



Orange County Transportation Authority

Executive Committee Agenda

Monday, August 4, 2025 at 9:00 a.m.

Board Room, 550 South Main Street, Orange, California

Committee Members

Doug Chaffee, Chair

Jamey M. Federico, Vice Chair

Michael Hennessey, Finance & Administration Chair

Fred Jung, Transit Committee Chair

Stephanie Klopfenstein, Regional Transportation Planning Chair

Tam T. Nguyen, Immediate Past Chair

Donald P. Wagner, Legislative & Communications Chair

Teleconference Location:

Bruin Woods

850 Willow Creek Road

Lake Arrowhead, CA

Any person with a disability who requires a modification or accommodation in order to participate in this meeting should contact the Orange County Transportation Authority (OCTA) Clerk of the Board's office at (714) 560-5676, no less than two business days prior to this meeting to enable OCTA to make reasonable arrangements to assure accessibility to this meeting.

Agenda Descriptions

Agenda descriptions are intended to give members of the public a general summary of items of business to be transacted or discussed. The posting of the recommended actions does not indicate what action will be taken. The Committee may take any action which it deems to be appropriate on the agenda item and is not limited in any way by the notice of the recommended action.

Public Availability of Agenda Materials

All documents relative to the items referenced in this agenda are available for public inspection at www.octa.net or through the Clerk of the Board's office at the OCTA Headquarters, 600 South Main Street, Orange, California.

Meeting Access and Public Comments on Agenda Items

Members of the public can either attend in-person or access live streaming of the Committee meetings by clicking this link: <https://octa.legistar.com/Calendar.aspx>

In-Person Comment

Members of the public may attend in-person and address the Board regarding any item within the subject matter jurisdiction of the Orange County Transportation Authority. Please complete a speaker's card and submit it to the Clerk of the Board and notify the Clerk regarding the agenda item number on which you wish to speak. Speakers will be recognized by the Chair at the time of

EXECUTIVE COMMITTEE MEETING AGENDA

the agenda item is to be considered by the Board. Comments will be limited to three minutes. The Brown Act prohibits the Board from either discussing or taking action on any non-agendized items.

Written Comment

Written public comments may also be submitted by emailing them to ClerkOffice@octa.net, and must be sent by 5:00 p.m. the day prior to the meeting. If you wish to comment on a specific agenda Item, please identify the Item number in your email. All public comments that are timely received will be part of the public record and distributed to the Board. Public comments will be made available to the public upon request.

Call to Order

Roll Call

Pledge of Allegiance

Vice Chair Federico

1. Closed Session

Overview

A Closed Session is scheduled as follows:

- A. Pursuant to Government Code Section 54957(b) to evaluate the performance of the Chief Executive Officer, Darrell E. Johnson.

- B. Pursuant to Government Code Section 54957.6 to meet with the designated representative, Chair Doug Chaffee, regarding the compensation of the Chief Executive Officer, Darrell E. Johnson.

Special Calendar

There are no Special Calendar matters.

Consent Calendar (Items 2 and 3)

All items on the Consent Calendar are to be approved in one motion unless a Committee Member or a member of the public requests separate action or discussion on a specific item.

2. Approval of Minutes

Clerk of the Board

Recommendation(s)

Approve the minutes of the June 2, 2025, Executive Committee meeting.

Attachments:

[Minutes](#)

EXECUTIVE COMMITTEE MEETING AGENDA

3. **2025 Board of Directors and Chief Executive Officer Initiatives and Action Plan - Mid-Year Report**

Lauren Sato/Rose Casey

Overview

On January 27, 2025, the Orange County Transportation Authority Board of Directors approved the 2025 Board of Directors and Chief Executive Officer Initiatives and Action Plan. Following their approval, the 2025 Chief Executive Officer Action Plan was updated to reflect feedback received from the Board of Directors, shared via a memo to the Board of Directors on March 20, 2025. The revised Action Plan consists of three Board of Directors initiatives supported by nine Chief Executive Officer initiatives that are monitored through 110 milestones throughout the calendar year. This mid-year report summarizes Orange County Transportation Authority's progress in advancing these initiatives between January 1, 2025, and June 30, 2025. By mid-year, 39 milestones were originally targeted for completion. At the conclusion of the second quarter, 28 total milestones have been completed, including two that were achieved in the second quarter ahead of their originally anticipated schedules.

Recommendation(s)

Receive and file as an information item.

Attachments:

[Staff Report](#)

[Attachment A](#)

[Attachment B](#)

Regular Calendar

4. **Fourth Quarter Fiscal Year 2024-25 and Planned Fiscal Year 2025-26 Capital Action Plan and Performance Metrics**

James G. Beil

Overview

Staff has prepared a quarterly progress report on capital project delivery for the period of April 2025 through June 2025 for review by the Orange County Transportation Authority Board of Directors. This report highlights the Capital Action Plan for project delivery, which is used as a performance metric to assess delivery progress on highway, transit, and rail projects, as well as a snapshot of the planned Capital Action Plan project delivery milestones in fiscal year 2025-26.

Recommendation(s)

Receive and file as an information item.

Attachments:

EXECUTIVE COMMITTEE MEETING AGENDA

[Staff Report](#)

[Attachment A](#)

[Attachment B](#)

[Attachment C](#)

[Presentation](#)

5. **Proposed Amendment to the Orange County Local Transportation Authority Measure M2 Ordinance No. 3**

Adriann Cardoso/Rose Casey

Overview

The voter-approved Measure M2 Ordinance No. 3 requires that all net revenues be allocated solely for transportation purposes described in the ordinance. A safeguard for the use of the Measure M2 net revenues indicates that any jurisdiction which uses net revenues in any amount and for any reason for a purpose other than those authorized by the ordinance must fully reimburse the Orange County Transportation Authority for any misspent funds and that jurisdiction shall be deemed ineligible to receive net revenues for a period of five years. The Board of Directors requested that staff develop options for potentially amending Ordinance No. 3 that include less severe remedies than what are currently required where Measure M2 net revenues are used for purposes other than those authorized by the ordinance.

Recommendation(s)

- A. Provide direction to staff to initiate the process to amend the Orange County Local Transportation Authority Measure M2 Ordinance No. 3 to provide the Board of Directors with flexibility in determining a lesser penalty when a local jurisdiction uses Measure M2 net revenues for purposes other than those authorized by the M2 Ordinance No. 3.
- B. Provide direction to staff to make the necessary changes to the Transportation Investment Plan provided in Attachment A to reflect the changes made to the Measure M2 Ordinance No. 3.
- C. Direct staff to set a date of October 27, 2025, for a public hearing and Board of Directors' action to consider adoption of the amendment to the Orange County Local Transportation Authority Measure M2 Ordinance No. 3 as it relates to the safeguard of use of revenues requirement.

Attachments:

[Staff Report](#)

[Attachment A](#)

[Attachment B](#)

[Attachment C](#)

EXECUTIVE COMMITTEE MEETING AGENDA

Discussion Items

- 6. Public Comments**
- 7. Chief Executive Officer's Report**
- 8. Committee Members' Reports**
- 9. Adjournment**

The next regularly scheduled meeting of this Committee will be held:

9:00 a.m. on THURSDAY, August 28, 2025

OCTA Headquarters
Board Room
550 South Main Street
Orange, California



Committee Members Present

Doug Chaffee, Chair
Jamey M. Federico, Vice Chair
Fred Jung
Stephanie Klopfenstein
Tam T. Nguyen
Donald P. Wagner

Staff Present

Darrell E. Johnson, Chief Executive Officer
Jennifer L. Bergener, Deputy Chief Executive Officer
Andrea West, Clerk of the Board
Gina Ramirez, Assistant Clerk of the Board
James Donich, General Counsel
OCTA Staff

Committee Members Absent

Michael Hennessey

Call to Order

The June 2, 2025, Executive Committee meeting was called to order by Chair Chaffee at 9:00 a.m.

Consent Calendar (Items 1 and 2)

1. Approval of Minutes

A motion was made by Director Jung, seconded by Director Wagner, and declared passed by those present to approve the minutes of the May 5, 2025, Executive Committee meeting.

2. Measure M2 Quarterly Progress Report for the Period of January 2025 through March 2025

A motion was made by Director Jung, seconded by Director Wagner, and declared passed by those present to receive and file as an information item.

Regular Calendar

3. Measure M2 Eligibility Update for the City of Buena Park

Rose Casey, Planning, provided a report on this item.

A motion was made by Director Wagner, seconded by Director Jung, and declared passed by those present to direct staff to modify any language from the agreement with the City of Buena Park that limits or prevents the City of Buena Park from competing for Measure M2 competitive funds through the Comprehensive Transportation Funding Programs.



Discussion Items

4. Measure M2 Ten-Year Review Update

Rose Casey, Planning, and Chris Boucly, External Affairs, provided a presentation on this item.

No action was taken on this item.

5. Fédération Internationale de Football Association World Cup 2026/ Los Angeles 2028 Olympic and Paralympic Games Update

Rose Casey, Planning, and Dan Phu, Strategic Planning, provided a presentation on this item.

No action was taken on this item.

6. Fiscal Year 2025-26 Budget Workshop Follow-up

Anthony Baruch, Financial Planning and Analysis, provided an update on this item.

No action was taken on this item.

7. Public Comments

No public comments were received.

8. Chief Executive Officer's Report

Darrell E. Johnson, Chief Executive Officer (CEO), reported on the following:

- Annual Bike Rally event
- Coastal Rail update
- Open space hike in Laguna Beach scheduled for June 7

9. Committee Members' Reports

There were no Committee Members' reports received.

10. Adjournment

The meeting was adjourned at 9:44 a.m.

The next regularly scheduled meeting of this Committee will be held at **9:00 a.m. on Monday, July 7, 2025**, at the OCTA Headquarters, 550 S Main St, Orange.



August 4, 2025

To: Executive Committee

From: Darrell E. Johnson, Chief Executive Officer

Subject: 2025 Board of Directors and Chief Executive Officer Initiatives and Action Plan – Mid-Year Report

A handwritten signature in blue ink, appearing to read "Darrell E. Johnson", is written over the "From:" line of the memo.

On January 27, 2025, the Orange County Transportation Authority (OCTA) Board of Directors (Board) approved the 2025 Board and Chief Executive Officer (CEO) Initiatives (Attachment A) and Action Plan (Attachment B). Following their approval, the 2025 CEO Action Plan was updated to reflect feedback received from the Board, shared via a memo to the Board on March 20, 2025. The revised Action Plan consists of three Board initiatives supported by nine CEO initiatives that are monitored through 110 milestones throughout the calendar year. This mid-year report summarizes OCTA's progress in advancing these initiatives between January 1, 2025, and June 30, 2025. By mid-year, 39 milestones were originally targeted for completion. At the conclusion of the second quarter (Q2), 28 total milestones have been completed, including two that were achieved in Q2 ahead of their originally anticipated schedules. Highlights of these accomplishments are provided below.

Board Initiative: Deliver the Public a Balanced, Sustainable, and Equitable Transportation System

OCTA is committed to keeping Orange County moving by providing efficient, reliable, and accessible transportation options. The agency continues to deliver on its voter-approved Measure M2 commitments through investments in transit, streets, and freeway improvements. To better serve the mobility needs of its riders, OCTA also emphasizes building and sustaining strong relationships with local communities, particularly those in diverse and underserved areas with higher dependence on transit.

