

2022 BOARD & CEO INITIATIVES



Balanced and Equitable Transportation

- Maximize Effectiveness of Mobility Options
- Deliver Measure M2 Infrastructure Improvements
- Connect with Stakeholders in Diverse and Disadvantaged Communities



Fiscal and Environmental Responsibility and Adaptability

- Demonstrate Financial Stewardship and Responsibly Administer Public Funds
- Anticipate and Adapt to Changing Conditions
- Advocate Sustainability and Environmental Stewardship



Organizational Excellence, Partnership, and Transparency

- Collaborate with Regional Stakeholders and Provide Outstanding Customer Service
- Embrace Inclusive Work Culture and Enhance Diversity
- Modernize Workplace and Promote Employee Growth and Safety

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MARK A. MURPHY
CHAIRMAN

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DARRELL E. JOHNSON
CHIEF EXECUTIVE OFFICER

2022 Board Initiatives

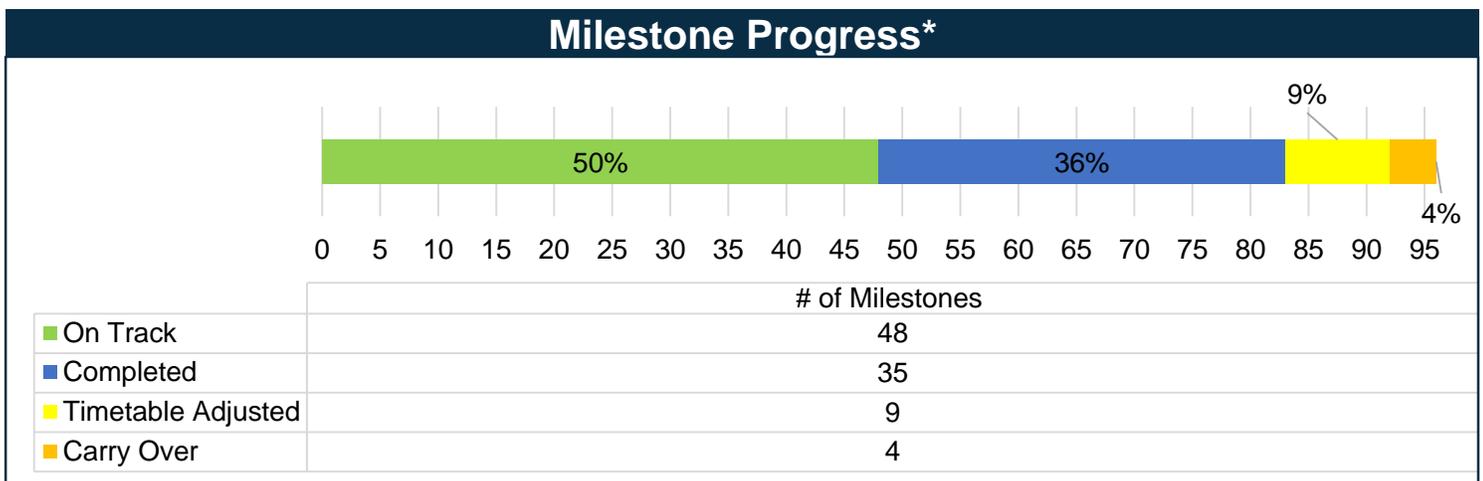
1. Balanced and Equitable Transportation
2. Fiscal and Environmental Responsibility and Adaptability
3. Organizational Excellence, Partnership, and Transparency

2022 CEO Initiatives

1. Maximize Effectiveness of Mobility Options
2. Deliver Measure M2 Infrastructure Improvements
3. Connect with Stakeholders in Diverse and Disadvantaged Communities
4. Demonstrate Financial Stewardship and Responsibly Administer Public Funds
5. Anticipate and Adapt to Changing Conditions
6. Advocate Sustainability and Environmental Stewardship
7. Collaborate with Regional Stakeholders and Provide Outstanding Customer Service
8. Embrace Inclusive Work Culture and Enhance Diversity
9. Modernize Workplace and Promote Employee Growth and Safety

2022 CEO Milestone Summary

Number of Milestones by Quarter	
Quarter Due	Number
First Quarter	14
Second Quarter	24
Third Quarter	17
Fourth Quarter	41
TOTAL	96



*Due to rounding, total percentage may not be equal to 100%.

