1. Notes: CEO executed design-build contract and issued NTP #1 January 31, 2017. | CAP | | | | |
| 3. Orange Metrolink Station, Parking Structure | Milestone: Award construction contract in Q1. Notes: Awarded contract was made on June 12, 2017. | CAP-R | | | | |
| 4. I-405 Improvement Project (Design-Build) | Milestone: Present for BOD approval the I-405 Plan of Finance in Q1. Notes: BOD received update on February 27, 2017. | F&A | | | | |
| 5. OCERS Employee Contributions | Milestone: All OCTA employees pay 100% of employee contribution in Q1. Notes: First pay period of January 2017, administrative employees, hired prior to January 1, 2013, began paying 100% of employee contributions. | F&A | | | | |
| 6. OC Bus 360°, Transportation Network Company Pilot Program | Milestone: Evaluate the viability of transportation network companies as a last mile transportation option and/or alternative to ACCESS by implementing a pilot program utilizing transportation network companies in Q1. Notes: BOD discussed On-Demand & Mobile Ticketing services on February 27, 2017. | F&A | | | | |
| 7. OC Streetcar Project | Milestone: Present to BOD the OC Streetcar Operations and Maintenance Strategies in Q1. Notes: BOD approved operations and maintenance organization plan March 27, 2017. | CAP-R | | | | |
| 8. ACCESS Workshop | Milestone: Present to the BOD information on the ACCESS program and future challenges in Q1. Notes: BOD workshop held on April 24, 2017. | TRN | | | | |
| 9. Active Transportation | Milestone: BOD approval of ATP Cycle 3 recommendations in Q1. Notes: BOD approved on January 9, 2017. | PLN | | | | |
| 10. Active Transportation | Milestone: BOD approval of consultant for countywide active transportation plan in Q1. Notes: BOD approved January 9, 2017. | PLN | | | | |
| 11. Employee Engagement Survey | Milestone: Provide Employee Engagement Survey and present results to ESC in Q1. Notes: Employees completed taking the survey and the results were presented in Q2. | HROD | | | | |

2017 CEO Initiatives and Action Plan – Third Quarter Progress Report

| Q1 Milestones Continued | | | | | | |
|--|--|----------|----|----|----|----|
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 12. LDA | Milestone: Prepare and launch third LDA in Q1 (started late 2016). Notes: Third LDA introduced to BOD February 27, 2017. | HROD | | | | |
| 13. OC Streetcar Project | Milestone: Obtain FTA approval for engineering phase in Q1. Notes: FTA letter of approval received January 11, 2017. | CAP-R | | | | |
| Q2 Milestones | | | | | | |
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 1. IS System Upgrades | Milestone: Upgrade IFAS Software, go live in Q2. Notes: IFAS upgrade completed the week of June 26, 2017. | F&A | | | | |
| 2. IS System Upgrades | Milestone: Upgrade HASTAS Software, go live in Q2. Notes: HASTAS upgrade has been completed. Go Live was the weekend of Aug 19 - 20, 2017. | F&A | | | | |
| 3. OCTA Unsolicited Proposal Policy | Milestone: Present to BOD revised OCTA Unsolicited Proposal Policy in Q2. Notes: Presented to BOD April 10, 2017. | F&A | | | | |
| 4. I-5 Widening from Pico to San Juan Creek Road | Milestone: Complete construction on the I-5 Widening Project between Vista Hermosa and PCH in Q2. Notes: Construction completed at end of May 2017. Carpool lanes open to traffic in early 2018. | CAP | | | | |
| 5. I-405 Improvement Project (Design-Build) | Milestone: Issue NTP #2 (for construction) to Design-Build Team in Q2. Notes: OCTA issued NTP #2, with an effective date of July 27, 2017. | CAP | | | | |
| 6. 405 Express Lanes | Milestone: Release the RFP for the In-Lane Tolling and Traffic Management Systems for the SR-91 and I-405 in Q2. Notes: On August 28, 2017, the BOD approve the release of Request for Proposals to provide toll lanes system integrator services for the 405 Express Lanes and 91 Express Lanes. | F&A | | | | |
| 7. 17th Street Grade Separation Project | Milestone: Complete preliminary engineering and environmental phase in Q2. Notes: The environmental phase is anticipated to be completed in October 2017. Adjusted to Q4. | CAP-R | | | | |
| 8. Bus Purchase | Milestone: Complete acceptance of 157 New Flyer 40' bus order in Q2. Notes: All buses received and accepted. | TRN | | | | |
| 9. M2 Environmental Programs | Milestone: Revise guidelines and issue call for projects for the M2 Environmental Cleanup Allocation Program Tier 1 Call for Projects in Q2. Notes: Presented to BOD March 2017. | PLN | | | | |

