

2022 BOARD & CEO INITIATIVES



Balanced and Equitable Transportation

- Maximize Effectiveness of Mobility Options
- Deliver Measure M2 Infrastructure Improvements
- Connect with Stakeholders in Diverse and Disadvantaged Communities



Fiscal and Environmental Responsibility and Adaptability

- Demonstrate Financial Stewardship and Responsibly Administer Public Funds
- Anticipate and Adapt to Changing Conditions
- Advocate Sustainability and Environmental Stewardship



Organizational Excellence, Partnership, and Transparency

- Collaborate with Regional Stakeholders and Provide Outstanding Customer Service
- Embrace Inclusive Work Culture and Enhance Diversity
- Modernize Workplace and Promote Employee Growth and Safety

MARK A. MURPHY
CHAIRMAN

DARRELL E. JOHNSON
CHIEF EXECUTIVE OFFICER

ORANGE COUNTY TRANSPORTATION AUTHORITY

2022 Board Initiatives

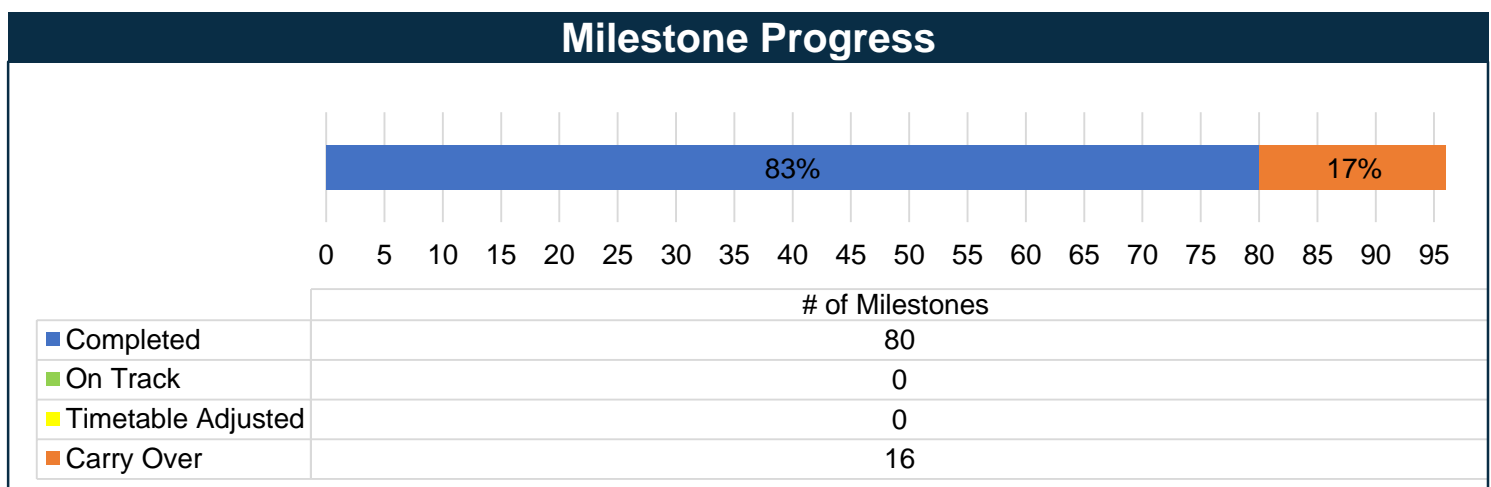
1. Balanced and Equitable Transportation
2. Fiscal and Environmental Responsibility and Adaptability
3. Organizational Excellence, Partnership, and Transparency

2022 CEO Initiatives

1. Maximize Effectiveness of Mobility Options
2. Deliver Measure M2 Infrastructure Improvements
3. Connect with Stakeholders in Diverse and Disadvantaged Communities
4. Demonstrate Financial Stewardship and Responsibly Administer Public Funds
5. Anticipate and Adapt to Changing Conditions
6. Advocate Sustainability and Environmental Stewardship
7. Collaborate with Regional Stakeholders and Provide Outstanding Customer Service
8. Embrace Inclusive Work Culture and Enhance Diversity
9. Modernize Workplace and Promote Employee Growth and Safety

2022 CEO Milestone Summary

Number of Milestones by Quarter	
Quarter Due	Number
First Quarter	14
Second Quarter	24
Third Quarter	17
Fourth Quarter	41
TOTAL	96



FIRST QUARTER (Q1)