FIRST QUARTER (Q1)

14 of 14 Completed - 100%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	I-405 Project	Continue to Advance Construction	Complete and open first half of bridge at Brookhurst Street - Q1	February 5, 2022 - completed and opened first half of the Brookhurst Street bridge.				
2.	I-5, SR-73 to El Toro Road Project	Ensure Segment 3 is Under Construction	Provide construction update to Board - Q1	March 28, 2022 - provided update to Board.				
3.	91 Express Lanes Operating Contract Transition*	Implement New Transaction Processing System	Transition to a new contract for the back-office and customer service center systems - Q1	March 7, 2022 - completed transition.				
4.	Intelligent Transit Management System (ITMS)	Upgrade ITMS Radio System to Adopt Voice-Over Internet Protocol Technology for Implementation to OC Streetcar Fleets	Complete in-kind testing for OC Streetcar - Q1	March 2022 - completed testing. However, the vendor (Siemens) did not fully pass requirements for a completed and successful test; Siemens resolved these issues before first article inspection, which was completed in May 2022.				
5.	Ridership Growth Initiatives	Increase Bus Ridership	Evaluate future options for the Youth Ride Free Program - Q1	February 14, 2022 - presented the addition of the Youth Ride Free Pass to OCTA's Fare Policy to Board.				
6.	Near-Zero Engine Repower	Reduce Emissions in Orange County	Start the repowering of 173 (157 40-foot buses and 16 60-foot buses) engines - Q1	January 2022 - repowering of engines commenced.				
7.	OC ACCESS	Ensure Service Continuity	Transition OC ACCESS to new contractor - Q1	January 1, 2022 - completed transition to First Transit.				
8.	Coach Operator Collective Bargaining Agreement*	Negotiate and Renew Agreement	Present agreement to Board - Q1	February 22, 2022 - final agreement presented to and approved by the Board in a special Closed Session.				
9.	College Pass Program	Provide Community College Students with a Discount Bus Pass to Enhance Access to Education	Work with Coastline College to implement and begin the program in spring 2022 - Q1	January 31, 2022 - launched the Coastline College pass program on the first day of its spring 2022 semester.				

*2021 Carryover

FIRST QUARTER (Q1) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
10.	Diversity, Equity, Inclusion, and Belonging	Provide Ongoing Unconscious Bias Training to Ensure New Administrative Employees Understand OCTA's Commitment to Diversity, Equity, Inclusion, and Belonging	Launch online version of Unconscious Bias training for all new administrative employees - Q1	March 31, 2022 - completed and launched training.				
11.	Management Development Academy (MDA)	Provide Career Development for Mid-Level Managers	Complete fourth cohort of MDA - Q1	March 1, 2022 - graduated fourth cohort; January 19, 2022 - MDA capstone presentations presented.				
12.	Market Research	Obtain Public Feedback to Inform the Development of the Bus Restructuring Plan	Conduct qualitative research to provide input for the Bus Restructuring Study - Q1	February 18, 2022 - survey collection completed; results were provided to consultant for analysis and to inform study recommendations.				
13.	Remote Work Program	Provide a Work/Life Balance for Staff Able to Perform Work Duties Remotely	Launch Remote Work Policy - Q1	February 28, 2022 - launched Remote Work Policy.				
14.	2023 Federal Transportation Improvement Program (FTIP)	Comply with State and Federal Law to Update the FTIP (Allows for the Obligation of Federal Funds)	Submit the 2023 FTIP - Q1	January 6, 2022 - submitted 2023 FTIP; February 14, 2022 - presented to Board.				

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

CARRYOVER

SECOND QUARTER (Q2)

14 of 24 Completed - 58%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	I-405 Project	Continue to Advance Construction	Complete and fully open bridge at Fairview Road - Q2	May 12, 2022 - completed and fully opened the Fairview Road bridge.		Completed		
2.	I-5, Pico to San Diego County Line	Complete the Environmental Phase	Release Notice of Preparation and provide update to Board - Q2	March 28, 2022 - provided update to Board. June 2022 - released Notice of Preparation.		Completed		
3.	Orange County Maintenance Facility	Build a Rail Maintenance Facility on the Orange County Line	Complete preliminary engineering and environmental clearance - Q2	Additional time is needed to complete the preliminary engineering and environmental clearance phase for this project, which is under further assessment. This will be carried over to be reconsidered in the future upon further direction from the Board.				Carryover
4.	SR-55, I-405 to I-5 Project	Begin Construction	Initiate construction - Q2	May 27, 2022 - awarded construction contract, indicating the start of construction.		Completed		
5.	Transit Security and Operations Center (TSOC)	Continue to Advance Delivery of OCTA's TSOC	Complete design phase - Q2	Due to design revisions and plan changes, completion of the design phase has been delayed and is now anticipated for Q3.			Timetable Adjusted	
6.	Hazard Mitigation Plan (HMP)	Identify Potential Projects to Mitigate Risks to OCTA Service Areas from Natural Hazards	Present FEMA-approved HMP to ESC - Q2	May 23, 2022 - presented HMP to ESC, which has been tentatively approved by FEMA; FEMA has reserved final approval of the HMP pending it being signed by the Board.		Completed		