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| On Track | Completed | At Risk | Carryover | Timetable Adjusted | Board Chair Initiatives Supported |
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2017 CEO Initiatives and Action Plan – Third Quarter Progress Report

| Q2 Milestones Continued | | | | | | |
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| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 10. M2 Environmental Programs | Milestone: Finalize the endowment manager's contract and begin making endowment deposits in Q2. Notes: Began making deposits March 1, 2017. | F&A | | | | |
| 11. FY 2017-18 Budget Adoption | Milestone: BOD of adoption of the OCTA FY 2017-18 Budget in Q2. Notes: BOD approved FY 2017-18 Budget and PSR in June 2017. | F&A | | | | |
| 12. I-405 Improvement Project (Design-Build) | Milestone: Negotiate the final TIFIA and innovation act program terms and conditions with the US DOT for the I-405 Improvement Project in Q2. Notes: On May 8, 2017, the BOD approved the use of a letter of credit/line of credit supported by (LTA) sales tax revenues. In July 2017, OCTA successfully secured a \$629 million low interest TIFIA loan with the U.S. Department of Transportation. | F&A | | | | |
| 13. LTF | Milestone: Present options for TDA recovery in Q2. Notes: March 29, 2017 - the Joint Legislative Audit Committee approved OCTA's audit request to analyze the assessment and distribution of the LTF, including how various exemptions and exclusions may be impacting the distribution of funds. Specifically, the request will also analyze the impact the point-of-sale determination for internet sales is having on LTF revenues and their distribution. It is expected that the audit will be completed by the end of the year. | GR | | | | |
| 14. 91 Express Lanes | Milestone: Present for BOD approval the SR-91 Implementation Plan in Q2. Notes: BOD approved the SR-91 Implementation Plan on June 12, 2017. | PLN | | | | |
| 15. SR-241/91 Connector | Milestone: Present the SR-241/91 Traffic and Revenue Study to BOD in Q2. Notes: On Aug 23, 2017, the F&A Committee recommended an amendment to the CDM Smith, Inc., contract to review Stantec, Inc., traffic and revenue study. On Aug 28, 2017, the approved the amendment to the CDM Smith, Inc., contract. Timetable adjusted to Q4. | F&A | | | | |
| 16. SR-241/91 Connector | Milestone: Present to the BOD the potential next steps for OCTA's role and participation with TCA on SR-241/91 Connector. Notes: Timetable adjusted to Q4. | F&A | | | | |
| 17. Contracted Transit Services Report | Milestone: Report to BOD on performance of contracted transit services in Q2. Notes: Information on contracted services was included in the Q3 performance measures report presented to the BOD on June 12, 2017. | TRN | | | | |

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2017 CEO Initiatives and Action Plan – Third Quarter Progress Report