- **OC Streetcar:** The OC Streetcar project, currently underway, will be a four-mile modern electric streetcar route connecting the cities of Garden Grove and Santa Ana. In May 2025, the project reached a significant milestone with the delivery of the first of eight streetcar vehicles. The OC Streetcar service will help to improve transit connectivity and accessibility, expand transit options, and offer significant benefits to surrounding communities and the traveling public.

- **Metrolink Special Event Train:** OCTA continued to partner with Metrolink to promote existing rail service to special events in the region, such as Earth Day and Bike to Work Week. These special event train services help to support Metrolink’s ongoing efforts to optimize its service and better meet regional mobility needs.
- **State Route 91 (SR-91), State Route 55 (SR-55) to Lakeview Avenue:** In partnership with the California Department of Transportation (Caltrans), OCTA is improving SR-91 (between State Route 57 and SR-55) to enhance mobility along the corridor through reduced weaving and merging between ramps and interchanges. The project is broken into three segments, including an approximate 2.2-mile stretch from SR-55 to Lakeview Avenue (Segment 1). In April 2025, physical construction began along Segment 1, which will deliver westbound operational improvements.
- **Interstate 605 (I-605)/Katella Avenue Interchange Project:** In April 2025, OCTA received contract approval from Caltrans, initiating the official start of construction on the local interchange at I-605 and Katella Avenue. This project aims to enhance mobility, ease traffic congestion, and improve pedestrian and bicycle facilities.

Board Initiative: Ensure Organizational Resiliency through Fiscal and Environmental Responsibility

As the County’s transportation agency, OCTA remains committed to maintaining a strong financial position and fulfilling its promises to Orange County voters. This is accomplished through prudent financial management and the responsible administration of public funds to deliver transportation improvements. Additionally, OCTA continues to plan and adapt its operations and infrastructure amid changing conditions, with a focus on efficiency and environmental stewardship, to support a more resilient and sustainable transit system.

- **OCTA’s Operating and Capital Budget:** The Board approved the OCTA FY 2025-26 budget on June 9, 2025. The \$1.7 billion budget reflects a balanced allocation of funds and focuses on transit expansion, coastal rail resilience, and zero-emission investments, while accounting for economic uncertainty.
- **Measure M2 Compliance Audit Report:** In May 2025, OCTA presented the results of an independent annual financial and compliance report to the Measure M2 Taxpayer Oversight Committee Audit Subcommittee. OCTA received an unmodified opinion indicating that its financial statements fairly represent the financial position of its governmental activities in all material respects. The findings of the audit further reflect OCTA’s sound financial management practices.

- **405 Express Lanes (405 EL):** Operated by OCTA, the 405 EL help to ease congestion and provide a faster, more reliable commute for the high volume of drivers that rely on this critical corridor each day. Since the 405 EL commenced operations in December 2023, OCTA has been tracking operational and financial data to assess its performance. For the 12-month period ending March 31, 2025, transactions totaled 65.6 million, trips totaled 16.8 million, and toll revenues totaled \$39.8 million. These numbers are continuing to grow and key performance index measures under the operating contract continue to improve.
- **Coastal Rail Resiliency:** In April 2025, the Board authorized emergency actions to stabilize sections of railroad tracks in the City of San Clemente threatened by coastal erosion and landslides. This declaration allowed OCTA to move forward with urgent work to four identified priority areas to safeguard this vital stretch of rail line and ensure passenger and freight rail operations through south Orange County can continue safely. Additionally, OCTA's efforts to advance the Coastal Rail Resiliency Study (CRRS) also continued. The goal of the CRRS is to assess potential short and medium-term solutions to protect the existing rail line. A separate second-phase study to be conducted by the State will focus on long-term options, such as potentially relocating a portion of the rail line.

Board Initiative: Uphold Continued Excellence, Diversity, and Collaboration

OCTA recognizes that effectively achieving its goals requires cultivating and maintaining strong relationships with both internal and external stakeholders. To support this, the agency places a high priority on investing in professional development and advancing initiatives to foster an inclusive and equitable environment to strengthen and support its workforce. To ensure a safe work environment, OCTA also implements robust safety and security measures. Additionally, OCTA actively engages with local and regional partners through transparent communication and coordinated efforts. These ongoing commitments enable the agency to be proactive about evolving transportation needs, while supporting a high-performance, future-ready organization.

- **Fédération Internationale de Football Association World Cup 2026 (World Cup 2026) and Los Angeles 2028 Olympic and Paralympic Games (LA28) Planning:** In preparation for two upcoming major world events, World Cup 2026 and LA28 (Games), OCTA has been participating in planning discussions with key partner agencies, including the Los Angeles County Metropolitan Transportation Authority (LA Metro). Throughout this planning process, OCTA is committed to maintaining high-quality OC Bus service and minimizing local impacts for current riders, while supporting the Games by providing transportation to Orange County venues and ensuring transit

access to regional mobility hubs for spectators and Orange County commuters.

- **Workday:** OCTA is in the process of transitioning to a new software system, Workday, as part of a strategy to improve operational effectiveness, efficiency, and internal collaboration. While Workday is not anticipated to go live until December 2025, OCTA staff have actively been working to support future agencywide adoption of the new system, including launching a change management plan and distributing relevant employee communications.
- **Personnel and Salary Resolution (PSR):** As part of the strategy to attract and retain top talent in the public transportation industry, OCTA annually reviews its administrative employees' salaries and benefits. This process ensures that OCTA's compensation and benefits remain equitable and consistent with similar size agencies. On June 9, 2025, the Board approved the FY 2025-26 PSR as part of OCTA's FY 2025-26 budget.
- **State and Federal Delegation Outreach:** Establishing relationships with local officials is essential to aligning priorities, fostering informed decision-making, and securing support for OCTA's projects and initiatives. By the end of June 2025, OCTA had met with all newly elected Orange County state and federal offices. This early engagement helps build trust with members of the local delegation and ensure continuity in advancing regional transportation goals.

While several milestones have already been completed, other milestone delivery timeframes have been updated, including one that will be extended through 2025 and reconsidered for 2026. As a result, OCTA has 81 remaining milestones expected for completion for the balance of the year. For a summary of the adjustments, please refer to Attachment B.

Quarterly progress reports on the 2025 Action Plan will continue to be provided to the Board. OCTA remains committed to its mission to keep Orange County moving safely and efficiently by proactively and strategically addressing the immediate needs of the public, its customers, and its employees. If you have any questions or comments, please contact me directly at (714) 560-5343 or djohnson@octa.net.

DEJ:ls
Attachments



Orange County Transportation Authority

2025 Board & CEO Initiatives

Deliver the Public a Balanced, Sustainable, & Equitable Transportation System



- Provide Efficient, Reliable, and Accessible Options to Move People and Goods
- Continue to Fulfill Commitments through the Voter-Approved Measure M2 Local Sales Tax Program
- Actively Engage with Stakeholders and Seek Input from Diverse Communities

Ensure Organizational Resiliency through Fiscal & Environmental Responsibility



- Maintain Financial Integrity and Effectively Administer Taxpayer Dollars for Transportation
- Adapt to Changes in the Environment through Enhanced Resiliency Initiatives
- Support Thriving Communities by Advancing Environmental Stewardship and Sustainability

Uphold Continued Excellence, Diversity, & Collaboration



- Optimize Relationships with Regional, Business, and Community Partners to Advance Shared Priorities
- Reflect Community Values through a Continued Commitment to an Inclusive and Diverse Work Culture
- Promote Employee Development and Belonging by Providing a Safe and Welcoming Workplace

Doug Chaffee

Doug Chaffee
Chair

Darrell E. Johnson

Darrell E. Johnson
Chief Executive Officer



Orange County Transportation Authority

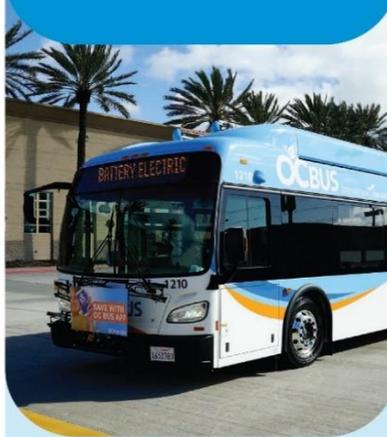
2025 Board & CEO Initiatives

Deliver the Public a Balanced, Sustainable, & Equitable Transportation System



- Provide Efficient, Reliable, and Accessible Options to Move People and Goods
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- Maintain Financial Integrity and Effectively Administer Taxpayer Dollars for Transportation
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Doug Chaffee
 Doug Chaffee
 Chair

Darrell E. Johnson
 Darrell E. Johnson
 Chief Executive Officer

Revised: March 2025

2025 Board Initiatives

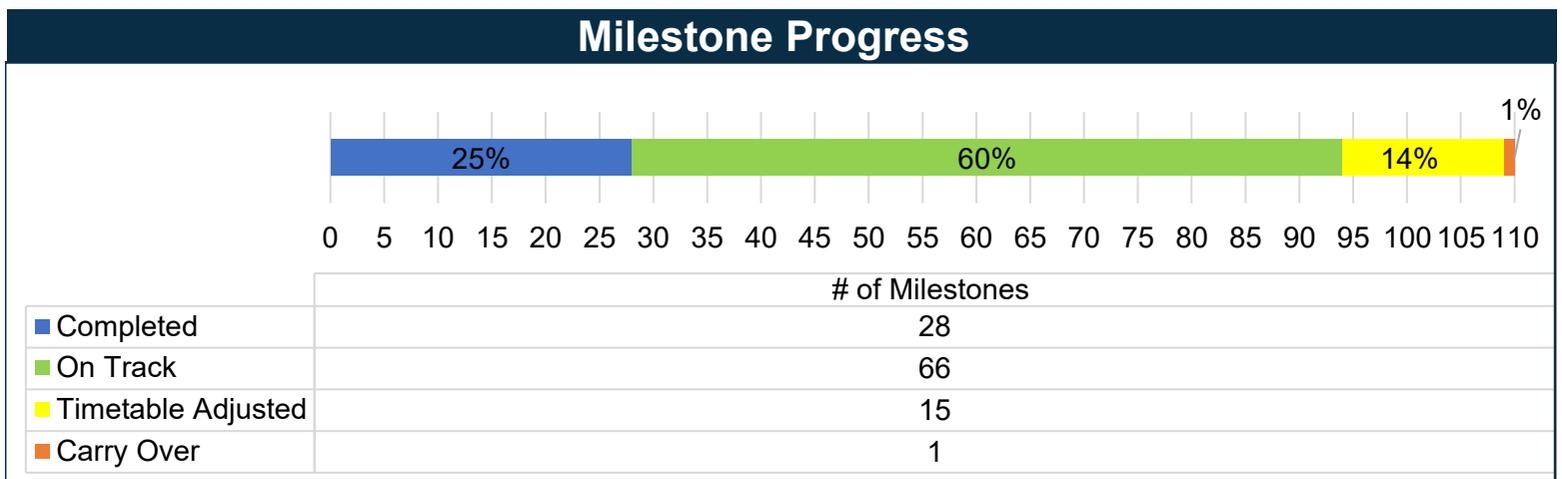
- Deliver the Public a Balanced, Sustainable, and Equitable Transportation System
- Ensure Organizational Resiliency through Fiscal and Environmental Responsibility
- Uphold Continued Excellence, Diversity, and Collaboration