SECOND QUARTER (Q2) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
7.	State Triennial Review	Evaluate the Effectiveness, Efficiency, and Economy of OCTA Transit Operations	Present results of the Triennial Review to Board - Q2	May 23, 2022 - completed and presented results to Board.				
8.	Cybersecurity	Protect OCTA's Information Systems	Provide cybersecurity update to Executive Committee - Q2	April 4, 2022 - provided update to Executive Committee.				
9.	Digital Transformation Strategies*	Continue Operations Plan to Migrate Shared Work Files	Move all shared work files into the cloud - Q2	The consultant has completed all the department interviews; migration for some departments is anticipated to start in July 2022. However, due to the complexity and time-intensive process to gather additional information from the departments, complete migration is now expected to extend through the end of the year.				
10.	OCTA's Operating and Capital Budget	Develop a FY 2022-23 Balanced Budget	Present a comprehensive balanced OCTA FY 2022-23 Budget for adoption to Board - Q2	June 13, 2022 - presented to Board for approval and adoption.				
11.	Contracted Fixed-Route	Award New Agreement for Contracted Fixed-Route Service Provision	Release RFP for contracted fixed-route service - Q2	Due to additional time being needed to adjust the RFP, its release has been delayed. The RFP will permit bidders to submit proposals to serve either one or both bus bases. This will allow for flexibility to compare costs and help determine which option is most beneficial for the contracted fixed-route service; July 2022 - anticipated to release RFP.				

*2021 Carryover

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

CARRYOVER

SECOND QUARTER (Q2) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
12.	OC Streetcar	Prepare for OC Streetcar Operations	Issue NTP to Herzog - Q2	Due to delays in construction, there is a subsequent delay in the start of start-up testing and pre-revenue service; issuance of the NTP is now anticipated for Q4. Herzog will continue to work under the LNTP.				
13.	OC Streetcar*	Complete Vehicle Production	Complete production of all streetcar vehicles - Q2	Due to continued inspection and testing activities to ensure compliance with technical specifications, completion of vehicle production has been delayed. This will be carried over and reconsidered for Q1 of 2023.				
14.	Zero-Emission Battery-Electric Buses	Reduce Emissions in Orange County	Receive delivery of remaining eight of ten plug-in battery-electric buses (first two arrived in 2021) - Q2	Due to industry electronic parts shortages, delivery of the eight remaining buses is currently delayed. September 2022 - anticipated to begin bus deliveries, but the buses may be parked if key electronic components do not arrive.				
15.	Core Competency Integration	Provide Clear Growth and Development Pathways for Staff and Bridge Gaps Between Performance and Opportunity by Articulating which Competencies are Needed for Various Positions	Develop a "road map" for core competency implementation and implement core competencies into the job descriptions of one division at OCTA - Q2	Due to delays with the consultant agreement, completion of the core competency integration is now anticipated for Q4.				
16.	Early Career Academy (ECA)	Provide Early Career Development to Grow New Professionals	Launch third cohort of ECA - Q2	June 15, 2022 - launched third cohort of the program.				

*2021 Carryover

ON TRACK	COMPLETED	TIMETABLE ADJUSTED	CARRYOVER
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SECOND QUARTER (Q2) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
17.	Human Resources IS System	Modernize OCTA's Workforce	Release RFP - Q2	Due to additional time being needed to add the payroll function as a requirement for the new system and to hire a qualified project manager, this has been delayed; July 11, 2022 - anticipated to present to Board for approval to release RFP.				
18.	Personnel and Salary Resolution	Update Personnel Policies	Present recommendations to Board - Q2	June 13, 2022 - presented to Board as part of the OCTA FY 2022-23 Budget.				
19.	Public Transportation Agency Safety Plan (PTASP)	Regularly Communicate from the Top Down the Value of Safety and Executive Commitment to Reduce Safety Events	Develop and distribute three CEO communications on PTASP/SMS initiatives to all employees - Q2	Distributed all three CEO communications: - March 31, 2022 - Focus on Safety - April 14, 2022 - New OCTA Manager's Safety Toolkit June 2022 - National Safety Month and Driving Safety Spotlight				
20.	Transportation Communications Union Collective Bargaining Agreement*	Negotiate and Renew Agreement	Present parts clerks and facilities technicians agreement to Board - Q2	February 7, 2022 - final agreement presented to and approved by the Board in a special Closed Session.	Early Complete			
21.	2022 State Transportation Improvement Program (STIP)	Maximize State Funding Opportunities	Present the final 2022 STIP to Board - Q2	May 23, 2022 - presented final STIP to Board. December 15, 2021 - submitted 2022 STIP.				
22.	M2 Triennial Performance Assessment	Evaluate the Efficiency, Effectiveness, Economy, and Results of the Agency's Delivery of M2	Present the 2018-2021 M2 Triennial Performance Assessment Report - Q2	April 25, 2022 - presented performance assessment to Board.				
23.	South Orange County Rail Station Feasibility Study	Assess Feasibility of a New Rail Station South of Existing Laguna Niguel Metrolink Station	Award contract and present to Board for approval - Q2	April 25, 2022 - presented to Board for contract award and approval.				