| Q2 Milestones Continued | | | | | | |
|--------------------------------------|--|----------|----|----|----|----|
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 18. OC Bus 360°, Day Pass Promotion | Milestone: Present to BOD the findings (statistics) from the Transit Day Pass Promotion in Q2. Notes: Presented to BOD March 27, 2017. | EA | | | | |
| 19. L RTP | Milestone: Kickoff the process for updating the L RTP. Inform CEO of actions by Q2. Notes: L RTP topics were presented to the CEO in preparation for the CAC. | PLN | | | | |
| 20. MPAH | Milestones: BOD approval of the updated MPAH guidelines for complete streets in Q2. Notes: RP&H on April 14th. Sent back to TAC for further discussion. Back to RP&H on Aug 7th, BOD Aug 14th. On Aug 14, 2017, the BOD approved proposed revisions to the Guidance for the Administration of the Orange County MPAH. | PLN | | | | |
| 21. SR-55 Widening from I-405 to I-5 | Milestone: Report on the preferred alternative for the SR-55 Widening Project to the BOD in Q2. Notes: BOD updated March 13, 2017. | CAP | | | | |
| 22. OC Streetcar Project | Milestone: Complete 90% Design in Q2. Notes: The 90% Design was completed in April 2017. | CAP-R | | | | |
| 23. OC Streetcar Project | Milestone: Obtain Federal Transit Administration acceptance of OC Streetcar Safety Management Plan in Q2. Notes: The Project has satisfied all FTA requirements-late May 2017, OCTA to request a FFGA from FTA-final phase of the New Starts Program. | CAP-R | | | | |
| 24. Continuity of Operations Plans | Milestone: Complete revision of the OCTA Continuity of Operations Plan and present to ESC in Q2. Notes: Final draft completed late May 2017. | EXEC | | | | |
| 25. Emergency Operations Plans | Milestone: Present updated emergency Operations Plans to ESC in Q2. Notes: Execution of consultant contract in Q2. Completion of project in 2018. | EXEC | | | | |
| 26. OCTA Maintenance Facilities | Milestone: Complete Transit Center Modernization Study and develop recommendations in Q2. Notes: Transit Center Modernization Study completed in February 2017. Recommendations to be presented in Q4. | TRN | | | | |
| 27. Vanpool | Milestone: BOD award of vanpool provider contracts in Q2. Notes: BOD approved selection of contractor to provide commuter vanpool services on June 12, 2017. | EA | | | | |

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2017 CEO Initiatives and Action Plan – Third Quarter Progress Report

| Q2 Milestones Continued | | | | | | |
|--|--|----------|----|----|----|----|
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 28. Personnel Salary and Resolution (PSR) revision | Milestone: BOD approval of revised PSR in Q2. Notes: BOD approved the budget and the new PSR on June 12, 2017. | HROD | | | | |
| 29. Collective Bargaining Agreement | Milestone: BOD approval of TCU agreement in Q2. Notes: Completed BOD March 27, 2017. | HROD | | | | |
| 30. Succession Planning | Milestone: Complete the update of the OCTA Succession Plan in Q2. Notes: Phase 1, update has been completed. Phase 2, plan development will started in July 2017. | HROD | | | | |
| 31. Streets & Roads | Milestone: Award up to \$32 million for streets projects through the M2 Regional Capacity Program in Q2. Notes: BOD approved 13 projects/\$32m on April 10, 2017. | PLN | | | | |
| 32. Streets & Roads | Milestone: Award up to \$8 million for the Regional Traffic Signal Synchronization Program to provide intersection improvements in Q2. Notes: BOD approved 5 projects/\$2.5m on April 10, 2017. | PLN | | | | |
| 33. San Juan Capistrano Passing Siding Project | Milestone: BOD release of construction RFP in Q2. Notes: Staff met with the CPUC to discuss concerns regarding the grade crossing and recently received concurrence to proceed with the proposed design. The project design schedule has been impacted by an additional six months extending to December 2017 and the anticipated advertisement for construction to February 2018. Carryover to 2018. | CAP | | | | |
| Q3 Milestones | | | | | | |
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 1. IS System Upgrades | Milestone: Upgraded Ellipse Software, go live in Q3. Notes: System upgrade completed on June 26, 2017. | F&A | | | | |
| 2. IS System Upgrades | Milestone: Upgraded Lawson Software, go live in Q3. Notes: This project is underway but will not be completed until the 1 st quarter of 2018. | F&A | | | | |
| 3. Lakeview Avenue Grade Separation Project | Milestone: Open to traffic in Q3. Notes: Open to traffic early June 2017. | CAP | | | | |
| 4. Bus Purchase | Milestone: Complete acceptance of 132 ACCESS buses in Q3. Notes: Received all 132 buses, all buses have been accepted and placed in service. | TRN | | | | |