14 of 14 Completed - 100%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	I-405 Project	Continue to Advance Construction	Complete and open first half of bridge at Brookhurst Street - Q1	February 5, 2022 - completed and opened first half of the Brookhurst Street bridge.				
2.	I-5, SR-73 to El Toro Road Project	Ensure Segment 3 is Under Construction	Provide construction update to Board - Q1	March 28, 2022 - provided update to Board.				
3.	91 Express Lanes Operating Contract Transition*	Implement New Transaction Processing System	Transition to a new contract for the back-office and customer service center systems - Q1	March 7, 2022 - completed transition.				
4.	Intelligent Transit Management System (ITMS)	Upgrade ITMS Radio System to Adopt Voice-Over Internet Protocol Technology for Implementation to OC Streetcar Fleets	Complete in-kind testing for OC Streetcar - Q1	March 2022 - completed testing. However, the vendor (Siemens) did not fully pass requirements for a completed and successful test; Siemens resolved these issues before first article inspection, which was completed in May 2022.				
5.	Ridership Growth Initiatives	Increase Bus Ridership	Evaluate future options for the Youth Ride Free Program - Q1	February 14, 2022 - presented the addition of the Youth Ride Free Pass to OCTA's Fare Policy to Board.				
6.	Near-Zero Engine Repower	Reduce Emissions in Orange County	Start the repowering of 173 (157 40-foot buses and 16 60-foot buses) engines - Q1	January 2022 - repowering of engines commenced.				
7.	OC ACCESS	Ensure Service Continuity	Transition OC ACCESS to new contractor - Q1	January 1, 2022 - completed transition to First Transit.				
8.	Coach Operator Collective Bargaining Agreement*	Negotiate and Renew Agreement	Present agreement to Board - Q1	February 22, 2022 - final agreement presented to and approved by the Board in a special closed session.				
9.	College Pass Program	Provide Community College Students with a Discount Bus Pass to Enhance Access to Education	Work with Coastline College to implement and begin the program in spring 2022 - Q1	January 31, 2022 - launched the Coastline College Pass program on the first day of its spring 2022 semester.				

*2021 Carryover

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FIRST QUARTER (Q1) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
10.	Diversity, Equity, Inclusion, and Belonging	Provide Ongoing Unconscious Bias Training to Ensure New Administrative Employees Understand OCTA's Commitment to Diversity, Equity, Inclusion, and Belonging	Launch online version of Unconscious Bias training for all new administrative employees - Q1	March 31, 2022 - completed and launched training.				
11.	Management Development Academy (MDA)	Provide Career Development for Mid-Level Managers	Complete fourth cohort of MDA - Q1	March 1, 2022 - graduated fourth cohort; January 19, 2022 - MDA capstone presentations presented.				
12.	Market Research	Obtain Public Feedback to Inform the Development of the Bus Restructuring Plan	Conduct qualitative research to provide input for the Bus Restructuring Study - Q1	February 18, 2022 - survey collection completed; results were provided to consultant for analysis and to inform study recommendations.				
13.	Remote Work Program	Provide a Work/Life Balance for Staff Able to Perform Work Duties Remotely	Launch Remote Work Policy - Q1	February 28, 2022 - launched Remote Work Policy.				
14.	2023 Federal Transportation Improvement Program (FTIP)	Comply with State and Federal Law to Update the FTIP (Allows for the Obligation of Federal Funds)	Submit the 2023 FTIP - Q1	January 6, 2022 - submitted 2023 FTIP; February 14, 2022 - presented to Board.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

SECOND QUARTER (Q2)

19 of 24 Completed - 79%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	I-405 Project	Continue to Advance Construction	Complete and fully open bridge at Fairview Road - Q2	May 12, 2022 - completed and fully opened the Fairview Road bridge.				
2.	I-5, Pico to San Diego County Line	Complete the Environmental Phase	Release Notice of Preparation and provide update to Board - Q2	March 28, 2022 - provided update to Board; June 30, 2022 - released Notice of Preparation.				
3.	Orange County Maintenance Facility	Build a Rail Maintenance Facility on the Orange County Line	Complete preliminary engineering and environmental clearance - Q2	Additional time is needed to complete the preliminary engineering and environmental clearance phase for this project, which is under further assessment. This will be carried over and reconsidered in the future upon further direction from the Board.				
4.	SR-55, I-405 to I-5 Project	Begin Construction	Initiate construction - Q2	May 27, 2022 - awarded construction contract, indicating the start of construction.				
5.	Transit Security and Operations Center (TSOC)	Continue to Advance Delivery of OCTA's TSOC	Complete design phase - Q2	Due to design revisions and plan changes, completion of the design phase has been delayed. This will be carried over and reconsidered for Q1 of 2023.				
6.	Hazard Mitigation Plan (HMP)	Identify Potential Projects to Mitigate Risks to OCTA Service Areas from Natural Hazards	Present FEMA-approved HMP to ESC - Q2	May 23, 2022 - presented HMP to ESC, which was tentatively approved by FEMA; FEMA reserved final approval of the HMP upon it being signed by the Board. October 10, 2022 - presented to and approved by the Board.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