*2021 Carryover

SECOND QUARTER (Q2) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
24.	SR-57 Operational Improvements (Between Lambert Road and Tonner Canyon)	Fulfill Measure M2 Project G (Improvements on SR-57 Between OC Crush to OC-LA County Line) Commitments	Award contract and present to Board - Q2	The SOW required additional time and effort to develop the appropriate methodology to comply with new SB 743 (Chapter 386, Statutes of 2013) requirements to assess vehicle miles traveled. Additional time was also needed to gather existing information from Caltrans on the SR-57 Lambert Road Interchange Project, which is currently in construction. Due to these factors, award of contract and presentation to the Board are now anticipated for Q3.				

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

CARRYOVER

THIRD QUARTER (Q3)

6 of 17 Completed - 35%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	San Juan Creek Bridge Replacement	Ensure Asset Preservation	Complete ROW activities - Q3	Efforts continue with ROW activities to obtain the necessary property rights. The City of San Juan Capistrano is reviewing the draft agreement and work is continuing to complete the draft County of Orange cooperative agreement and the needed exhibits for review. Counter offers were made to two private property owners and negotiations are ongoing.				
2.	91 Express Lanes	Install Toll Entrance Readers to Register Vehicles Entering the 91 Express Lanes	Complete installation of infrastructure gantries, cameras, and readers at the three entrances of the 91 Express Lanes - Q3	Staff was recently made aware of several conflicts/issues at the gantry sites, including drainage conflicts, grade and cross slopes issues, and issues relating to the electrical system. Staff is working on a plan to address the issues and will keep the Board informed of updates and timing as the situation becomes more definitive. Due to the conflicts, there will be a delay in site turnover to Kapsch TrafficCom USA, Inc., the toll lanes system integrator for the 91 Express Lanes. This will be carried over and reconsidered for Q3 of 2023.				
3.	Diversity, Equity, and Inclusion	Communicate OCTA's Diversity, Equity, and Inclusion Efforts to the Public and Stakeholders	Maintain and update the equity webpage on OCTA.net to reflect current activities and actions - Q3	Minor updates have been incorporated into the website with additional planned to be completed in Q3.				
4.	Credit Ratings	Maintain OCTA's Positive Credit Rating	Conduct annual rating agency meeting - Q3	June 20-24, 2022 - conducted annual meeting.		Early Complete		

ON TRACK	COMPLETED	TIMETABLE ADJUSTED	CARRYOVER
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THIRD QUARTER (Q3) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
5.	Cybersecurity	Protect OCTA's Information Systems	Require completion of annual cybersecurity training for all employees - Q3	Training has been posted by OCTA's Training and Development team on the Halogen system that will keep track of compliance.				
6.	Federal Compliance Training*	Provide Federal Compliance and Oversight Training	Conduct federal compliance training for agency's project managers and subject matter experts - Q3	January 18-19, 2022 - conducted federal compliance training, with more than 50 OCTA project managers and subject matter experts in attendance; the feedback received from an anonymous survey noted that participants were very satisfied with all their expectations met.	Early Complete			
7.	Diversity, Equity, and Inclusion - Diverse Community Leaders Group	Maximize Relationships with Key Stakeholders and Leaders that Represent Diverse Communities to Gain Feedback	Enhance engagement opportunities with OCTA's Diverse Community Leaders Group as part of transportation programs, projects, and plans with update to L&C - Q3	September 15, 2022 - anticipated to provide update to L&C; September 26, 2022 - anticipated to provide update to Board. January 25, 2022 - the DCLG met and reviewed the SR-91 Comprehensive Multimodal Corridor Plan; the Youth Ride Free and Connections Study outreach programs; and OCTA's Diversity, Equity, Inclusion, and Belonging efforts. May 3, 2022 - the DCLG met and shared their thoughts on the Connection Study, LRTP, and South County Multimodal Study. The group also received updates on OCTA's Trust Building Campaign and the OC Streetcar construction.				