2025 CEO Initiatives

- Provide Efficient, Reliable, and Accessible Options to Move People and Goods
- Continue to Fulfill Commitments through the Voter-Approved Measure M2 Local Sales Tax Program
- Actively Engage with Stakeholders and Seek Input from Diverse Communities
- Maintain Financial Integrity and Effectively Administer Taxpayer Dollars for Transportation
- Adapt to Changes in the Environment through Enhanced Resiliency Initiatives
- Support Thriving Communities by Advancing Environmental Stewardship and Sustainability
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2025 CEO Milestone Summary

Number of Milestones by Quarter	
Quarter Due	Number
First Quarter	9
Second Quarter	30
Third Quarter	24
Fourth Quarter	47
TOTAL	110



FIRST QUARTER (Q1)

6 of 9 Completed -

67%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	BEB Charging Infrastructure (Santa Ana Bus Base)**	Advance Zero-Emission Goals	Seek Board approval to release public works IFB - Q1	March 10, 2025 - presented to Board for approval to release IFB.				
2.	Bus Base Gates*	Enhance Security at Bus Bases with Security Gate Installations	Complete construction - Q1	Due to additional time being needed to assemble a functionality test plan for OCTA's Security and Emergency Preparedness department, this has been delayed; May 2025 - completed integration of the Access Control System (ACS) and Video Surveillance System into the OCTA security department's back-office management system; June 2025 - completed ACS field acceptance testing at Garden Grove Bus Base, with testing at Santa Ana Bus Base to follow. July 2025 - anticipated to complete construction.				
3.	Mission Viejo/Laguna Niguel Rail ROW Slope Stabilization**	Ensure Asset Preservation and Climate Resiliency	Advertise for construction - Q1	Due to additional time being needed to address some final comments from the IFB documents, this has been delayed; July 14, 2025 - anticipated to present to Board for approval to release IFB.				

*2024 Carryover

**2024 Carryover (modified)

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q1 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
4.	Renewable Solar Energy at Bus Bases**	Advance Climate Goals by Introducing Renewable Energy into Agency Operations	Seek Board approval to release RFP for design - Q1	Although OCTA is now focused on the completion of a feasibility study, this will help inform the design and installation of solar photovoltaic systems at the OCTA bus bases. Due to additional time being needed to finalize the scope of work, this has been delayed; July 2025 - anticipated to release RFP for feasibility study.				
5.	Local Government Outreach	Establish Relationships with Newly Elected Officials	Conduct outreach to all new mayors and city council members - Q1	February 2025 - sent out communications; March 2025 - conducted follow-up, which continued through April 2025, including various tours and briefings with city council members and mayors.				
6.	Surface Transportation Reauthorization	Inform Reauthorization	Develop priorities for reauthorization and present to Board - Q1	March 24, 2025 - presented to Board for adoption.				
7.	Coach Operator Barriers	Enhance Bus Operator Safety	Start installation of operator barriers on buses - Q1	March 2025 - began second phase of coach operator barrier installations.				
8.	Zero-Emission Bus (ZEB) Program Update	Advance Zero-Emission Goals	Provide progress report to Board on ZEB Program, including the hydrogen FCEBs and plug-in BEBs - Q1	February 24, 2025 - provided progress report to Board.				
9.	Management Development Academy (MDA)	Provide Professional Development Opportunities	Launch sixth cohort - Q1	January 30, 2025 - launched sixth cohort.				

**2024 Carryover (modified)

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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SECOND QUARTER (Q2)

20 of 30 Completed -

67%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	Hydrogen Fueling Station (Garden Grove Bus Base)**	Advance Zero-Emission Goals	Seek Board approval to award design-build agreement - Q2	Due to unforeseen challenges during the procurement process, this has been delayed; July 2025 - anticipated to present to Board for approval to select contractor for design and construction.				
2.	I-605, Katella Avenue Interchange**	Advance Construction	Initiate construction - Q2	April 25, 2025 - received contract approval from Caltrans, initiating the official start of construction.				
3.	OC Streetcar	Prepare for OC Streetcar Operations	Receive delivery of first vehicles - Q2	May 4, 2025 - received delivery of first vehicle.				
4.	Orange County Maintenance Facility**	Support Metrolink Efforts to Optimize and Expand Service	Seek resolution to proceed to design phase - Q2	Due to there being no updates on a resolution from the City of Irvine to allow the facility to be built, this has been delayed.				
5.	SR-55, I-5 to SR-91	Advance Design Phase	Present update on design status and project schedule to Board - Q2	March 10, 2025 - presented update on status and project schedule as part of the Upcoming Measure M2 Freeway Construction Projects Update to Board.				
6.	SR-91, SR-55 to Lakeview Avenue	Advance Construction	Initiate construction - Q2	April 14, 2025 - initiated physical construction.				
7.	405 Express Lanes	Update Board on Latest Traffic and Revenue Data	Present update to Board - Q2	April 2025 - received forecast. June 23, 2025 - presented update to Board.				
8.	M2 Compliance Audit Report	At the Request of the Taxpayer Oversight Committee (TOC), Provide Results of an Independent Measure M2 Compliance Audit	Present results of M2 Compliance Audit to TOC and Board - Q2	April 28, 2025 - presented results to Board; May 27, 2025 - presented results to TOC Audit Subcommittee; June 10, 2025 - presented results to TOC.				

**2024 Carryover (modified)

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q2 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
9.	Headquarters Building	Implement Long-Term Strategy for the OCTA Administrative Headquarters	Submit permit to the City of Santa Ana for Board/conference room construction and procure design services for headquarters building improvements - Q2	January 13, 2025 - presented RFP for design services to Board for approval. Due to delays in scheduling interviews for short-listed firms, this has been delayed; July 28, 2025 - anticipated to award contract; permit anticipated to be submitted during the design process in FY 2025-26.				
10.	OCTA's Operating and Capital Budget	Develop a FY 2025-26 Balanced Budget	Present a comprehensive and balanced OCTA FY 2025-26 budget for adoption by the Board - Q2	June 9, 2025 - presented FY 2025-26 budget to Board for adoption.				
11.	Federal Compliance Training	Provide Federal Compliance and Oversight Training Agencywide on New and Current Federal Requirements	Conduct federal compliance training for agency's project managers and subject matter experts - Q2	May 2025 - successfully completed federal compliance training, which was well received with over 50 staff members participating.				
12.	State and Federal Delegation Outreach	Establish Relationships with Newly Elected Officials	Meet with all newly elected Orange County state and federal offices - Q2	March 2025 - completed outreach with newly elected offices; however, a special election added one new member that OCTA met with in June 2025.				
13.	Bus Fleet Management	Maintain Fleet in a State of Good Repair	Seek Board approval to award contract to purchase six 60-foot buses - Q2	Due to the State of California contract having expired and not being renewed, the procurement process has been delayed; OCTA intends to use the State of Washington contract to purchase the buses; a presentation to Board for approval to award contract is now anticipated in Q3.				

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q2 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
14.	College Pass Program	Continue Working with Community Colleges to Renew or Extend Agreements for the Program	Exercise option term with Coastline College, Orange Coast College, and Santiago Canyon College Continuing Education - Q2	January 2025 - executed a new agreement with Coastline College; Santiago Canyon College Continuing Education opted not to renew and let its agreement expire, as it was superseded when non-credit students were added to the new agreements with Santa Ana and Santiago Canyon Colleges. Due to unforeseen administrative constraints, processing the new agreement for Orange Coast College (OCC) has been delayed; July 2025 - anticipated to circulate agreement for signature with OCC.				
15.	Metrolink Service	Plan, Fund, and Administer Sustainable Metrolink Service	Receive updates from Metrolink on the financial and operational performance of the service optimization - Q2	April 28, 2025 - update on Metrolink proposed FY 2025-26 budget presented to Board.				

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q2 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
16.	Metrolink Special Event Train	Increase Opportunities for Special Metrolink Service	Implement Angels Express Service consistent with Metrolink's service optimization - Q2	Although the Angels Express will not be operated this year due to financial constraints, OCTA partnered with Metrolink to promote existing service to special events in the region, such as Transit Equity Day, Earth Day, Bike to Work Week, Fullerton Day of Music, Irvine Greek Festival, and the San Clemente Ocean Festival. These special event services helped to support Metrolink's ongoing service optimization efforts and will continue throughout the year.				
17.	OC ACCESS	Deliver Required Complementary ADA Paratransit Service and Microtransit Service	Seek Board approval to exercise option term for OC ACCESS paratransit agreement - Q2	March 24, 2025 - presented to Board for approval to exercise first option term.	Early Complete			
18.	OC ACCESS Eligibility Assessment Contract	Establish Certification Process for Determining Eligibility for Complementary Paratransit Service per ADA Requirements	Seek Board approval to award contract for the OC ACCESS eligibility assessment - Q2	March 24, 2025 - presented to Board for approval to release RFP. While no delays have occurred in the project schedule, award of contract is not expected until Q3; August/ September 2025 - anticipated to present to Board for approval to award contract.				

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q2 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
19.	OC ACCESS Eligibility Assessments Software Implementation	Implement Software Needed to Perform OC ACCESS Eligibility Assessments	Implement use of new software for eligibility assessments tracking - Q2	Due to an upheld procurement protest, this has been delayed and requires a re-release of the RFP; implementation of the new software is now anticipated for Q4; July 2025 - anticipated to present to Board for approval to award contract; September 2025 - anticipated to kick off project.				
20.	OC Flex*	Explore Efficient and Effective Transit Options to Better Meet Mobility Demands in Orange County	Assess OC Flex performance and provide a report to Board on future direction - Q2	March 24, 2024 - presented report to Board and recommendations to discontinue OC Flex service.	Early Complete			
21.	OC Streetcar*	Prepare for OC Streetcar Operations	Initiate OC Streetcar testing with Herzog Contracting Corp. - Q2	Due to construction delays related to electrification of the system, testing with Herzog Contracting Corp. has been delayed; July 2025 - anticipated to initiate testing.				
22.	Personnel and Salary Resolution	Attract and Retain Top Talent	Present recommendations to Board as part of the OCTA FY 2025-26 budget - Q2	June 9, 2025 - presented to Board for adoption as part of the FY 2025-26 budget.				
23.	Public Transportation Agency Safety Plan (PTASP)	Update OCTA's PTASP to Adopt New FTA Requirements (Joint Safety Committee, Performance Targets, etc.)	Seek Board approval for the 2025 PTASP - Q2	February 10, 2025 - presented to Board for approval.	Early Complete			

*2024 Carryover

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q2 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
24.	Workday	Support Agencywide Adoption of New Workday Software System	Launch change management plan and employee communications - Q2	Change management plan has been launched; employee communications have been ongoing, including at management team meetings and CEO Connections, and will continue throughout the year leading up to the Workday launch date, anticipated in December 2025.				
25.	2027-2028 CMAQ-STBG Call for Projects Nominations	Establish Priorities for OCTA Project Recommendations to SCAG	Present report to Board - Q2	March 10, 2025 - presented prioritization guidance to Board for approval. July 14, 2025 - anticipated to present project prioritization recommendations for SCAG consideration to Board.				
26.	Fullerton Park-and-Ride Joint Use Master Plan	Review Conceptual Site Designs and Feasibility Analysis	Provide update to ESC - Q2	May 12, 2025 - provided update to ESC.				
27.	M2 Triennial Performance Assessment	Evaluate the Efficiency, Effectiveness, Economy, and Results of the Agency's Delivery of M2	Present the sixth performance assessment covering FY 2021-22 through FY 2023-24 - Q2	March 10, 2025 - presented performance assessment to Board.	Early Complete			
28.	Signal Synchronization	Improve Roadway Efficiency	Provide update to Board on signal synchronization projects (Project P), including the countywide signal synchronization baseline - Q2	To be consistent with the timing of the previous update, this has been delayed; an update is anticipated to be provided in Q3.				