SECOND QUARTER (Q2) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
7.	State Triennial Review	Evaluate the Effectiveness, Efficiency, and Economy of OCTA Transit Operations	Present results of the Triennial Review to Board - Q2	May 23, 2022 - completed and presented results to Board.				
8.	Cybersecurity	Protect OCTA's Information Systems	Provide cybersecurity update to Executive Committee - Q2	April 4, 2022 - provided update to Executive Committee.				
9.	Digital Transformation Strategies*	Continue Operations Plan to Migrate Shared Work Files	Move all shared work files into the cloud - Q2	Due to unforeseen challenges, a different approach was developed and defined to best serve OCTA customers and has been fully tested. Shared files for the Information Systems and General Services departments have been migrated, with the remaining departments to follow. The new strategy entails having departments to move their own files, so this is now an ongoing process.				
10.	OCTA's Operating and Capital Budget	Develop a FY 2022-23 Balanced Budget	Present a comprehensive balanced OCTA FY 2022-23 Budget for adoption to Board - Q2	June 13, 2022 - presented to Board for approval and adoption.				
11.	Contracted Fixed-Route	Award New Agreement for Contracted Fixed-Route Service Provision	Release RFP for contracted fixed-route service - Q2	July 11, 2022 - released RFP and presented to Board for approval. Additional time was needed to adjust the RFP to permit bidders the option to submit proposals that serve either one or both bus bases; this will allow for flexibility to compare costs and help determine which option is most beneficial for the contracted fixed-route service. Due to these factors, this milestone was timetable adjusted to Q3.				

*2021 Carryover

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

SECOND QUARTER (Q2) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
12.	OC Streetcar	Prepare for OC Streetcar Operations	Issue NTP to Herzog - Q2	Due to delays in construction, there is a subsequent delay in the start of start-up testing and pre-revenue service. Issuance of the NTP will be carried over and reconsidered for Q1 of 2023. Herzog will continue to work under the LNTP.				
13.	OC Streetcar*	Complete Vehicle Production	Complete production of all streetcar vehicles - Q2	Due to continued inspection and testing activities to ensure compliance with technical specifications, completion of vehicle production has been delayed. This will be carried over and reconsidered for 2023.				
14.	Zero-Emission Battery-Electric Buses	Reduce Emissions in Orange County	Receive delivery of remaining eight of ten plug-in battery-electric buses (first two arrived in 2021) - Q2	December 2022 - received seven of the eight remaining buses, but due to an in-plant accident, delivery of the last remaining bus has been delayed. This will be carried over to Q1 of 2023.				
15.	Core Competency Integration	Provide Clear Growth and Development Pathways for Staff and Bridge Gaps Between Performance and Opportunity by Articulating which Competencies are Needed for Various Positions	Develop a "road map" for core competency implementation and implement core competencies into the job descriptions of one division at OCTA - Q2	Completion of the core competency integration was delayed due to unanticipated challenges with the consultant agreement. December 15, 2022 - completed implementation of core competencies into the job descriptions for the Capital Programs division, as well as updating the "road map" timeline.				
16.	Early Career Academy (ECA)	Provide Early Career Development to Grow New Professionals	Launch third cohort of ECA - Q2	June 15, 2022 - launched third cohort of the program.				

*2021 Carryover

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

SECOND QUARTER (Q2) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
17.	Human Resources IS System	Modernize OCTA's Workforce	Release RFP - Q2	Due to additional time being needed to add the payroll function as a requirement for the new system and to hire a qualified project manager, presentation to Board for approval was delayed; July 25, 2022 - presented to and received approval from the Board to release RFP.				
18.	Personnel and Salary Resolution	Update Personnel Policies	Present recommendations to Board - Q2	June 13, 2022 - presented to Board as part of the OCTA FY 2022-23 Budget.				
19.	Public Transportation Agency Safety Plan (PTASP)	Regularly Communicate from the Top Down the Value of Safety and Executive Commitment to Reduce Safety Events	Develop and distribute three CEO communications on PTASP/SMS initiatives to all employees - Q2	Distributed all three CEO communications: - March 31, 2022 - Focus on Safety - April 14, 2022 - New OCTA Manager's Safety Toolkit June 30, 2022 - National Safety Month and Driving Safety Spotlight				
20.	Transportation Communications Union Collective Bargaining Agreement*	Negotiate and Renew Agreement	Present parts clerks and facilities technicians agreement to Board - Q2	February 7, 2022 - final agreement presented to and approved by the Board in a special Closed Session.	Early Complete			
21.	2022 State Transportation Improvement Program (STIP)	Maximize State Funding Opportunities	Present the final 2022 STIP to Board - Q2	May 23, 2022 - presented final STIP to Board. December 15, 2021 - submitted 2022 STIP.				
22.	M2 Triennial Performance Assessment	Evaluate the Efficiency, Effectiveness, Economy, and Results of the Agency's Delivery of M2	Present the 2018-2021 M2 Triennial Performance Assessment Report - Q2	April 25, 2022 - presented performance assessment to Board.				

