



November 27, 2017

To: Members of the Board of Directors

From: Darrell Johnson, Chief Executive Officer

Subject: 2017 Chief Executive Officer's Initiatives and Action Plan – Third Quarter Progress Report

A handwritten signature in blue ink, appearing to read "Darrell Johnson", is positioned to the right of the "From:" line.

Overview

At the end of each quarter, the Chief Executive Officer updates the Board of Directors on the activities and accomplishments related to the 2017 Chief Executive Officer's Initiatives and Action Plan. This report summarizes the third quarter achievements for calendar year 2017 (July through September). These efforts directly support the 2017 Orange County Transportation Authority Board of Directors Strategic Initiatives.

Background

On February 13, 2017, the Board of Directors (Board) approved the 2017 Chief Executive Officer's (CEO) Initiatives (Initiatives) and Action Plan (Action Plan), which support the 2017 Board Strategic Initiatives (Attachment A). The CEO Initiatives are provided as Attachment B, with the accompanying Action Plan. The Action Plan consists of ten Initiatives implemented through 59 projects/programs, and monitored through 89 milestones. This report provides a summary of the third quarter (Q3) milestones from July 1, 2017 until September 30, 2017.

Discussion

In Q3, 15 milestones were scheduled for completion. As of the end of Q3, ten of 15 milestones have been completed. The five milestones not completed in Q3 are included in Attachment B. Reasons for milestones not being completed are related to dependency on coordination with outside agencies or internal schedule adjustments.

The Q3 highlights include advancement of highway projects, completion of a grade separation project, and selection of employee benefit providers.

Listed below are some of the specific Q3 2017 CEO Action Plan accomplishments.

- I-405 Improvement Project (Design-Build): In July 2017, the Orange County Transportation Authority (OCTA) successfully secured a \$629 million low interest Transportation Infrastructure Finance and Innovation Act loan with the United States Department of Transportation for the I-405 Improvement Project.
- 405 Express Lanes: On August 28, 2017, the Board approved for release the request for proposals to initiate a competitive procurement process to retain contractor services to provide toll lane system integrator services for the design, installation, operations, and maintenance of the electronic toll and traffic management system for the 405 Express Lanes and 91 Express Lanes.
- SR-55 Widening from the I-405 to Interstate 5: On September 11, 2017, the Board approved the selection of the firm to prepare the plans, specifications, and estimates for the SR- 55 Improvement Project.
- Lakeview Avenue Grade Separation Project: On June 6, 2017, the Lakeview Avenue overcrossing opened to motorists ahead of schedule. Lakeview Avenue was elevated and realigned to separate car traffic from train traffic. The overpass was built between Orchard Drive to the north and Eisenhower Circle to the south.
- Health Care Benefit Contract: On August 28, 2017, the Board approved the execution of multiple agreements with various companies to provide medical, dental, vision, life, accidental death and dismemberment, and disability plans for all OCTA employees for calendar year 2018.
- ACCESS Bus Purchase: By the end of Q3, OCTA completed acceptance of 132 new ACCESS buses. All buses have been placed in service and older buses have been retired.

In addition, below are other notable Q3 2017 accomplishments not included in the CEO Action Plan.

- Transit Master Plan - Opportunity Corridors: On July 28, 2017, the Board directed staff to finalize Transit Opportunity Corridors in the draft Transit Master Plan due in the fourth quarter of this year.

The Transit Master Plan - Opportunity Corridors aim to integrate bus, rail, and paratransit services by combining stop locations and anchoring each end of the corridor with major transit hubs. The plan will also identify future potential transit corridor studies and recommend changes to existing transit service.

- 2018 Long-Range Transportation Plan (LRTP) Managed Lanes Workshop: On August 28, 2017, a workshop was held by the Board to discuss OCTA's role in managed lanes as part of the 2018 LRTP development process.
- Next 10: Market Conditions Forecast and Risk Analysis: On September 11, 2017, the Board was presented with a Market Conditions Forecast and Risk Analysis on the availability of capital and resources to complete the Next 10 Plan. This analysis was prepared in response to lower than anticipated actual sales tax revenue, a revised sales tax forecasting methodology, and increased competition for available resources due to capital work underway in the Southern California region.

Summary

OCTA made considerable progress toward the completion of the CEO Action Plan this quarter. The 2017 Q3 accomplishments will shape the strategies for the remaining milestones for the year.

Attachments

- A. 2017 Board Strategic Initiatives
- B. 2017 CEO Initiatives and Action Plan – Third Quarter Progress Report