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| On Track | Completed | At Risk | Carryover | Timetable Adjusted | Board Chair Initiatives Supported |
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2017 CEO Initiatives and Action Plan – Third Quarter Progress Report

| Q3 Milestones Continued | | | | | | |
|---|---|----------|----|----|----|----|
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 5. M2 Environmental Programs | Milestone: Seek EOC input and release resource management plans for two of the remaining preserves by Q3. Note: Released the week of Aug 21, 2017. | PLN | | | | |
| 6. Hydrogen Fueling Station | Milestone: Complete final design for new hydrogen fueling station at the Santa Ana Base in Q3. Note: Completion of final design will be Q2, 2018. | TRN | | | | |
| 7. Beach Boulevard Corridor Transit Signal Priority Study | Milestone: CEO approval of the contractor for the Bus Rapid Transit Beach Boulevard Corridor Transit signal priority in Q3. Notes: Contractor approval for corridor signal priority was completed in Q2. | PLN | | | | |
| 8. OC Streetcar Project | Milestone: Execute the Federal New Starts Capital Investment Grant Program full funding grant agreement in Q3. Notes: On May 22, 2017, BOD approved a request to enter into a Full Funding Grant Agreement with the Federal Transit Administration. FFGA request submitted to FTA on May 26, 2017. Coordination underway with FTA on FFGA readiness reviews. Timing for FFGA execution not confirmed due to Capital Investment Grant Program uncertainty. Carryover to 2018. | CAP-R | | | | |
| 9. OC Streetcar Project | Milestone: Award Public Awareness Outreach Consultant contract in Q3. Notes: BOD approved release of RFP on Jan 9, 2017. On April 24, 2017, the BOD approved the selection of the outreach consultant. | EA | | | | |
| 10. Transit System Vulnerability Assessment | Milestone: Complete Transit System Vulnerability Assessment and presented to ESC in Q3. Notes: Execution of consultant contract in Q3. Completion of project in 2018. | EXEC | | | | |
| 11. Maintenance Practices Assessment | Milestone: Complete review of current maintenance practices and report to ESC in Q3. Note: Expected draft of Maintenance Practices scheduled for Oct 6, 2017. Report to ESC in Q4. Timetable adjusted to Q4. | TRN | | | | |
| 12. Active Transportation | Milestone: BOD approval of consultant for the bicycle and pedestrian safety study in Q3. Notes: BOD approval of consultant for the Systemic Safety Analysis Report on June 12, 2017. | PLN | | | | |
| 13. Collective Bargaining Agreement | Milestone: BOD approval of Coach Operator's agreement in Q3. Notes: Timetable adjusted to Q4. | HROD | | | | |
| 14. Health Care Benefit Contract | Milestone: BOD approval of the Health Care Benefit Contract in Q3. Notes: On August 28, 2017, the BOD approved amendments and contracts to 11 health care providers' contracts for medical, dental, vision, life, accidental death and dismemberment, disability, and supplemental life insurance for the calendar year 2018. | HROD | | | | |
| 15. M2 Environmental Programs | Milestone: Freeway Mitigation Program – Finalize resource management plans for five of seven properties – EOC Q3. Note: Released Sept. 30th. | PLN | | | | |

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| On Track | Completed | At Risk | Carryover | Timetable Adjusted | Board Chair Initiatives Supported |
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2017 CEO Initiatives and Action Plan – Third Quarter Progress Report