*2021 Carryover

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

SECOND QUARTER (Q2) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
23.	South Orange County Rail Station Feasibility Study	Assess Feasibility of a New Rail Station South of Existing Laguna Niguel Metrolink Station	Award contract and present to Board for approval - Q2	April 25, 2022 - presented to Board for contract award and approval.				
24.	SR-57 Operational Improvements (Between Lambert Road and Tonner Canyon)	Fulfill Measure M2 Project G (Improvements on SR-57 Between OC Crush to OC-LA County Line) Commitments	Award contract and present to Board - Q2	July 11, 2022 - awarded contract and presented to Board. The SOW required additional time and effort to develop the appropriate methodology to comply with new SB 743 (Chapter 386, Statutes of 2013) requirements to assess vehicle miles traveled; additional time was also needed to gather existing information from Caltrans on the SR-57 Lambert Road Interchange Project. Due to these factors, this milestone was timetable adjusted to Q3.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

THIRD QUARTER (Q3)**15 of 17 Completed - 88%**

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	San Juan Creek Bridge Replacement	Ensure Asset Preservation	Complete ROW activities - Q3	Due to additional time being needed to complete the necessary agreements and documentation, this has been delayed and will be carried over to Q1 of 2023. All property rights are generally agreed upon; the certification needs to be prepared and circulated for signature internally.				
2.	91 Express Lanes	Install Toll Entrance Readers to Register Vehicles Entering the 91 Express Lanes	Complete installation of infrastructure gantries, cameras, and readers at the three entrances of the 91 Express Lanes - Q3	Staff was recently made aware of several conflicts/issues at the gantry sites, including drainage conflicts, grade and cross slopes issues, and issues relating to the electrical system. Staff is working on a plan to address the issues and will keep the Board informed of updates and timing as the situation becomes more definitive. Due to the conflicts, there will be a delay in site turnover to Kapsch TrafficCom USA, Inc., the toll lanes system integrator for the 91 Express Lanes. This will be carried over and reconsidered for Q3 of 2023.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

THIRD QUARTER (Q3) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
3.	Diversity, Equity, and Inclusion	Communicate OCTA's Diversity, Equity, and Inclusion Efforts to the Public and Stakeholders	Maintain and update the equity webpage on OCTA.net to reflect current activities and actions - Q3	September 2022 - incorporated updates into the website.				
4.	Credit Ratings	Maintain OCTA's Positive Credit Rating	Conduct annual rating agency meeting - Q3	June 21-23, 2022 - conducted annual meetings with rating agencies and financial institutions.		Early Complete		
5.	Cybersecurity	Protect OCTA's Information Systems	Require completion of annual cybersecurity training for all employees - Q3	September 2022 - assigned required training for OCTA employees to complete.				
6.	Federal Compliance Training*	Provide Federal Compliance and Oversight Training	Conduct federal compliance training for agency's project managers and subject matter experts - Q3	January 18-19, 2022 - conducted federal compliance training, with more than 50 OCTA project managers and subject matter experts in attendance; the feedback received from an anonymous survey noted that participants were very satisfied with all their expectations met.	Early Complete			

*2021 Carryover

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

THIRD QUARTER (Q3) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
7.	Diversity, Equity, and Inclusion - Diverse Community Leaders Group	Maximize Relationships with Key Stakeholders and Leaders that Represent Diverse Communities to Gain Feedback	Enhance engagement opportunities with OCTA's DCLG as part of transportation programs, projects, and plans with update to L&C - Q3	May 3, 2022 - the DCLG met and shared their thoughts on the Making Better Connections Study, LRTP, and South Orange County Multimodal Study; and also received updates on OCTA's Trust Building Campaign and the OC Streetcar construction. July 20, 2022 - held DCLG quarterly meeting, which featured the Making Better Connections Study, numerous planning studies, the OC Streetcar Project, and the SR-55 (I-405 to I-5) Project. September 15, 2022 - provided update to L&C; September 26, 2022 - provided update to Board.				
8.	Diversity, Equity, and Inclusion - Outreach Update	Conduct Diversity Outreach Programs to Support Capital Projects, Planning Studies and Marketing	Ensure proactive diversity outreach and inclusion strategies are integrated with capital projects, planning studies, transit marketing, and other OCTA initiatives and activities with update to L&C - Q3	September 15, 2022 - provided update to L&C; September 26, 2022 - provided update to Board.				
9.	Diversity, Equity, Inclusion, and Belonging	Enhance Professional Development of Managers of Unconscious Bias in Hiring	Develop and implement online interview training for managers that encompasses elements of unconscious bias - Q3	The training module has been completed; May 2022 - rolled out training.		Early Complete		
10.	Employee Health Insurance Renewal Programs	Secure Competitive Health Benefits	Present health insurance recommendations to Board - Q3	August 22, 2022 - presented recommendations to Board.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