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q2 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
29.	World Cup 2026 and LA28 Olympics Planning	Develop an Action Plan to Guide Preparations	Coordinate with LA Metro, Orange County cities, and other regional transit providers and provide update to Board - Q2	February 26, 2025 - participated in separate meetings with LA Metro and the City of Anaheim to discuss World Cup 2026 and LA28 planning; March 4 and 14, 2025 - met with LA Metro for the World Cup Regional Task Force and LA28 Olympics Planning, respectively; May 12, 2025 - presented update to ESC; June 9, 2025 - presented update to Board.				
30.	ZEB Transition Plan**	Evaluate Charging Infrastructure Needs and Facilities for ZEB Rollout Plan	Award contract to initiate project and present update to ESC - Q2	Due to additional time being needed to coordinate with Caltrans on the transportation planning grant and gain more experience and data from current pilots, award of contract to initiate the project has been delayed; July 2025 - anticipated to present update to ESC; September 2025 - anticipated to award contract.				

**2024 Carryover (modified)

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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THIRD QUARTER (Q3)

2 of 24 Completed -

8%

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	I-5, Avenida Pico to San Diego County Line**	Advance Environmental Phase	Release Draft Environmental Document for public review - Q3	Fall 2025 - anticipated to release document for public review.				
2.	I-5, SR-73 to El Toro Road Project	Continue to Advance Construction on All Segments	Complete construction on all segments - Q3	Summer 2025 - anticipated to complete construction on all segments.				
3.	I-5, Yale Avenue to SR-55	Advance Construction	Advertise for construction - Q3	August 2025 - anticipated to advertise for construction.				
4.	Transit Security and Operations Center	Ensure Transit Service Continuity	Provide construction update to Board - Q3	To provide additional time for more meaningful progress to be made and report on, this has been delayed. November 2025 - anticipated to provide update to Board.				
5.	241/91 Express Connector (EC)**	Advance Project Development Phase	Seek Board direction for the Master Agreement, Operating Agreement, and Letter of Support for the 241/91 EC project - Q3	Agencies continue to meet and negotiate terms for the agreements; July 28, 2025 - anticipated to present to Board for direction on next steps.				
6.	405 Express Lanes	Update Board on Activities of the Recently Completed Fiscal Year	Provide fiscal year-end report to Board - Q3	September 8, 2025 - anticipated to provide report to Board.				
7.	91 Express Lanes	Update Board on Activities of the Recently Completed Fiscal Year	Provide fiscal year-end report to Board - Q3	September 8, 2025 - anticipated to provide report to Board.				
8.	91 Express Lanes*	Install Toll Entrance Readers to Register Vehicles Entering the 91 Express Lanes	Complete installation of infrastructure gantries, cameras, and readers at the three entrances of the 91 Express Lanes - Q3					
9.	Credit Ratings	Maintain OCTA's Positive Credit Rating	Conduct annual rating agency meeting - Q3	July 28-31, 2025 - anticipated to conduct meetings.				

*2024 Carryover

**2024 Carryover (modified)

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q3 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
10.	Cybersecurity	Protect OCTA's Information Systems	Require completion of annual cybersecurity training for all employees - Q3					
11.	Enterprise Asset Management (EAM)**	Implement New EAM System	Transition Infor EAM System from test into full production and provide periodic updates to ESC - Q3	To address the cure, vendor completed a successful technical assessment and system demos, restoring project team confidence; data load issues are being addressed with a resolution plan in place; change management and communications are underway; September 28, 2025 - anticipated to go live with new EAM software.				
12.	Rider Validation System (RVS)	Modernize OCTA's Fare Collection System	Implement RVS - Q3	October 2025 - anticipated to implement RVS.				
13.	Bus Fleet Management	Maintain Fleet in a State of Good Repair and Advance Zero-Emission Goals	Receive delivery of ten battery electric vans for paratransit service - Q3	July 2025 - anticipated to receive battery electric vans.				
14.	Diversity, Equity, Inclusion, and Belonging - Affirmative Action Plan/Equal Employment Opportunity (AAP/EEO)	Provide Updates on Progress of AAP/EEO Development and Implementation and Adhere to Federal Requirements	Present biannual updates to ESC - Q1 and Q3	April 28, 2025 - presented first biannual update to ESC. September 2025 - anticipated to present second biannual update to ESC.				
15.	Early Career Academy (ECA)	Provide Early Career Development to Grow New Professionals	Launch fifth cohort - Q3	July 16, 2025 - anticipated to launch fifth ECA cohort.				
16.	Employee Health Insurance Renewal Programs	Secure Competitive Health Benefits	Present health insurance recommendations to Board - Q3	July 28, 2025 - anticipated to present health insurance recommendations to Board.				

**2024 Carryover (modified)

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q3 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
17.	RVS	Create Awareness of Wave Card, Mobile Application, and Other Fare Changes	Launch an awareness, customer education, and promotional program for RVS - Q3	Completed Title VI Public Involvement Plan in Q1; May 27, 2025 - began comprehensive awareness and education campaign. Due to unforeseen adjustments to the project schedule, launch of the RVS awareness campaign and promotion has been delayed and is now anticipated in Q4.				
18.	2026 Long-Range Transportation Plan (LRTP)	Identify Draft Challenges and Goals	Provide update to ESC - Q3	June 23, 2025 - provided update to ESC.		Early Complete		
19.	Coastal Rail Resiliency Study	Identify Potential Short-Term and Mid-Term Solutions to Protect the Existing Coastal Rail Infrastructure	Present preliminary options for short- and mid-term protection strategies and seek stakeholder input - Q1 and Q3	February 10, 2025 - presented update to Board. July 15 and 19, 2025 - anticipated to hold two public meetings; August 2025 - anticipated to present update to RTP and Board.				
20.	Coastal Rail Solutions	Develop Long-Term Strategies for Coastal Rail Infrastructure	Develop framework for an agreement with the State of California to study long-term coastal resiliency solutions - Q3					

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q3 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
21.	Coastal Rail Stabilization Priority Project	Advance Preliminary Engineering, Environmental, and Permitting Processes to Expedite the Four Reinforcement Areas	Continue to work with regulatory agencies and external stakeholders to advance projects and provide updates to Board - Q1 and Q3	February 10, 2025 - provided update to Board; April 14, 2025 - presented emergency declaration to Board for approval to proceed completing work as an emergency, with bi-weekly updates presented to Board since; project progress includes completing Areas 1 and 2 riprap repairs and receiving CCC approval on Area 3 CDP permit. Efforts are ongoing to execute agreement with the design-build contractor to begin construction, work with CCC to submit the required documents under a CDP permit, and place sand for Areas 1, 2, and 4 following environmental and permitting completion.				
22.	SR-91 Eastbound Corridor Operations Project (ECOP)	Advance Measure M2 Improvements Along SR-91	Initiate agreement with RCTC for Eastbound SR-91 operational improvements between SR-241 and SR-71 and present update to ESC - Q3					
23.	SR-91 Implementation Plan	Collaborate with RCTC to Update the Plan in Support of Regional SR-91 Corridor Transportation Improvements	Present Plan to Board - Q3	June 9, 2025 - presented draft Plan to Board.		Early Complete		
24.	Streets and Roads Grants	Fund Streets and Roads Improvements	Present recommendations for RCP (Project O) and RTSSP (Project P) projects grant awards to Board - Q3					

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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FOURTH QUARTER (Q4)

0 of 47 Completed -

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#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
1.	BEB Charging Infrastructure (Irvine Construction Circle Bus Base)	Advance Zero-Emission Goals	Complete design phase - Q4	September 30, 2025 - anticipated to complete design phase.				
2.	Placentia Metrolink Station	Secure Approval from BNSF for Placentia Metrolink Station	Support Metrolink efforts to develop a cooperative agreement with BNSF and provide status report to Board - Q4					
3.	SR-57, Orangewood Avenue to Katella Avenue	Advance Construction	Initiate construction - Q4					
4.	SR-91, Acacia Street to La Palma Avenue	Advance Construction	Initiate construction - Q4					
5.	Crisis Communications	Ensure Agency and Staff Preparedness	Conduct a tabletop exercise for the Crisis Communications team and revise Crisis Communications Plan as appropriate - Q4					
6.	OCTA in the News	Share Newsworthy OCTA Activities and Actions to Obtain Coverage and Raise Awareness of OCTA Programs, Initiatives, and Plans	Continue to highlight OCTA initiatives through mainstream, ethnic, industry, and social media - Q1-Q4	Efforts to highlight OCTA initiatives have been ongoing throughout the year, including the selection of the new Board Chair and Vice Chair, unveiling of the 2025 Board and CEO Initiatives, coastal rail emergency permitting efforts, coastal rail closure construction work, SR-91 Improvement Project groundbreaking, I-5 South County Improvements Project completion, and first OC Streetcar vehicle delivery.				
7.	Annual Comprehensive Financial Report	Ensure Accountability and Transparency	Obtain an unmodified opinion from the external auditors and provide the annual financial statements to Board - Q4	November 24, 2025 - anticipated to present to Board for approval.				
8.	Comprehensive Business Plan (CBP)	Develop OCTA's Business Plan	Update program cash flows - Q4					



Q4 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
9.	Workday	Implement Scalable Enterprise Solution and Improve Operational Effectiveness, Efficiency, and Internal Collaboration	Replace current PACE and Payroll Lawson/Infor System with Workday - Q4	Replacement to new Workday system is underway and in the end-to-end testing phase; December 2025 - anticipated to go live with Workday.				
10.	Federal Compliance Review Simulation	Conduct Compliance Review Simulation to Prepare Agency for FTA's Official Triennial Review	Conduct mock triennial review using same methodology and intensity as FTA's official Triennial Review - Q4	The preparatory triennial review is currently underway and is anticipated to be completed by the end of the year.				
11.	Legislative Forums	Communicate Transportation Needs and Challenges and OCTA's Ongoing Plans, Programs, and Projects	Conduct forums with local delegation representatives and report to management team - Q2 and Q4	April 17, 2025 - conducted first legislative forum.				
12.	Legislative Platforms	Set Legislative Priorities	Present final 2026-27 state and federal legislative platforms to Board for approval - Q4	November 2025 - anticipated to present final platforms to Board for approval.				
13.	Legislative Priorities	Provide End-of-Session Report	Discuss outcomes of legislative priorities with L&C - Q4	November 2025 - anticipated to present legislative priorities to L&C.				
14.	Local Government Forums	Conduct Mayors Forums by District	Conduct forums with city leaders and report to management team - Q4	September 2025 - anticipated to conduct forums and report to management team.				
15.	OC ACCESS Operations Software Implementation	Implement Software Aimed to Improve OC ACCESS Performance and Provide Riders with Alternative Transit Options	Begin implementation of new software for paratransit scheduling and operations - Q4	Due to an upheld procurement protest, which requires a re-release of the RFP, implementation of the new software has been delayed and will be carried over and reconsidered for 2026.				
16.	Paratransit Vehicles	Replace Existing 121 Cutaway Buses with a Mix of Cutaways and Vans	Begin receiving delivery of 108 vans and 13 cutaways - Q4	July 2025 - anticipated to receive delivery of first van; no date set as of yet for the cutaway bus delivery.				