*2021 Carryover

THIRD QUARTER (Q3) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
8.	Diversity, Equity, and Inclusion - Outreach Update	Conduct Diversity Outreach Programs to Support Capital Projects, Planning Studies and Marketing	Ensure proactive diversity outreach and inclusion strategies are integrated with capital projects, planning studies, transit marketing, and other OCTA initiatives and activities with update to L&C - Q3	September 15, 2022 - anticipated to provide update to L&C; September 26, 2022 - anticipated to provide update to Board.				
9.	Diversity, Equity, Inclusion, and Belonging	Enhance Professional Development of Managers of Unconscious Bias in Hiring	Develop and implement online interview training for managers that encompasses elements of unconscious bias - Q3	The training module has been completed; May 2022 - rolled out training.		Early Complete		
10.	Employee Health Insurance Renewal Programs	Secure Competitive Health Benefits	Present health insurance recommendations to Board - Q3	August 10, 2022 - anticipated to present to F&A; August 22, 2022 - anticipated to present to Board.				
11.	Express Lanes Network	Assess Feasibility of an Express Lanes Network on Existing Facilities	Incorporate network assumptions into draft LRTP - Q3					
12.	Mobility Hubs	Strategize and Develop Options for Countywide Network of Mobility Hubs	Finalize study and incorporate appropriate recommendations into LRTP - Q3	August 2022 - anticipated present final study to Board.				
13.	Santa Ana Transit Signal Priority Corridor Study	Ensure Existing Transit Service is Not Impacted	Provide update to ESC of recommended transit solutions on Santa Ana corridors that will be modified for bicycle lanes - Q3	July 2022 - anticipated to provide update to ESC.				
14.	South Orange County Multimodal Study	Study Regional Multimodal Transportation Improvement Options	Complete and present study to Board - Q3	August 8, 2022 - anticipated to present final study to Board. June 27, 2022 - provided update to Board.				
15.	SR-91 Gap Closure	Determine Logical Sequence to Fulfill Measure M2 Commitment to Improve SR-91 Corridor	Provide update to SR-91 Advisory Committee - Q3	This study was completed during Q2. Although an update will not be provided to the SR-91 Advisory Committee, an update on the progress was folded into the updated 2022 SR-91 Implementation Plan, which was presented to Board on June 13, 2022.		Early Complete		

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

CARRYOVER

THIRD QUARTER (Q3) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
16.	SR-91 Implementation Plan	Collaborate with RCTC to Update the Plan in Support of Regional SR-91 Corridor Transportation Improvements	Present Plan to Board - Q3	June 13, 2022 - presented draft Plan to Board.		Early Complete		
17.	Streets and Roads Grants	Fund Streets and Roads Improvements	Present recommendations for RCP (Project O) and RTSSP (Project P) projects grant awards to Board - Q3	May 9, 2022 - presented recommendations to Board with \$10.2 million for nine RCP projects and \$16.2 million for five RTSSP projects.		Early Complete		

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4)

1 of 41 Completed -

2%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	Anaheim Canyon Metrolink Station Improvement	Initiate Construction for Passenger Enhancements	Provide construction update to Board - Q4	November/ December 2022 - anticipated to complete construction; an update on the construction phase was provided to Board in October 2021.				
2.	I-405 Project*	Continue to Advance Construction	Complete and fully open bridges at Westminster Boulevard and Goldenwest Street - Q4	The two bridges are on track to be completed in late summer/early fall 2022.				
3.	OC Streetcar	Continue to Advance Construction	Report on status of construction and updates to target service startup date Q1-Q4	July 25, 2022 - anticipated to provide next update to Board. January 24 and April 25, 2022 - status updates presented to Board.				
4.	241/91 Express Lanes Connector (ELC)	Provide 241/91 ELC Project Progress	Provide an update on the status of the project with a discussion on the development of the final design to Board - Q4	Staff from OCTA, RCTC, TCA, and Caltrans continue to meet regularly to advance the 241/91 ELC Project to construction. Agencies are focused on finalizing a draft Master Agreement and anticipate seeking Board approval for the agreement towards the end of calendar year 2022.				
5.	Crisis Communications	Ensure Agency and Staff Preparedness	Conduct a tabletop exercise for the Crisis Communications team and revise Crisis Communications Plan as appropriate - Q4					
6.	Diversity, Equity, and Inclusion	Review OCTA Organizational Policies, Practices and Programs Related to Diversity, Equity and Inclusion, and Develop Recommendations to Enhance Efforts in this Area and Help Guide Future Agency Decisions	Present third-party consultant study to ESC and seek direction on implementing recommendations to enhance OCTA's diversity, equity, and inclusion efforts - Q4	The third-party consultant study is currently underway.				