THIRD QUARTER (Q3) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
11.	Express Lanes Network	Assess Feasibility of an Express Lanes Network on Existing Facilities	Incorporate network assumptions into draft LRTP - Q3	Incorporating the network assumptions was delayed to coincide with the LRTP development process. October 10, 2022 - presented network assumptions to Board as part of the LRTP workshop.				
12.	Mobility Hubs	Strategize and Develop Options for Countywide Network of Mobility Hubs	Finalize study and incorporate appropriate recommendations into LRTP - Q3	After finalization of the Mobility Hubs Study, incorporating the recommendations was delayed to coincide with the LRTP development process. October 10, 2022 - presented mobility hubs recommendations to Board as part of the LRTP workshop.				
13.	Santa Ana Transit Signal Priority Corridor Study	Ensure Existing Transit Service is Not Impacted	Provide update to ESC of recommended transit solutions on Santa Ana corridors that will be modified for bicycle lanes - Q3	September 26, 2022 - provided update to ESC.				
14.	South Orange County Multimodal Study	Study Regional Multimodal Transportation Improvement Options	Complete and present study to Board - Q3	Presentation of the final study to Board was delayed due to OCTA staffing changes and to ensure sufficient time for internal and stakeholder review. November 14, 2022 - presented final study with a locally preferred strategy to Board.				
15.	SR-91 Gap Closure	Determine Logical Sequence to Fulfill Measure M2 Commitment to Improve SR-91 Corridor	Provide update to SR-91 Advisory Committee - Q3	This study was completed during Q2. Although an update will not be provided to the SR-91 Advisory Committee, an update on the progress was folded into the updated 2022 SR-91 Implementation Plan, which was presented to Board on June 13, 2022.		Early Complete		

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

THIRD QUARTER (Q3) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
16.	SR-91 Implementation Plan	Collaborate with RCTC to Update the Plan in Support of Regional SR-91 Corridor Transportation Improvements	Present Plan to Board - Q3	June 13, 2022 - presented draft Plan to Board.		Early Complete		
17.	Streets and Roads Grants	Fund Streets and Roads Improvements	Present recommendations for RCP (Project O) and RTSSP (Project P) projects grant awards to Board - Q3	May 9, 2022 - presented recommendations to Board with \$10.2 million for nine RCP projects and \$16.2 million for five RTSSP projects.		Early Complete		

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4)

32 of 41 Completed -

78%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	Anaheim Canyon Metrolink Station Improvement	Initiate Construction for Passenger Enhancements	Provide construction update to Board - Q4	Due to a delay in receiving the platform guardrail material, completion of construction has been delayed and will be carried over to Q1 of 2023. An update on the construction phase was provided to Board in October 2021.				
2.	I-405 Project*	Continue to Advance Construction	Complete and fully open bridges at Westminster Boulevard and Goldenwest Street - Q4	Due to unexpected utility relocation challenges in the roadway approaches to the Goldenwest Street bridge, the completion and opening of this bridge has been delayed; it will be carried over to Q1 of 2023. August 24, 2022 - completed and fully opened the Westminster Boulevard bridge.				
3.	OC Streetcar	Continue to Advance Construction	Report on status of construction and updates to target service startup date Q1-Q4	January 24, April 25, July 25, and October 24, 2022 - status updates presented to Board.				
4.	241/91 Express Lanes Connector (ELC)	Provide 241/91 ELC Project Progress	Provide an update on the status of the project with a discussion on the development of the final design to Board - Q4	Staff from OCTA, RCTC, TCA, and Caltrans continues to meet regularly to advance the 241/91 ELC Project to construction. Several meetings scheduled in December will impact the future direction of this project. As a result, this has been delayed and will be carried over to Q1 of 2023.				
5.	Crisis Communications	Ensure Agency and Staff Preparedness	Conduct a tabletop exercise for the Crisis Communications team and revise Crisis Communications Plan as appropriate - Q4	October 12, 2022 - completed tabletop exercise.				