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Q4 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
17.	Same-Day Taxi	Deliver Enhanced OC ACCESS Service	Seek Board approval to exercise option term for agreement for same-day taxi service - Q4	October 2025 - anticipated to present to Board for approval to exercise option term.				
18.	91 and 405 Express Lanes Communications	Provide Customer Communications and Enhance Brand Awareness, Perceptions, and Usage of the Express Lanes	Implement multilingual Express Lanes marketing, communications, and outreach at community events and through social media - Q4					
19.	Community Opinion and Public Support Research	Obtain Public Input and Preferences for OCTA's Various Projects, Programs, and Services	Conduct qualitative and quantitative surveys to evaluate customer satisfaction, including the M2 Ten-Year Review and other surveys - Q4	October 2025 - anticipated to present M2 Ten-Year Review Outreach Report to Board.				
20.	Diversity Outreach	Maintain Participation of Diverse Communities in Transportation Planning Process and Promote Inclusivity to Ensure Transit Services are Accessible and Welcoming to People from all Backgrounds and Communities	Track number of people reached and survey responses with in-person outreach activities and mailings to disadvantaged communities via email and postcards - Q1-Q4	OCTA completed major activities to engage with diverse communities, such as: April - June 2025 - participated in 35 community and business events (collected over 1,000 community and Measure M2 Ten-Year Review surveys); April 28, 2025 - distributed bilingual Vietnamese/English e-newsletter commemorating 50th anniversary of the Vietnamese community in America; May 1, 2025 - mailed bilingual postcards to Spanish and Vietnamese language households; May 6, 2025 - distributed bilingual Spanish/English e-newsletter celebrating Mother's Day with bicycle safety information.				

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Q4 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
21.	Diversity Outreach - Diverse Community Leaders Group (DCLG)	Maximize Relationships with Key Stakeholders and Leaders that Represent Diverse Communities to Solicit Feedback and Incorporate their Suggestions into Transit Improvements and Future Planning Efforts	Continue engagement with DCLG through quarterly meetings, participation in events and activities with DCLG organizations, and feedback surveys and provide updates to Board - Q1-Q4	February 18, 2025 - hosted first quarterly meeting virtually with 24 diverse community leaders and shared information on capital projects, the RVS, and the Employee Appreciation Day campaign; June 4, 2025 - hosted second quarterly meeting with 35 diverse community leaders and shared information on the new OCTA budget, Measure M2 Ten-Year Review, Long-Range Transportation Plan, and the new Wave rider-validation card. September 2025 - anticipated to present update to Board as part of the overall Public Outreach Update and host third quarterly meeting in person.				
22.	Maintenance Collective Bargaining Agreement	Negotiate and Renew Agreement	Present agreement to Board - Q4					
23.	Marketing Activities	Promote and Educate Public on OCTA Services	Present biannual updates on ongoing campaigns promoting bus, rail, OC Flex, rideshare, and vanpool services to L&C - Q2 and Q4	June 19, 2025 - presented first biannual marketing activities update to L&C. November 2025 - anticipated to present second biannual update to L&C.				
24.	OC Streetcar	Ensure Alignment, Systems, Maintenance and Storage Facility, and Vehicles Meet All Health, Safety, and Environmental Compliance Requirements through Vehicle Delivery, Testing, and Pre-Revenue Service	Work directly with all applicable regulatory agencies to ensure compliance, approval, and permits are obtained - Q4	Coordination with regulatory agencies is ongoing and permit acquisition will follow project completion, system testing, and pre-revenue service.				

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Q4 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
25.	OC Streetcar Marketing and Customer Communications**	Create Awareness and Interest in OC Streetcar to Build Ridership	Develop and launch awareness campaign and promotion to encourage use and implement customer communications - Q4	While the comprehensive marketing strategy has been developed, implementation is anticipated to occur six months prior to revenue service date, which has yet to be determined.				
26.	OC Streetcar Testing/Operations Safety Education and Public Awareness	Educate Various Target Audiences About OC Streetcar Safety During Testing Period Leading Up to Revenue Service	Expand reach and penetration of safety education campaign to raise public awareness once vehicles arrive and testing begins on tracks and present quarterly reports to Board - Q1-Q4	February 2025 - briefed Artesia Pilar Neighborhood Association; March 2025 - briefed Santa Ana City Council; April 2025 - presented at two community meetings on OC Streetcar construction status, safety education messaging, and vehicle/operation status; June 2025 - provided briefing at Santa Ana City Manager event; June 24, 2025 - presented on OCTA Safety Education at Frida Cinema. July 2025 - anticipated to brief to Washington Square Park Neighborhood Association; anticipated to share information at Fiestas Patrias and back-to-school events in Q3.				

**2024 Carryover (modified)

Q4 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
27.	Outreach Activities	Conduct Outreach to Support Capital Projects	Provide updates to Board on OC Streetcar, I-5 corridor projects, SR-55 corridor projects, I-605/Katella Avenue interchange, and SR-91, and other projects - Q1-Q4	January 13, 2025 - presented I-5 (SR-73 to El Toro Road) Project and SR-91 (SR-57 to SR-55) Project updates to Board; January 27 and February 24, 2025 - presented OC Streetcar updates to Board; February 10, 2025 - presented I-5 (I-405 to SR-55) Project update to Board; March 10, 2025 - presented M2 construction projects update to Board. August 2025 - anticipated to present I-5 (I-405 to SR-55) Segment 1 to Board for contract award approval and SR-55 (I-405 to I-5) to Board for contract amendment approval.				
28.	Outreach Activities	Conduct Outreach to Support Planning Studies	Provide outreach updates to Board for planning studies, including OC Connect, OC Transportation Demand Management Plan, OC Transit Vision Plan, OC Coastal Rail Resiliency Study, 2026 LRTP, and others as appropriate - Q1-Q4	February 10, 2025 - presented CRRS and CRSP updates to Board. June 2025 - presented CRRS and CRSP updates to Board. September 8, 2025 - anticipated to present LRTP update to Board.				
29.	Transit Marketing and Customer Communications	Promote and Educate Public on OCTA Transit Services	Develop and implement multilingual campaigns and programs to promote the Youth Ride Free and College Pass Programs, major service changes, Metrolink service, and other activities and present update to Board - Q4	Efforts to raise awareness and educate the public on OCTA transit services are ongoing, such as launching several multilingual marketing campaigns in Q1 and Q2 promoting Youth Ride Free, College Pass Program, and Free Ride Days, as well as communicating major service changes.				

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q4 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
30.	Workday	Support Agencywide Adoption of New Workday Software System	Complete employee training on the use of new software - Q4	Replacement to new Workday system is underway and in the end-to-end testing phase; employee training will align with the launch of the new software, anticipated for December 2025.				
31.	2026 State Transportation Improvement Program (STIP)	Maximize State Funding Opportunities	Present the 2026 STIP proposal to Board for approval - Q4	August 25, 2025 - anticipated to present 2026 STIP overview to Board; October 13, 2025 - anticipated to present STIP submittal item to Board for approval.				
32.	405 Express Lanes Excess Toll Revenue Expenditure Plan	Complete Express Lanes Excess Toll Revenue Policies to Satisfy Requirements to Develop 405 Expenditure Plan	Present 405 Express Lanes Excess Toll Revenue policies to Board for approval - Q4					
33.	Active Transportation Initiatives	Implement Programs in Support of Non-Motorized Transportation	Provide biannual updates on active transportation initiatives, including OC Connect, Safe Routes to School, and Bike Counts to Board - Q2 and Q4	April 14, 2025 - provided first biannual update to Board. September 8, 2025 - anticipated to present second biannual update to Board.				
34.	Climate Adaptation and Sustainability	Advance Agency Sustainability Practices and Resiliency Efforts to Adapt to Climate Change Impacts	Provide update on recommended follow-up activities to ESC - Q4	Efforts to develop and refine potential strategies for implementation to make OCTA more efficient and resilient are ongoing.				
35.	Congestion Management Program (CMP)	Report on the CMP Status and Local Jurisdiction Compliance	Present to Board for approval - Q4	November 2025 - anticipated to present CMP to Board for approval.				
36.	E-Bikes	Highlight Active Transportation Coordination	Publish local ordinances and resolutions on OCTA webpage, including easy to understand versions for quick reference - Q4	Efforts to update OCTA's e-bike information is ongoing and anticipated to be completed in Q3.				
37.	I-5 Managed Lanes Interagency Agreement Framework	Establish Potential Roles and Responsibilities Related to Transit for Vehicle Miles Traveled Mitigation	Complete and present update to ESC - Q4					

COMPLETED	ON TRACK	TIMETABLE ADJUSTED	CARRYOVER
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Q4 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
38.	M2 Environmental Cleanup Program (Project X)	Fund Localized Water Quality Improvements	Present programming recommendations for Tier 1 water quality projects grant awards to Board - Q4	March 10, 2025 - presented Tier 1 Grant Program call for projects to Board.				
39.	M2 Environmental Mitigation Programs	Ensure Compliance with Resource Agency Permits	Present biannual progress reports to Board - Q2 and Q4	June 9, 2025 - presented first biannual report to Board. December 8, 2025 - anticipated to present second biannual report to Board.				
40.	M2 Quarterly Reports	Provide Updates on Progress of M2 Implementation and Fulfill the Requirements of the M2 Ordinance No. 3	Present quarterly reports to Board - Q1-Q4	March 10, 2025 - presented FY 2024-25 Q2 report to Board; June 9, 2025 - presented FY 2024-25 Q3 report to Board. September 8, 2025 - anticipated to present FY 2024-25 Q4 report to Board; December 8, 2025 - anticipated to present FY 2025-26 Q1 report to Board.				
41.	M2 Ten-Year Review	Evaluate Performance of the M2 Program through a Comprehensive Review	Present report to Board - Q4	March 10, 2025 - presented Ten-Year Review Look Ahead to Board; June 9, 2025 - presented update to Board.				
42.	Rail Strategic Plan	Inventory Current and Future Rail Infrastructure Capacity and Assess if Modifications to Planned Rail Service Enhancements are Recommended to Better Serve Orange County	Present update to ESC - Q4	June 2025 - awarded contract for consultant services to develop rail strategic plan.				
43.	Regional Planning Activities	Highlight Transportation Planning Activities	Present biannual reports on activities underway that impact OCTA and the Southern California region to Board - Q2 and Q4	May 12, 2025 - presented first biannual report to Board. November 2025 - anticipated to present second biannual report to Board.				