*2021 Carryover



FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
7.	Diversity, Equity, Inclusion, and Belonging	Communicate OCTA's Diversity, Equity, and Inclusion Efforts to the Public and Stakeholders	Present an overview of agency activities related to diversity, equity, inclusion, and belonging to Board - Q4					
8.	Headquarters Building	Evaluate Alternatives for a Potential New Headquarters Building	Present Real Estate Ad Hoc Committee's preferred long-term strategy for the OCTA Headquarters to Board for approval - Q4					
9.	Comprehensive Annual Financial Report	Ensure Accountability and Transparency	Obtain an unmodified opinion from the external auditors and provide the annual financial statements to Board - Q4	November 28, 2022 - anticipated to present financial report to Board.				
10.	Comprehensive Business Plan (CBP)	Develop OCTA's Business Plan	Present CBP to Board for adoption - Q4	November 28, 2022 - anticipated to present CBP to Board.				
11.	Electronic Signage (Bus Stops Pilot Program)	Provide Riders with Accurate, Real-Time Bus Schedule Information	Complete installation of electronic display signage at up to 23 bus stops along the Bravo! Main Street Rapid Bus and OC Bus Route 53/53X corridor in Anaheim, Orange, and Santa Ana - Q4	June 10, 2022 - completed installation of all 23 electronic signs.		Early Complete		
12.	Federal Transportation Reauthorization	Monitor Reauthorization Implementation Efforts	Provide updates to Board on legislation and regulatory activities to implement the Infrastructure Investment and Jobs Act at the state and federal levels - Q2 and Q4	Several updates have been provided to Board, including: February 28, 2022 - Administration priorities related to IIJA (i.e., deprioritizing highway capacity projects and seeking projects to address supply chain concerns); March 28, 2022 - actions taken related to zero-emission bus transition plans and an overview of new project labor agreement requirements; April 25, 2022 - the FY 2022 appropriations bill, implementing funding levels provided for in the IIJA. June 27, 2022 - implementation of the Buy America provisions of the IIJA.				

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
13.	Legislative Forums	Communicate Transportation Needs and Challenges	Conduct forums with local delegation representatives and present report to ESC - Q2 and Q4	July 2022 - anticipated to present report to ESC. June 28, 2022 - conducted first forum.				
14.	Legislative Platforms	Set Legislative Priorities	Present 2023 state and federal legislative platforms to Board - Q4	June 27, 2022 - presented schedule for the creation of the 2023-24 legislative platforms.				
15.	Legislative Priorities	Provide End of Session Report	Discuss outcomes of legislative priorities with L&C - Q4					
16.	Zero-Emission Battery-Electric Buses	Reduce Emissions in Orange County	Deploy the ten buses into service - Q4	Two buses have been deployed into service; the remaining eight buses are scheduled to be deployed between October and December, assuming the parts shortage issue is resolved.				
17.	Zero-Emission Bus Pilots	Reduce Emissions in Orange County	Provide progress report to Board on zero-emission bus pilots, including the hydrogen fuel-cell electric buses and plug-in battery-electric buses - Q4	December 12, 2022 - anticipated to provide progress report to Board.				
18.	Diversity, Equity, Inclusion, and Belonging - Affirmative Action Plan/Equal Employment Opportunity (AAP/EEO)	Provide Updates on Progress of AAP/EEO Development and Implementation and Adhere to Federal Requirements	Present biannual updates to ESC - Q2 and Q4	April 25, 2022 - presented first biannual update to ESC.				