*2021 Carryover

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
6.	Diversity, Equity, and Inclusion	Review OCTA Organizational Policies, Practices and Programs Related to Diversity, Equity and Inclusion, and Develop Recommendations to Enhance Efforts in this Area and Help Guide Future Agency Decisions	Present third-party consultant study to ESC and seek direction on implementing recommendations to enhance OCTA's diversity, equity, and inclusion efforts - Q4	October 17, 2022 - presented third-party consultant study to division leads.				
7.	Diversity, Equity, Inclusion, and Belonging	Communicate OCTA's Diversity, Equity, and Inclusion Efforts to the Public and Stakeholders	Present an overview of agency activities related to diversity, equity, inclusion, and belonging to Board - Q4	Although no formal update was presented, a memo was provided to Board Members with an overview of agency diversity, equity, inclusion, and belonging activities. December 30, 2022 - CEO distributed memo to Board.				
8.	Headquarters Building	Evaluate Alternatives for a Potential New Headquarters Building	Present Real Estate Ad Hoc Committee's preferred long-term strategy for the OCTA Headquarters to Board for approval - Q4	August 22, 2022 - presented to Board for approval.			Early Complete	
9.	Comprehensive Annual Financial Report	Ensure Accountability and Transparency	Obtain an unmodified opinion from the external auditors and provide the annual financial statements to Board - Q4	December 12, 2022 - presented financial report to Board.				
10.	Comprehensive Business Plan (CBP)	Develop OCTA's Business Plan	Present CBP to Board for adoption - Q4	Due to ongoing labor negotiations, this has been delayed and will be carried over to Q1 of 2023.				
11.	Electronic Signage (Bus Stops Pilot Program)	Provide Riders with Accurate, Real-Time Bus Schedule Information	Complete installation of electronic display signage at up to 23 bus stops along the Bravo! Main Street Rapid Bus and OC Bus Route 53/53X corridor in Anaheim, Orange, and Santa Ana - Q4	June 10, 2022 - completed installation of all 23 electronic signs.		Early Complete		