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Q4 (Continued)

#	Project/Program	Objective	Milestone	Notes	Q1	Q2	Q3	Q4
44.	South County Mobility Improvements	Collaborate with Key Agencies to Advance Development and Implementation of Transportation Improvements in South Orange County	Provide update to Board - Q4	November 2025 - anticipated to provide update to Board.				
45.	Transit Asset Management (TAM) Plan	Update Agency's Existing TAM Plan to Maintain Assets in a State of Good Repair	Award contract to initiate project - Q4					
46.	Transit Optimization Study	Identify Bus Operation Enhancements to Improve Speed and Reliability	Complete study - Q4					
47.	Transit Ridership Optimization**	Assess Transit Service to Meet Current Ridership Demand	Implement Making Better Connections Service Plan, as appropriate, to reflect current ridership trends and provide updates to ESC - Q4					

**2024 Carryover (modified)

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Acronyms

AAP/EEO - Affirmative Action Plan/Equal Employment Opportunity	LA28 - Los Angeles 2028 Olympic and Paralympic Games
ACS - Access Control System	L&C - Legislative and Communications Committee
ADA - Americans with Disabilities Act	LRTP - Long-Range Transportation Plan
Board - Board of Directors	M2 - Measure M2
BEB - Battery Electric Bus	MDA - Management Development Academy
BNSF Railway - Burlington Northern and Santa Fe	OCC - Orange Coast College
Caltrans - California Department of Transportation	OCTA - Orange County Transportation Authority
CBP - Comprehensive Business Plan	PACE - People and Community Engagement
CCC - California Coastal Commission	PTASP - Public Transportation Agency Safety Plan
CDP - Coastal Development Permit	RCTC - Riverside County Transportation Commission
CEO - Chief Executive Officer	RCP - Regional Capacity Program
CMAQ - Congestion Mitigation Air Quality	RFP - Request for Proposals
CMP - Congestion Management Program	ROW - Right-of-Way
CRRS - Coastal Rail Resiliency Study	RTP - Regional Transportation Planning Committee
CRSP - Coastal Rail Stabilization Priority Project	RTSSP - Regional Transportation Signal Synchronization Program
DCLG - Diverse Community Leaders Group	RVS - Rider Validation System
E-Bike - E-Bicycle	SCAG - Southern California Association of Governments
EAM - Enterprise Asset Management	SR-55 - State Route 55
EC - Express Connector	SR-57 - State Route 57
ECA - Early Career Academy	SR-71 - State Route 71
ECOP - Eastbound Corridor Operations Project	SR-73 - State Route 73
ESC - Executive Steering Committee	SR-91 - State Route 91
FCEB - Fuel-Cell Electric Bus	SR-241 - State Route 241
FTA - Federal Transit Administration	STBG - Surface Transportation Block Grant
FY - Fiscal Year	STIP - State Transportation Improvement Program
I-5 - Interstate 5	TAM - Transit Asset Management
I-405 - Interstate 405	TOC - Taxpayer Oversight Committee
I-605 - Interstate 605	ZEB - Zero-Emission Bus
IFB - Invitation for Bids	



August 4, 2025

To: Executive Committee

From: Darrell E. Johnson, Chief Executive Officer

Subject: Fourth Quarter Fiscal Year 2024-25 and Planned Fiscal Year 2025-26 Capital Action Plan and Performance Metrics

A handwritten signature in blue ink, appearing to read "Darrell E. Johnson", is written over the "From:" line of the memo.

Overview

Staff has prepared a quarterly progress report on capital project delivery for the period of April 2025 through June 2025 for review by the Orange County Transportation Authority Board of Directors. This report highlights the Capital Action Plan for project delivery, which is used as a performance metric to assess delivery progress on highway, transit, and rail projects, as well as a snapshot of the planned Capital Action Plan project delivery milestones in fiscal year 2025-26.

Recommendation

Receive and file as an information item.

Background

The Orange County Transportation Authority (OCTA) delivers highway, transit, rail, and facility projects from the beginning of the environmental approval phase through construction completion. Project delivery milestones are planned carefully with consideration of project scope, cost, schedule, and assessment of risks. The milestones reflected in the Capital Action Plan (CAP) are OCTA's planned and budgeted major project delivery commitments.

This report provides the fourth quarter progress report on the CAP performance metrics for fiscal year (FY) 2024-25, as well as a snapshot of the planned CAP project delivery milestones in FY 2025-26.

Discussion

OCTA's objective is to deliver projects on schedule and within the approved project budget. Key project cost and schedule commitments are captured

in the CAP, which is regularly updated with project status and any new projects (Attachment A). The CAP is categorized into four key project groupings of freeway, railroad grade separation, and rail and station projects. Project delivery schedule milestones are used as performance indicators of progress in meeting commitments. The CAP performance metrics report provides a FY snapshot of the milestones targeted for delivery in the FY and provides transparency and performance measurement of capital project delivery.

The CAP project costs represent the total cost across all phases of project delivery, including support costs, right-of-way (ROW), and construction capital costs. Baseline costs, if established, are shown in comparison to either the actual or forecast cost. Baseline costs may be shown as to-be-determined (TBD) if project scoping studies and estimates have not been developed or approved and may be updated as delivery progresses and milestones achieved. Projects identified in the Orange County local transportation sales tax Measure M2 (M2) are identified with the corresponding M2 project logo. The CAP status update is also included in the M2 Quarterly Progress Report.

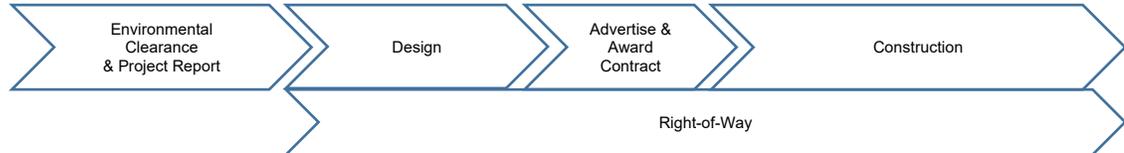
The CAP summarizes the very complex capital project critical path delivery schedules into eight key milestones.

Begin Environmental	The date work on the environmental clearance, project report, or preliminary engineering phase begins.
Complete Environmental	The date environmental clearance and project approval is achieved.
Begin Design	The date final design work begins, or the date when a design-build contract begins.
Complete Design	The date final design work is 100 percent complete and approved.
Construction Ready	The date contract bid documents are ready for advertisement, including certification of ROW, all agreements executed, and contract constraints cleared.
Advertise for Construction	The date a construction contract is advertised for construction bids.
Award Contract	The date the construction contract is awarded.

Construction Complete

The date all construction work is complete and the project is open to public use.

These delivery milestones reflect progression across the project delivery phases shown below.



Project schedules reflect planned baseline milestone dates in comparison to forecast or actual milestone dates. Milestone dates may be shown as TBD if project scoping or approval documents have not been finalized and approved, or if the delivery schedule has not been negotiated with a partnering agency or the consultant preparing or working on the specific phase of a project. Planned milestone dates can be revised to reflect new dates from approved baseline schedule changes. Baseline schedule changes are typically made when transitioning to a new project delivery phase, or when significant change is identified during a phase of project delivery. Project schedules are reviewed monthly, and milestone achievements and updated forecast dates are included to reflect project delivery status.

The following CAP milestones were completed in the fourth quarter of FY 2024-25:

- The construction ready milestone for the northbound State Route 57 (SR-57) Improvement Project between Orangewood Avenue and Katella Avenue was achieved, and the project was advertised by the California Department of Transportation (Caltrans) for construction bids on July 7, 2025.
- The construction ready milestone for the Interstate 5 (I-5) Improvement Project between Interstate 405 and Yale Avenue was achieved, and the project is planned to be advertised by Caltrans for construction bids in August 2025.
- The construction ready milestone for the I-5 Improvement Project between Yale Avenue and State Route 55 (SR-55) was achieved, and the project is planned to be advertised by Caltrans for construction bids in August or September 2025.

- The construction ready milestone for the State Route 91 (SR-91) Improvement Project between Acacia Street and La Palma Avenue was achieved, and the project was advertised by Caltrans for construction bids on May 12, 2025.
- The award contract milestone for the Interstate 605 (I-605) Katella Avenue Interchange Improvement Project was achieved. The contract was awarded on April 3, 2025, and construction is targeted to be completed in mid-2027.

The following CAP milestones missed the planned delivery through the fourth quarter of FY 2024-25:

Freeway Projects

- The complete environmental milestone for the SR-91 Eastbound Corridor Operations Project (91 ECOP) from State Route 241 (SR-241) to State Route 71 (SR-71) was delayed until the third quarter of FY 2025-26 to perform additional geotechnical and design studies. The Riverside County Transportation Commission (RCTC) is the lead agency on this project and RCTC issued a letter to inform the engineering and construction industry that RCTC is considering the use of a progressive design-build delivery method for the design and construction of this project.
- Two milestones, the complete design and construction ready milestones for the SR-91 to SR-241 Express Connector Project are delayed. The final design is being prepared by the Transportation Corridor Agencies (TCA), final review and approvals by Caltrans are still underway, and forecast is to be completed by the end of 2025.
- The complete construction milestone was missed for Segment 1 of the I-5 Improvement Project between State Route 73 (SR-73) and Oso Parkway. All lanes are open for use and the final punch list and cleanup is still underway with anticipated completion within the next few months. This is the southerly segment of three segments of the I-5 Improvement Project between Interstate 405 (I-405) and SR-73.
- The complete construction milestone was missed for Segment 3 of the I-5 Improvement Project between Alicia Parkway and El Toro Road. All lanes are open for use and the final punch list and cleanup is still underway with anticipated completion within the next few months. This is the northerly segment of three segments of the I-5 Improvement Project between I-405 and SR-73.

Recap of FY 2024-25 Performance Metrics

The performance metrics snapshot provided at the beginning of FY 2024-25 reflected 22 planned major project delivery milestones to be accomplished throughout the FY (Attachment B). Seventeen of the 22 milestones planned in FY 2024-25 were delivered. Of the five missed milestones, three are being delivered by other lead agencies with OCTA in a partnership advisory role, and two are construction completion milestones.

Fourth Quarter CAP Milestone and Cost Variance Updates

I-5, Avenida Pico to San Diego County Line

The forecast complete environmental milestone was revised to September 2026 to conform to an updated public review schedule and finalization of the environmental document.

I-5, SR-73 to Oso Parkway

The forecast complete construction milestone forecast was revised from April 2025 to July 2025 based on construction progress to date.

I-5, Alicia Parkway to El Toro Road

The forecast complete construction milestone forecast was revised from July 2025 to August 2025 based on construction progress to date.

I-5, SR-73 to El Toro Road Landscape Replacement

The forecast complete construction was advanced two months based on construction progress to date.