| Q4 Milestones | | | | | | |
|---|---|----------|----|----|----|----|
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 1. 405 Express Lanes | Milestone: Release the RFP for the back-office system, customer service and traffic operations Staffing in Q4. Note: Work on the RFP will begin this year but will not be released until 2018. | F&A | | | | |
| 2. I-5 Widening from SR-55 to SR-57 | Milestone: BOD award of the Construction Management Contract in Q4. Notes: On July 24, 2017, the BOD approved the release of the RFP to provide construction management support services for the Interstate 5 high-occupancy vehicle improvement project. Scheduled to award Construction Management contract on Nov 13, 2017 BOD. | CAP | | | | |
| 3. M2 Environmental Programs | Milestone: Allocate M2 Environmental Cleanup Program Tier 1 Water Quality Grant Funding in Q4. Note: Approved August 14, 2017 | PLN | | | | |
| 4. Near Zero NOx Emission Engines | Milestone: Complete engine repower on 98 New Flyer buses by Q4. Note: Transit will complete 17 engine repowers in 2017 and the remainder will be completed by Q4, 2018. | TRN | | | | |
| 5. CAFR | Milestone: Present to BOD the FY 2016-17 CAFR, which includes audited financial statements earning an unmodified audit opinion, in Q4. Note: Scheduled for the November 27, 2017 BOD meeting. | F&A | | | | |
| 6. CBP | Milestone: BOD approval of the revised CBP in Q4. Notes: CBP will go to the December 13th F&A Committee and January 8th BOD meeting. | F&A | | | | |
| 7. STIP | Milestone: BOD approval of projects for the 2018 STIP in Q4. Note: On Sept 11, 2017, the BOD approved the 2018 STIP | PLN | | | | |
| 8. 91 Express Lanes | Milestone: Report to the BOD on OCTA's current credit rating against outstanding debt in Q4. | F&A | | | | |
| 9. Fullerton Transportation Center Study | Milestone: Update the BOD on the Fullerton Transportation Study in Q4. Note: On Hold. Carryover to 2018 | PLN | | | | |
| 10. Harbor Boulevard Transit Corridor Study | Milestone: Present to the BOD the Harbor Boulevard Transit Corridor Study in Q4. Note: Scheduled for the January 8, 2018 BOD meeting. | PLN | | | | |
| 11. Transit Master Plan | Milestone: Delivery of draft Transit Master Plan to the BOD in Q4. Note: Scheduled for the November 13 th BOD meeting. | PLN | | | | |
| 12. Paratransit Growth Management | Milestone: Determine future prospects of ACCESS paratransit services and report to ESC in Q4. | TRN | | | | |
| 13. SR-55 Widening from I-405 to I-5 | Milestone: Award Design/Engineering contract for the SR-55 Widening Project in Q4. Notes: BOD approved consultant contract for the preparation of plans, specifications, and estimates on Sept 11, 2017. | CAP | | | | |

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| On Track | Completed | At Risk | Carryover | Timetable Adjusted | Board Chair Initiatives Supported |
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2017 CEO Initiatives and Action Plan – Third Quarter Progress Report

| Q4 Milestones continued | | | | | | |
|--|---|----------|----|----|----|----|
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 14. OC Streetcar Project | Milestone: Award contract for the manufacturing and delivery of streetcar vehicles in Q4. Notes: BOD approved release of RFP on Dec 12, 2016. RFP released on Dec 19, 2016. Proposals received on July 6, 2017 and are under review. Contract award scheduled for February 12, 2018 BOD meeting. | CAP-R | | | | |
| 15. OC Streetcar Project | Milestone: Release the invitation for bids for the construction contractor in Q4. Notes: Request for Construction Pre-qualification approved by BOD on August 14, 2017 and released on August 15, 2017. Work to finalize construction IFB underway. Release IFB Nov 27, 2017. | CAP-R | | | | |
| 16. Legislative Platforms | Milestone: BOD approval of 2018 state and federal platforms in Q4. Note: Scheduled for the November 27, 2018 BOD meeting. | GR | | | | |
| 17. Facility Security Camera System | Milestone: Complete upgrade of camera security system at all OCTA facilities by Q4 and present to ESC. | F&A | | | | |
| 18. Collective Bargaining Agreement | Milestone: BOD approval of maintenance agreement in Q4. | HROD | | | | |
| 19. OCTA Administration Building | Milestone: Complete the reconfiguration of the 1st floor of the 600 Building by Q4. Note: Construction is underway. | F&A | | | | |
| 20. Mobility Management Program | Milestone: Development of a Mobility Management Plan and implementation of a Travel Training Program by Q4. | TRN | | | | |
| Q1 through Q4 Milestones | | | | | | |
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 1. Phase II, Mobile ticketing system for fixed-route buses | Milestone: Complete Phase II installation of mobile readers on active fleet vehicles, Q1-Q4. Notes: Final Design review has been completed as of September 18, 2017. Project team is currently preparing for First Article Testing to take place September 20-21st. Prototype installation expected to begin in mid-November with full fleet installation done at the end of January 2018. | F&A | | | | |
| 2. Bus Fare Recommendations | Milestone: Implement fare policy recommendations based on approved 2016 Fare Policy Plan, Q1-Q4. Notes: Adopted January 2017, effective February 12, 2017. On final recommendation – vendor agreements for reduced fare ID. | F&A | | | | |
| 3. 91 Express Lanes | Milestone: Report actions to be taken to ensure continuity of express lanes operations during the opening of the express lanes in Riverside (RCTC) to the BOD. Q1-Q4 Notes: BOD March 13, 2017. | EA | | | | |