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
12.	Federal Transportation Reauthorization	Monitor Reauthorization Implementation Efforts	Provide updates to Board on legislation and regulatory activities to implement the Infrastructure Investment and Jobs Act at the state and federal levels - Q2 and Q4	Several updates have been provided to Board, including: February 28, 2022 - Administration priorities related to the IIJA; March 28, 2022 - actions taken related to zero-emission bus transition plans and an overview of new project labor agreement requirements; April 25, 2022 - FY 2022 appropriations bill, implementing funding levels provided for in the IIJA; June 27, 2022 - implementation of the Buy America provisions of the IIJA; July 25, 2022 - FY 2023 appropriations.				
13.	Legislative Forums	Communicate Transportation Needs and Challenges	Conduct forums with local delegation representatives and present report to ESC - Q2 and Q4	June 28, 2022 - conducted first forum; October 10, 2022 - presented report to ESC; October 18, 2022 - conducted second forum.				
14.	Legislative Platforms	Set Legislative Priorities	Present 2023 state and federal legislative platforms to Board - Q4	November 28, 2022 - presented final legislative platforms to Board.				
15.	Legislative Priorities	Provide End of Session Report	Discuss outcomes of legislative priorities with L&C - Q4	November 28, 2022 - presented end-of-year report to Board.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
16.	Zero-Emission Battery-Electric Buses	Reduce Emissions in Orange County	Deploy the ten buses into service - Q4	Due to industry electronic parts shortages, delivery of the eight remaining buses was delayed. While two buses have been deployed into service, deployment of the remaining buses is anticipated to occur next year. Seven buses will undergo acceptance testing; if successful, they will be deployed. This will be carried over to Q1 of 2023.				
17.	Zero-Emission Bus Pilots	Reduce Emissions in Orange County	Provide progress report to Board on zero-emission bus pilots, including the hydrogen fuel-cell electric buses and plug-in battery-electric buses - Q4	December 8, 2022 - provided progress report to Transit Committee. However, due to the transition of Board Members and to provide a more in-depth discussion, presentation of the progress report to Board has been delayed and will be carried over to Q1 of 2023.				
18.	Diversity, Equity, Inclusion, and Belonging - Affirmative Action Plan/Equal Employment Opportunity (AAP/EEO)	Provide Updates on Progress of AAP/EEO Development and Implementation and Adhere to Federal Requirements	Present biannual updates to ESC - Q2 and Q4	April 25, 2022 - presented first biannual update to ESC; September 12, 2022 - presented second biannual update to ESC.			Early Complete	
19.	COVID-19 Task Force	COVID-19 Planning and Response Actions	Track, monitor, and implement policies/plans related to COVID-19, including returning all employees to the workplace. Update Executive Leadership to provide updates to Board - Q1-Q4	The COVID-19 Task Force and pandemic response efforts continue, and the CEO continues to provide regular updates to Board on the status of COVID-19 and related impacts. OCTA continues to be in compliance with all Cal/OSHA regulations.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
20.	Diversity, Equity, Inclusion, and Belonging	Identify and Develop Enhancements to Support Employees' Voices Throughout the Organization	Develop and implement an internal schedule/calendar for recognizing historical/cultural dates and use OCTA Intranet for recognizing dates, and pilot one Employee Resource Group - Q4	December 1, 2022 - launched Women's Affinity Group.				
21.	Maintenance Collective Bargaining Agreement	Negotiate and Renew Agreement	Present agreement to Board - Q4	December 12, 2022 - final agreement presented to and approved by the Board in closed session.				
22.	Marketing Activities	Promote and Educate Public on OCTA Services	Develop campaigns and programs, including a loyalty program, to help increase ridership - Q4	September 2022 - celebrated 50th anniversary of OC Bus service. October 2022 - received Board approval for the Making Better Connections Study following phase two outreach on the draft service plan in July 2022; launched BRAVO! 553 service on Main Street. November 2022 - continued marketing and communications to students in all nine Orange County community colleges in the College Pass Program, which was honored with the Sustainable and Green Development Award by the Orange County Business Council.				
23.	Marketing Activities	Promote and Educate Public on OCTA Services	Present biannual updates on ongoing campaigns promoting bus, rail, OC Flex, rideshare, and vanpool services to L&C - Q2 and Q4	June 16, 2022 - presented first biannual update to L&C. Due to a lack of L&C quorum in November, the second biannual update has been delayed and will be carried over to Q1 of 2023.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
24.	Outreach Activities	Conduct Outreach to Support Capital Projects	Provide quarterly I-405 and OC Streetcar outreach updates, as well as I-5 south and SR-55, and other projects to Board - Q1-Q4	January 24, April 25, July 25, and October 24, 2022 - provided OC Streetcar updates to Board; February 14, May 9, and August 8, and November 14, 2022 - provided I-405 Project updates to Board; March 28, 2022 - provided I-5 (SR-73 to El Toro Road) Project and I-5 (Pico to San Diego County Line) project updates to Board.				
25.	Outreach Activities	Conduct Outreach to Support Planning Studies	Provide outreach updates for planning studies including the LRTP, Mobility Hubs Study and South Orange County Multimodal Transportation Study as appropriate to Board - Q1-Q4	June 27, 2022 - provided South Orange County Multimodal Transportation Study update to Board; July 11, 2022 - provided LRTP update to Board; October 10, 2022 - conducted LRTP workshop to Board; November 14, 2022 - presented final South Orange County Multimodal Transportation Study with a locally preferred strategy to Board.				
26.	Active Transportation Initiatives	Implement Programs in Support of Non-Motorized Transportation	Provide biannual updates on E-Bicycles, Safe Routes to School, OC Loops, STEP Campaign, safety programs, and other active transportation initiatives to Board - Q2 and Q4	June 13, 2022 - provided first biannual update to Board; December 12, 2022 - provided second biannual update to Board.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
27.	Bus Connections Study	Improve Bus Service to Respond to Performance Trends and Travel Demand	Present final plan to Board for approval - Q4	January 24 - February 18, 2022 - conducted first round of public outreach; May 23, 2022 - presented draft plan to Board; July 25, 2022 - presented initial public input on draft plan; October 24, 2022 - presented draft final plan to Board for approval.				
28.	Bus Fleet Outlook	Update 20-Year Bus and Paratransit Fleet Plan	Provide update to ESC - Q4	Although no formal update to ESC was presented, several updates have been provided at various executive and upper management meetings.				
29.	Climate Adaptation and Sustainability Plan (CASP)	Advance Agency Sustainability Practices and Resiliency Efforts to Adapt to Climate Change Impacts	Present update to ESC - Q4	December 23, 2022 - distributed CASP update memo to ESC; although no formal update to ESC was presented, this memo provided the committee with an overview and progress update of the CASP development.				
30.	Harbor Boulevard Transit Corridor Study	Invest in High-Capacity Transit Corridors	Initiate procurement for preliminary engineering/environmental document studies phase - Q4	The study is currently on hold pending Board direction given other higher priorities, such as the Making Better Connections Study and LRTP. This will be carried over and reconsidered in the future upon direction and final decision from the Board.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
31.	Interim Placentia Transit Center Improvements	Develop Mobility Hub Options for Proposed Placentia Transit Center	Provide an update on interim Placentia Station improvements to ESC - Q4	Following preliminary conversations with the City of Placentia to initiate a study of mobility hub options in the Placentia Transit Center area, the City of Placentia informed OCTA they desired to pursue a locally-funded downtown parking improvement in lieu of the study. ESC was notified of the City of Placentia's decision. The need and timing for the study may be reconsidered at a future date.				
32.	LRTP	Develop the LRTP	Release draft LRTP for public review - Q4	October 10, 2022 - hosted Board workshop. Due to unforeseen contractor staffing challenges, release of the draft LRTP has been delayed. This will be carried over to Q1 of 2023.				
33.	M2 Environmental Cleanup Program	Fund Water Quality Improvements	Present programming recommendations for Tier 1 water quality projects (Project X) grant awards to Board - Q4	November 14, 2022 - presented recommendations to Board.				
34.	M2 Environmental Mitigation Programs	Ensure Comprehensive Freeway Program Mitigation	Present biannual progress reports to Board - Q2 and Q4	June 13, 2022 - presented first biannual progress report to Board; December 12, 2022 - presented second biannual progress report to Board.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
35.	M2 Quarterly Reports	Provide Updates on Progress of M2 Implementation and Fulfill the Requirements of the M2 Ordinance No. 3	Present quarterly reports to Board - Q1-Q4	March 14, 2022 - presented FY 2021-22 Q2 report to Board; June 13, 2022 - presented FY 2021-22 Q3 report to Board; September 12, 2022 - presented FY 2021-22 Q4 report to Board; December 12, 2022 - presented FY 2022-23 Q1 report to Board.				
36.	Metrolink Rail Coastal Protection	Assess Vulnerability of the Railroad ROW in South Orange County to Address the Impacts of Sea Level Rise, Erosion, Etc.	Provide biannual updates to Board - Q2 and Q4	Originally to be completed by Metrolink, it has been decided that this rail coastal protection assessment will now be performed by OCTA as the owner of the rail ROW in south Orange County. Although no formal report was presented, OCTA has updated the Board on the new direction being taken on this and will continue efforts into 2023.				
37.	Next 10 Delivery Plan	Ensure M2 Delivery Commitment	Review and present status of the Next 10 Delivery Plan deliverables to Board - Q4	November 14, 2022 - presented to Board.				
38.	PE Corridor Trail Project	Prepare PA/ED for Garden Grove-Santa Ana Gap Closure Study	Present to Board and award contract - Q4	July 25, 2022 - presented to Board for approval to release RFP.			Early Complete	
39.	Regional Planning Activities	Highlight Transportation Planning Activities	Present biannual reports on activities underway that impact OCTA and the Southern California region to Board - Q2 and Q4	June 13, 2022 - presented first biannual report to Board; November 14, 2022 - presented second biannual report to Board.				
40.	Signal Synchronization Technology	Future Proof Infrastructure	Provide biannual updates on signal synchronization projects and development of updated Signal Synchronization Master Plan (Project P) - Q2 and Q4	March 14, 2022 - provided first biannual update to Board; November 14, 2022 - provided second biannual update to Board.				