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
19.	COVID-19 Task Force	COVID-19 Planning and Response Actions	Track, monitor, and implement policies/plans related to COVID-19, including returning all employees to the workplace. Update Executive Leadership to provide updates to Board - Q1-Q4	The COVID-19 Task Force and pandemic response efforts continue, and CEO continues to provide regular updates to the Board on the status of COVID-19 and related impacts. Workplace modifications have been made due to new Cal/OSHA regulations and administrative staff returned to the workplace in February 2022 based on a formal remote work policy and schedule.				
20.	Diversity, Equity, Inclusion, and Belonging	Identify and Develop Enhancements to Support Employees' Voices Throughout the Organization	Develop and implement an internal schedule/calendar for recognizing historical/cultural dates and use OCTA Intranet for recognizing dates, and pilot one Employee Resource Group - Q4					
21.	Maintenance Collective Bargaining Agreement	Negotiate and Renew Agreement	Present agreement to Board - Q4					

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

CARRYOVER

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
22.	Marketing Activities	Promote and Educate Public on OCTA Services	Develop campaigns and programs, including a loyalty program, to help increase ridership - Q4	<p>February 2022 - extended the Youth Ride Free program, communicating with Orange County school districts, parents, and the public to increase awareness and enhance perceptions of OC Bus.</p> <p>March 2022 - began the Value Pass promotion to attract and retain OC Bus riders; launched a new customer website for 91 Express Lanes.</p> <p>May 2022 - launched Making Better Connections Study phase two outreach to get feedback on draft service plan; promoted Bike Month.</p> <p>June 2022 - started a promotion for OC Flex and the new mobile app.</p>				
23.	Marketing Activities	Promote and Educate Public on OCTA Services	Present biannual updates on ongoing campaigns promoting bus, rail, OC Flex, rideshare, and vanpool services to L&C - Q2 and Q4	<p>November 17, 2022 - anticipated to present second biannual update to L&C.</p> <p>June 16, 2022 - presented first biannual update to L&C.</p>				

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
24.	Outreach Activities	Conduct Outreach to Support Capital Projects	Provide quarterly I-405 and OC Streetcar outreach updates, as well as I-5 south and SR-55, and other projects to Board - Q1-Q4	<p>July 25, 2022 - anticipated to provide OC Streetcar update to Board;</p> <p>August 8, 2022 - anticipated to provide I-405 Project update to Board.</p> <p>January 24 and April 25, 2022 - provided OC Streetcar update to Board;</p> <p>February 14 and May 9, 2022 - provided I-405 Project update to Board;</p> <p>March 28, 2022 - provided I-5 (SR-73 to El Toro Road) Project and I-5 (Pico to San Diego County Line) Project updates to Board.</p>				
25.	Outreach Activities	Conduct Outreach to Support Planning Studies	Provide outreach updates for planning studies including the LRTP, Mobility Hubs Study and South Orange County Multimodal Transportation Study as appropriate to Board - Q1-Q4	<p>July 11, 2022 - anticipated to provide LRTP update to Board;</p> <p>August 8, 2022 - anticipated to provide final South Orange County Multimodal Transportation Study with a locally preferred strategy to Board.</p> <p>June 27, 2022 - provided South Orange County Multimodal Transportation Study update to Board.</p>				
26.	Active Transportation Initiatives	Implement Programs in Support of Non-Motorized Transportation	Provide biannual updates on E-Bicycles, Safe Routes to School, OC Loops, STEP Campaign, safety programs, and other active transportation initiatives to Board - Q2 and Q4	<p>June 13, 2022 - presented draft Plan to Board.</p>				

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
27.	Bus Connections Study	Improve Bus Service to Respond to Performance Trends and Travel Demand	Present final plan to Board for approval - Q4	October/November 2022 - anticipated to present draft final plan to Board for approval. January 24 - February 18, 2022 - conducted first round of public outreach; May 23, 2022 - presented draft plan to Board.				
28.	Bus Fleet Outlook	Update 20-Year Bus and Paratransit Fleet Plan	Provide update to ESC - Q4	June 6, 2022 - June 2022 service change statistics made available to use for the fleet outlook plan.				
29.	Climate Adaptation and Sustainability Plan	Advance Agency Sustainability Practices and Resiliency Efforts to Adapt to Climate Change Impacts	Present update to ESC - Q4	February 22, 2022 - executed contract with Cumming Management Group, Inc.; March 15, 2022 - kicked off efforts with consultant team.				
30.	Harbor Boulevard Transit Corridor Study	Invest in High-Capacity Transit Corridors	Initiate procurement for preliminary engineering/environmental document studies phase - Q4	The study is currently on hold pending Board direction given other higher priorities, such as the Making Better Connections Study and LRTP. This will be carried over to be reconsidered in the future upon direction and final decision from the Board.				
31.	Interim Placentia Transit Center Improvements	Develop Mobility Hub Options for Proposed Placentia Transit Center	Provide an update on interim Placentia Station improvements to ESC - Q4	OCTA executives are currently in discussions with the City of Placentia.				
32.	Long-Range Transportation Plan	Develop the LRTP	Release Draft LRTP for public review - Q4	July 11, 2022 - anticipated to provide update to Board. June 6, 2022 - provided update to RPH.				