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| On Track | Completed | At Risk | Carryover | Timetable Adjusted | Board Chair Initiatives Supported |
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2017 CEO Initiatives and Action Plan – Third Quarter Progress Report

| Q1 through Q4 Milestones continued | | | | | | |
|--|---|----------|----|----|----|----|
| Project/Program | Milestone | Division | Q1 | Q2 | Q3 | Q4 |
| 4. OC Bus 360°, Biannual Progress Report | Milestone: Report to the BOD OC Bus 360° service metrics in Q2 & Q4. Notes: BOD May 22, 2017. On July 24, 2017, BOD directed staff to finalize the Transit Opportunity Corridors based on BOD of Directors and upcoming stakeholder input, and return to the BOD of Directors in November 2017 with a draft Transit Master Plan. Scheduled for the November 13, 2017 BOD meeting. | PLN | | | | |
| 5. Federal Legislative Reports | Milestone: Provide monthly updates on the 2017 Federal Legislative Initiatives. Notes: BOD received an update Jan 23, Mar 27, Apr 24, May 22, June 26, July 24, Aug 28, Sept 25, 2017 | GR | | | | |
| 6. State Legislative Reports | Milestone: Provide monthly updates on the 2017 State Legislative Initiatives. Notes: BOD received update Jan 23, Mar, 27, Apr 24, June 26, July 24, Aug 28, Sept 25, 2017 | GR | | | | |
| 7. Project V Community Based Circulators | Milestone: Present to BOD the Project V project updates in Q2 & Q4. Notes: BOD June 12, 2017. | PLN | | | | |
| 8. Special Event Services | Milestone: Promote special event services in Q1-Q4. Notes: Lunar New Year, Angeles Express, Railroad Days, Swallows Day, Bike to Work Week (Month), OC Fair, Orange Parking Structure Groundbreaking. | EA | | | | |

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| On Track | Completed | At Risk | Carryover | Timetable Adjusted | Board Chair Initiatives Supported |
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Acronyms

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| ATP – Active Transportation Program | M2 – Measure M2 |
| BOD/Board – Board of Directors | MPAH – Master Plan of Arterial Highways |
| CAC – Citizens Advisory Committee | NTP – Notice to Proceed |
| CAFR – Comprehensive Annual Financial Report | OCTA – Orange County Transportation Authority |
| Caltrans – California Department of Transportation | PCH – Pacific Coast Highway |
| CAP – Capital Programs | PLN – Planning |
| CAP-R – Capital Rail | PSR – Personnel and Salary Resolution |
| CBP – Comprehensive Business Plan | Q1 – First Quarter |
| CEO – Chief Executive Officer | Q2 – Second Quarter |
| CPUC – California Public Utilities Commission | Q3 – Third Quarter |
| EA – External Affairs | Q4 – Fourth Quarter |
| EOC – Environmental Oversight Committee | RCTC – Riverside County Transportation Commission |
| ESC – Executive Steering Committee | RFP – Request for Proposal |
| F&A – Finance and Administration | RP&H – Regional Planning and Highways |
| FFGA – Full Funding Grant Agreement | SR-241 – State Route 241 |
| FTA – Federal Transit Administration | SR-55 – State Route 55 |
| FY – Fiscal Year | SR-57 – State Route 57 |
| GR – Government Relations | SR-91 – State Route 91 |
| HROD – Human Resources and Organizational Development | STIP – State Transportation Improvement Program |
| I-405 – Interstate 405 | TAC – Technical Advisory Committee |
| I-5 – Interstate 5 | TCA – Transportation Corridor Agencies |
| I-5 – Interstate 5 | TCU – Transportation Communications International Union |
| IS – Information Systems | TDA |
| LDA – Leadership Development Academy | TIFIA – Transportation Infrastructure and Innovation Act |
| LRTP – Long Range Transportation Plan | TRN – Transit |
| LTA – Local Transportation Authority | US DOT – US Department of Justice |
| LTF – Local Transportation Fund | |