I-5 El Toro Road Interchange Improvement

The complete environmental milestone was delayed from February 2027 to April 2027 to allow time for adjoining cities to consider project alternatives.

I-5, I-405 to Yale Avenue

The forecast advertise construction, award contract, and complete construction milestones were adjusted based on achieving the construction ready milestone.

SR-55, I-405 to I-5

The forecast construction complete was delayed one month from February 2027 to March 2027 to align with the current construction progress schedule.

Northbound SR-57, Orangewood Avenue to Katella Avenue

The forecast advertise construction, award contract, and complete construction milestones were adjusted based on achieving the construction ready milestone.

SR-91, La Palma Avenue to SR-55 (Segment 2)

The forecast construction ready, advertise construction, award contract, and complete construction milestones were adjusted due to delays in ROW acquisitions.

SR-91, Acacia Street to La Palma Avenue (Segment 3)

The forecast award contract and construction completion were adjusted based on the actual advertise construction date of May 12, 2025.

91 ECOP, from SR-241 to SR-71

The forecast complete environmental milestone was adjusted to February 2026 based on progress reported by RCTC.

SR-91 to SR-241 Express Connector

Remaining forecast milestones were adjusted based on TCA's reported progress on the complete design and construction ready milestones.

I-605 Katella Avenue Interchange

The forecast complete construction milestone was revised based on the actual award contract milestone.

Three new projects were added to the CAP, including the Coastal Rail Stabilization Priority Project (CRSPP) Area 3 Catchment Wall, CRSPP Area 4 Riprap Repair and Shoreline Protection, and CRSPP Sand Nourishment.

New FY 2025-26 Performance Metrics

The CAP and performance metrics have been updated and there are 19 major project delivery milestones planned in FY 2025-26 (Attachment C). Notable projects with forecast milestones in the new FY include six freeway projects

entering the construction phase, completion of the OC Streetcar Project, and progressing toward all the CRSPM milestones.

FY 2025-26 Cost and Performance Metrics Risks

Construction bid pricing in the region continues to reflect escalating labor, material, and equipment costs. Workforce availability may exacerbate the construction and manufacturing labor markets, and there is uncertainty around the impacts of tariffs, additional future tariffs, and their potential duration. Staff will continue to assess unit price data from construction bids in the region and make needed adjustments to forecast costs.

Summary

Capital project delivery continues to progress and is reflected in the CAP. In FY 2024-25, 77.3 percent of the planned CAP milestones were delivered. Forecast schedules and costs have been updated for the FY 2025-26 performance metrics, which will be used as a general quarterly project delivery performance indicator in FY 2025-26. Staff will continue to manage project costs and schedules across all project phases to meet project delivery commitments and report quarterly.

Attachments

- A. Capital Action Plan, Status Through June 2025
- B. Capital Programs Division, Fiscal Year 2024-25 Performance Metrics Through June 2025
- C. Capital Programs Division, Fiscal Year 2025-26 Performance Metrics Plan

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Capital Action Plan

Status Through June 2025

Updated: July 11, 2025

Capital Projects	Cost		Schedule						
	Baseline/Forecast	Plan/Forecast							
	(millions)	Begin Environmental	Complete Environmental	Begin Design	Complete Design	Construction Ready	Advertise Construction	Award Contract	Complete Construction
Freeway Projects:									
I-5, Pico to San Diego County	TBD	Feb-21	Apr-24	TBD	TBD	TBD	TBD	TBD	TBD
	TBD	Feb-21	Sep-26	TBD	TBD	TBD	TBD	TBD	TBD
 I-5, Pico to Vista Hermosa	\$113.0	Jun-09	Dec-11	Jun-11	Oct-13	Feb-14	Oct-14	Dec-14	Aug-18
Project C	\$83.6	Jun-09	Oct-11	Jun-11	Oct-13	May-14	Sep-14	Dec-14	Aug-18
 I-5, Vista Hermosa to Pacific Coast Highway	\$75.6	Jun-09	Dec-11	Jun-11	Feb-13	Jun-13	Oct-13	Dec-13	Mar-17
Project C	\$75.3	Jun-09	Oct-11	Jun-11	May-13	Aug-13	Feb-14	Jun-14	Jul-17
 I-5, Pacific Coast Highway to San Juan Creek Road	\$70.7	Jun-09	Dec-11	Jun-11	Jan-13	May-13	Aug-13	Oct-13	Sep-16
Project C	\$74.3	Jun-09	Oct-11	Jun-11	Jan-13	Apr-13	Aug-13	Dec-13	Jul-18
 I-5, I-5/Ortega Interchange	\$90.9	Sep-05	Jun-09	Jan-09	Nov-11	Mar-12	Jun-12	Aug-12	Sep-15
Project D	\$79.8	Sep-05	Jun-09	Jan-09	Dec-11	Apr-12	Jun-12	Aug-12	Jan-16
 I-5, I-5/Ortega Interchange (Landscape)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Project D	N/A	N/A	N/A	Jan-14	Oct-14	Feb-15	Aug-15	Sep-15	Sep-16
 I-5, SR-73 to Oso Parkway	\$151.9	Sep-11	Jun-14	Mar-15	Jan-18	May-18	Aug-18	Dec-18	Apr-25
Project C & D	\$229.4	Oct-11	May-14	Mar-15	Aug-18	May-19	Aug-19	Dec-19	Jul-25
 I-5, Oso Parkway to Alicia Parkway	\$196.2	Sep-11	Jun-14	Nov-14	Jun-17	Dec-17	Feb-18	Jun-18	Nov-23
Project C & D	\$230.3	Oct-11	May-14	Nov-14	Dec-17	Jun-18	Nov-18	Mar-19	Dec-24
 I-5, Alicia Parkway to El Toro Road	\$133.6	Sep-11	Jun-14	Mar-15	Jun-18	Dec-18	Jan-19	May-19	Oct-24
Project C	\$227.3	Oct-11	May-14	Mar-15	May-19	Apr-20	May-20	Sep-20	Aug-25
 I-5, SR-73 to El Toro Road (Landscape)	TBD	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Project C	\$12.4	N/A	N/A	Mar-23	Oct-24	Dec-24	Mar-25	May-25	Dec-26
 I-5, I-5/El Toro Road Interchange	TBD	Apr-17	Apr-26	TBD	TBD	TBD	TBD	TBD	TBD
Project D	TBD	Apr-17	Apr-27	TBD	TBD	TBD	TBD	TBD	TBD
 I-5, I-405 to Yale Avenue	\$280.6	May-14	Aug-18	Oct-21	May-24	May-25	Dec-25	Feb-26	Sep-29
Project B	\$388.1	May-14	Jan-20	Oct-21	Nov-24	Jun-25	Sep-25	Jan-26	Aug-29
 I-5, Yale Avenue to SR-55	\$238.3	May-14	Aug-18	May-21	Feb-25	Aug-25	Nov-25	Mar-26	Sep-29
Project B	\$327.9	May-14	Jan-20	May-21	Aug-24	Jun-25	Sep-25	Jan-26	Nov-29
 I-5, SR-55 to SR-57	\$38.1	Jul-11	Jun-13	Jun-15	Mar-17	Jul-17	Sep-17	Dec-17	Apr-21
Project A	\$38.9	Jun-11	Apr-15	Jun-15	Jun-17	Dec-17	Mar-18	Nov-18	Jan-21
 SR-55, I-405 to I-5	\$410.9	Feb-11	Nov-13	Sep-17	Apr-20	Dec-20	Apr-21	May-22	Feb-27
Project F	\$505.7	May-11	Aug-17	Sep-17	Apr-20	Sep-21	Dec-21	May-22	Mar-27

Capital Action Plan

Status Through June 2025

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Capital Projects	Cost		Schedule							
	Baseline/Forecast		Plan/Forecast							
	(millions)		Begin Environmental	Complete Environmental	Begin Design	Complete Design	Construction Ready	Advertise Construction	Award Contract	Complete Construction
 SR-55, I-5 to SR-91	\$131.3		Dec-16	Jan-20	Aug-22	Jul-25	Dec-25	Apr-26	Jul-26	Oct-29
Project F	\$202.1		Dec-16	Mar-20	Aug-22	Dec-25	Sep-26	Jan-27	Apr-27	Jul-30
 SR-57 Northbound (NB), Orangewood Avenue to Katella Avenue	\$71.8		Apr-16	Dec-18	Mar-22	Jul-24	Feb-25	Jul-25	Nov-25	Jun-28
Project G	\$135.4		Apr-16	Mar-19	Mar-22	Aug-24	May-25	Jul-25	Oct-25	Jun-28
 SR-57 NB, Katella Avenue to Lincoln Avenue	\$78.7		Apr-08	Jul-09	Jul-08	Nov-10	Mar-11	May-11	Aug-11	Sep-14
Project G	\$38.0		Apr-08	Nov-09	Aug-08	Dec-10	Apr-11	Jul-11	Oct-11	Apr-15
 SR-57 NB, Katella Avenue to Lincoln Avenue (Landscape)	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Project G	N/A		N/A	N/A	May-09	Jul-10	Jun-17	Jul-17	Sep-17	Jun-18
 SR-57 NB, Orangethorpe Avenue to Yorba Linda Boulevard	\$80.2		Aug-05	Dec-07	Feb-08	Dec-09	Apr-10	Jun-10	Oct-10	May-14
Project G	\$52.3		Aug-05	Dec-07	Feb-08	Jul-09	Dec-09	May-10	Oct-10	Nov-14
 SR-57 NB, Yorba Linda Boulevard to Lambert Road	\$79.3		Aug-05	Dec-07	Feb-08	Dec-09	Apr-10	Jun-10	Oct-10	Sep-14
Project G	\$54.1		Aug-05	Dec-07	Feb-08	Jul-09	Mar-10	May-10	Oct-10	May-14
 SR-57 NB, Orangethorpe Avenue to Lambert Road (Landscape)	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Project G	N/A		N/A	N/A	Oct-14	Aug-17	Dec-17	Jan-18	Feb-18	Apr-19
 SR-57 NB, Lambert Road to Tonner Canyon	TBD		TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Project G	TBD		Jul-26	Mar-29	TBD	TBD	TBD	TBD	TBD	TBD
 SR-91 Westbound (WB), I-5 to SR-57	\$78.1		Jul-07	Apr-10	Oct-09	Feb-12	Jul-12	Aug-12	Nov-12	Apr-16
Project H	\$59.2		Jul-07	Jun-10	Mar-10	Apr-12	Aug-12	Oct-12	Jan-13	Jun-16
 SR-91 WB, I-5 to SR-57 (Landscape)	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Project H	N/A		N/A	N/A	Nov-14	Aug-16	Dec-16	Feb-17	Mar-17	Nov-17
 SR-91, SR-55 to Lakeview Avenue (Segment 1)	\$108.6		Jan-15	Oct-18	Mar-20	Jan-23	Aug-23	Oct-23	Feb-24	Mar-28
Project I	\$140.7		Jan-15	Jun-20	Mar-20	Mar-23	May-24	Jun-24	Jan-25	Mar-28
 SR-91, La Palma Avenue to SR-55 (Segment 2)	\$208.4		Jan-15	Oct-18	Jun-20	Jul-23	Feb-24	Mar-24	Jul-24	Mar-28
Project I	\$380.7		Jan-15	Jun-20	Jun-20	Jan-25	Nov-25	Mar-26	Jun-26	Sep-30
 SR-91, Acacia Street to La Palma Avenue (Segment 3)	\$147.7		Jan-15	Oct-18	Nov-20	Apr-24	Nov-24	Jan-25	Apr-25	Sep-28
Project I	\$257.5		Jan-15	Jun-20	Nov-20	Oct-24	Apr-25	May-25	Sep-25	Apr-29
 SR-91, SR-55 to SR-241	\$49.9		Jul-08	Jul-11	Jul-11	Mar-13	Jul-13	Aug-13	Oct-13	Jul-16
Project I	\$42.5		Jul-08	May-11	Jun-11	Feb-13	Apr-13	Jun-13	Oct-13	Jul-16
 SR-91, SR-55 to SR-241	\$128.4		Jul-07	Jul-09	Jun-09	Jan-11	Apr-11	Jun-11	Sep-11	Dec-12
Project J	\$79.7		Jul-07	Apr-09	Apr-09	Aug-10	Dec-10	Feb-11	May-11	Mar-13