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
41.	TAM Plan Update	Update the Agency's Existing TAM Plan and Satisfy All Applicable FTA Requirements	Present Transit Asset Management Plan to ESC - Q4	August 2022 - presented TAM Plan to ESC; September 12, 2022 - presented TAM Plan to Board.			Early Complete	

COMPLETED

ON TRACK

TIMETABLE ADJUSTED

CARRYOVER

Acronyms

Board - Board of Directors	NTP - Notice to Proceed
Cal/OSHA - California Division of Occupational Safety and Health	OCTA - Orange County Transportation Authority
Caltrans - California Department of Transportation	OC-LA - Orange County-Los Angeles
CASP - Climate Adaptation and Sustainability Plan	PA/ED - Project Approval/Environmental Document
CEO - Chief Executive Officer	PE - Pacific Electric
COVID-19 - Coronavirus	RCTC - Riverside County Transportation Commission
DCLG - Diverse Community Leaders Group	RCP - Regional Capacity Program
ESC - Executive Steering Committee	RFP - Request for Proposals
FEMA - Federal Emergency Management Agency	ROW - Right-of-Way
FY - Fiscal Year	RTSSP - Regional Transportation Signal Synchronization Program
FTA - Federal Transit Administration	SMS - Safety Management System
I-5 - Interstate 5	SOW - Scope of Work
I-405 - Interstate 405	SR-55 - State Route 55
IIJA - Infrastructure Investment and Jobs Act	SR-57 - State Route 57
L&C - Legislative and Communications Committee	SR-73 - State Route 73
LNTP - Limited Notice to Proceed	SR-91 - State Route 91
LRTP - Long-Range Transportation Plan	STEP - Safe Travels Education Program
M2 - Measure M2	TCA - Transportation Corridor Agencies