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

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FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
33.	M2 Environmental Cleanup Program	Fund Water Quality Improvements	Present programming recommendations for Tier 1 water quality projects (Project X) grant awards to Board - Q4					
34.	M2 Environmental Mitigation Programs	Ensure Comprehensive Freeway Program Mitigation	Present biannual progress reports to Board - Q2 and Q4	December 2022 - anticipated to present second biannual progress report to Board. June 13, 2022 - presented first biannual progress report to Board.				
35.	M2 Quarterly Reports	Provide Updates on Progress of M2 Implementation and Fulfill the Requirements of the M2 Ordinance No. 3	Present quarterly reports to Board - Q1-Q4	September 12, 2022 - anticipated to present FY 2021-22 Q4 report to Board; December 12, 2022 - anticipated to present FY 2022-23 Q1 report to Board. March 14, 2022 - presented FY 2021-22 Q2 report to Board; June 13, 2022 - presented FY 2021-22 Q3 report to Board.				
36.	Metrolink Rail Coastal Protection	Assess Vulnerability of the Railroad ROW in South Orange County to Address the Impacts of Sea Level Rise, Erosion, Etc.	Provide biannual updates to Board - Q2 and Q4	Originally to be completed by Metrolink, it has been decided that this rail coastal protection assessment will now be performed by OCTA as the owner of the rail ROW in south Orange County. An update to Board is anticipated to be presented in Q4.				
37.	Next 10 Delivery Plan	Ensure M2 Delivery Commitment	Review and present status of the Next 10 Delivery Plan deliverables to Board - Q4	November 7, 2022 - anticipated to present to Executive Committee; November 14, 2022 - anticipated to present to Board.				
38.	PE Corridor Trail Project	Prepare PA/ED for Garden Grove-Santa Ana Gap Closure Study	Present to Board and award contract - Q4	Anticipated to release RFP in Q4.				

FOURTH QUARTER (Q4) (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
39.	Regional Planning Activities	Highlight Transportation Planning Activities	Present biannual reports on activities underway that impact OCTA and the Southern California region to Board - Q2 and Q4	November 14, 2022 - anticipated to present second biannual report to Board. June 13, 2022 - presented first biannual report to Board.				
40.	Signal Synchronization Technology	Future Proof Infrastructure	Provide biannual updates on signal synchronization projects and development of updated Signal Synchronization Master Plan (Project P) - Q2 and Q4	October 2022 - anticipated to provide second biannual update to Board. March 14, 2022 - provided first biannual update to Board.				
41.	Transit Asset Management (TAM) Plan Update	Update the Agency's Existing TAM Plan and Satisfy All Applicable FTA Requirements	Present Transit Asset Management Plan to ESC - Q4	July 30, 2022 - anticipated to complete draft plan. February 17, 2022 - conducted first management workshop to discuss Useful Life Benchmarks, Term Lite Prioritization, along with other topics.				

ON TRACK

COMPLETED

TIMETABLE ADJUSTED

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Acronyms

Board - Board of Directors	M2 - Measure M2
Cal OES - California Governor's Office of Emergency Services	NTP - Notice to Proceed
Cal/OSHA - California Division of Occupational Safety and Health	OCTA - Orange County Transportation Authority
Caltrans - California Department of Transportation	OC-LA - Orange County-Los Angeles
CEO - Chief Executive Officer	PA/ED - Project Approval/Environmental Document
COVID-19 - Coronavirus	PE - Pacific Electric
DCLG - Diverse Community Leaders Group	RCTC - Riverside County Transportation Commission
ESC - Executive Steering Committee	RCP - Regional Capacity Program
F&A - Finance and Administration Committee	RFP - Request for Proposals
FEMA - Federal Emergency Management Agency	ROW - Right-of-Way
FTA - Federal Transit Administration	RTSSP - Regional Transportation Signal Synchronization Program
FY - Fiscal Year	SMS - Safety Management System
I-5 - Interstate 5	SOW - Scope of Work
I-405 - Interstate 405	SR-55 - State Route 55
ICE - Independent Cost Estimate	SR-57 - State Route 57
IIJA - Infrastructure Investment and Jobs Act	SR-73 - State Route 73
IS - Information System	SR-91 - State Route 91
L&C - Legislative and Communications Committee	STEP - Safe Travels Education Program
LNTP - Limited Notice to Proceed	TCA - Transportation Corridor Agencies
LRTP - Long-Range Transportation Plan	