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	Baseline/Forecast	Plan/Forecast							
	(millions)	Begin Environmental	Complete Environmental	Begin Design	Complete Design	Construction Ready	Advertise Construction	Award Contract	Complete Construction
 SR-91, SR-55 to SR-241 (Landscape) Project J	N/A N/A	N/A N/A	N/A N/A	N/A May-12	N/A Feb-13	N/A Apr-13	N/A Jul-13	N/A Oct-13	N/A Feb-15
 SR-91 Eastbound (EB), SR-241 to SR-71 Project J	\$104.5 \$57.8	Mar-05 Mar-05	Dec-07 Dec-07	Jul-07 Jul-07	Dec-08 Dec-08	Mar-09 May-09	May-09 Jun-09	Jul-09 Aug-09	Nov-10 Jan-11
 SR-91 EB Corridor Operations Project (SR-241 to SR-71) Project J	TBD TBD	N/A Jun-23	N/A Feb-26	N/A TBD	N/A TBD	N/A TBD	N/A TBD	N/A TBD	N/A TBD
91 Express Lanes to SR-241 Toll Connector	TBD TBD	N/A Nov-13	N/A Jan-20	N/A Jun-16	N/A Oct-25	N/A Nov-25	N/A Jan-26	N/A Mar-26	N/A Jun-29
 I-405, I-5 to SR-55 Project L	TBD TBD	Dec-14 Dec-14	Jul-18 Aug-18	TBD TBD	TBD TBD	TBD TBD	TBD TBD	TBD TBD	TBD TBD
 I-405, SR-55 to I-605 (Design-Build) Project K	\$2,160.0 \$2,160.0	Mar-09 Mar-09	Mar-13 May-15	Mar-14 Mar-14	Nov-15 Nov-15	Feb-16 Feb-16	Mar-16 Mar-16	Nov-16 Nov-16	Feb-24 Feb-24
I-405/SR-22 HOV Connector	\$195.9 \$120.8	N/A N/A	N/A N/A	Sep-07 Sep-07	Sep-09 Jun-09	Mar-10 Sep-09	May-10 Feb-10	Aug-10 Jun-10	Aug-14 Mar-15
I-405/I-605 HOV Connector	\$260.4 \$172.6	N/A N/A	N/A N/A	Sep-07 Sep-07	Sep-09 Sep-09	Mar-10 Feb-10	May-10 May-10	Oct-10 Oct-10	Jan-15 Mar-15
 I-605, I-605/Katella Avenue Interchange Project M	\$29.0 \$53.0	Aug-16 Aug-16	Nov-18 Oct-18	Dec-20 Dec-20	Mar-23 Jan-23	Jul-23 Oct-24	Nov-23 Nov-24	Feb-24 Apr-25	Jul-27 Jul-27
Grade Separation Projects:									
 Sand Canyon Avenue Railroad Grade Separation Project R	\$55.6 \$61.9	N/A N/A	Sep-03 Sep-03	Jan-04 Jan-04	Jul-10 Jul-10	Jul-10 Jul-10	Oct-10 Oct-10	Feb-11 Feb-11	May-14 Jan-16
 Raymond Avenue Railroad Grade Separation Project O	\$77.2 \$126.2	Feb-09 Feb-09	Nov-09 Nov-09	Mar-10 Mar-10	Aug-12 Dec-12	Nov-12 Jul-13	Feb-13 Oct-13	May-13 Feb-14	Aug-18 May-18
 State College Boulevard Railroad Grade Separation (Fullerton) Project O	\$73.6 \$99.6	Dec-08 Dec-08	Jan-11 Apr-11	Jul-06 Jul-06	Aug-12 Feb-13	Nov-12 May-13	Feb-13 Sep-13	May-13 Feb-14	May-18 Mar-18
 Placentia Avenue Railroad Grade Separation Project O	\$78.2 \$64.5	Jan-01 Jan-01	May-01 May-01	Jan-09 Jan-09	Mar-10 Jun-10	May-10 Jan-11	Mar-11 Mar-11	Jun-11 Jul-11	Nov-14 Dec-14
 Kraemer Boulevard Railroad Grade Separation Project O	\$70.4 \$63.8	Jan-01 Jan-01	Sep-09 Sep-09	Jan-09 Feb-09	Jul-10 Jul-10	Jul-10 Jan-11	Apr-11 Jun-11	Aug-11 Sep-11	Oct-14 Dec-14
 Orangethorpe Avenue Railroad Grade Separation Project O	\$117.4 \$105.9	Jan-01 Jan-01	Sep-09 Sep-09	Feb-09 Feb-09	Dec-11 Oct-11	Dec-11 Apr-12	Feb-12 Sep-12	May-12 Jan-13	Sep-16 Oct-16

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	Baseline/Forecast	Plan/Forecast							
	(millions)	Begin Environmental	Complete Environmental	Begin Design	Complete Design	Construction Ready	Advertise Construction	Award Contract	Complete Construction
 Tustin Avenue/Rose Drive Railroad Grade Separation Project O	\$103.0	Jan-01	Sep-09	Feb-09	Dec-11	Mar-12	May-12	Aug-12	May-16
	\$96.6	Jan-01	Sep-09	Feb-09	Jul-11	Jun-12	Oct-12	Feb-13	Oct-16
 Lakeview Avenue Railroad Grade Separation Project O	\$70.2	Jan-01	Sep-09	Feb-09	Oct-11	Oct-12	Feb-13	May-13	Mar-17
	\$110.9	Jan-01	Sep-09	Feb-09	Jan-13	Apr-13	Sep-13	Nov-13	Jun-17
 17th Street Railroad Grade Separation Project R	TBD	Oct-14	Jun-16	TBD	TBD	TBD	TBD	TBD	TBD
	TBD	Oct-14	Nov-17	TBD	TBD	TBD	TBD	TBD	TBD
Transit Projects:									
 Rail-Highway Grade Crossing Safety Enhancement Project R	\$94.4	Jan-08	Oct-08	Jan-08	Sep-08	Sep-08	Sep-08	Aug-09	Dec-11
	\$90.4	Jan-08	Oct-08	Jan-08	Sep-08	Sep-08	Sep-08	Aug-09	Dec-11
 San Clemente Beach Trail Safety Enhancements Project R	\$6.0	Sep-10	Jul-11	Feb-12	Apr-12	Apr-12	Jul-12	Oct-12	Jan-14
	\$5.0	Sep-10	Jul-11	Feb-12	Jun-12	Jun-12	Oct-12	May-13	Mar-14
 CRSPR Rip Rap Repair (Area 1, 2) and Bridge Removal (Area 3) Project R	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	\$9.2	Aug-24	Apr-25	Mar-25	Apr-25	Apr-25	N/A	Apr-25	Jun-25
 CRSPR Catchment Wall (Area 3) Project R	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	\$80.7	Aug-24	Jun-25	N/A	N/A	N/A	Apr-25	Jun-25	Oct-26
 CRSPR Rip Rap Repair and Shoreline Protection (Area 4) Project R	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	TBD	Aug-24	TBD	TBD	TBD	TBD	TBD	TBD	TBD
 CRSPR Sand Nourishment Project R	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	TBD	Aug-24	Oct-26	Mar-25	Nov-26	Nov-26	Feb-27	Apr-27	Jan-28
 Emergency Track Stabilization at Mile Post 206.8 Project R	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	\$23.3	N/A	N/A	N/A	N/A	N/A	Sep-22	Oct-22	Aug-23
 San Juan Capistrano Passing Siding Project R	\$25.3	Aug-11	Jan-13	Mar-15	May-16	May-16	Aug-16	Dec-16	Feb-21
	\$33.2	Aug-11	Mar-14	Mar-15	Aug-18	Aug-18	Aug-18	Mar-19	Nov-20
 OC Streetcar Project S	\$671.4	Aug-09	Mar-12	Feb-16	Sep-17	Oct-17	Dec-17	Aug-18	Mar-26
	\$671.4	Aug-09	Mar-15	Feb-16	Nov-17	Dec-17	Dec-17	Sep-18	Mar-26
 Transit Security and Operation Center Project R	N/A	Jun-17	Jun-20	Jun-20	Oct-23	Nov-23	Jan-24	Sep-24	Sep-26
	\$77.8	Jun-17	Jun-20	Jun-20	Mar-24	Mar-24	Mar-24	Sep-24	Apr-27
 Placentia Metrolink Station and Parking Structure Project R	\$34.8	Jan-03	May-07	Oct-08	Jan-11	TBD	TBD	TBD	TBD
	\$40.1	Jan-03	May-07	Oct-08	Feb-11	TBD	TBD	TBD	TBD
 Orange County Maintenance Facility - ON HOLD Project R	TBD	Apr-20	Apr-22	TBD	TBD	TBD	TBD	TBD	TBD
	TBD	Apr-20	Nov-23	TBD	TBD	TBD	TBD	TBD	TBD
 Irvine Station Improvements - ON HOLD Project R	TBD	Jan-22	TBD	TBD	TBD	TBD	TBD	TBD	TBD
	TBD	Jan-22	TBD	TBD	TBD	TBD	TBD	TBD	TBD

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	Baseline/Forecast	Plan/Forecast							
	(millions)	Begin Environmental	Complete Environmental	Begin Design	Complete Design	Construction Ready	Advertise Construction	Award Contract	Complete Construction
Anaheim Canyon Station	\$27.9	Jan-16	Dec-16	Mar-19	May-19	May-19	Jul-19	Nov-19	Jan-23
	\$34.2	Jan-16	Jun-17	Mar-18	Oct-20	Oct-20	Oct-20	Mar-21	Jan-23
Orange Station Parking Expansion	\$33.2	Dec-09	Dec-12	Nov-10	Apr-13	Jul-16	Jul-16	Nov-16	Feb-19
	\$30.9	Dec-09	May-16	Nov-10	Apr-16	Jul-16	Jul-16	Jun-17	Feb-19
Fullerton Transportation Center - Elevator Upgrades	\$3.5	N/A	N/A	Jan-12	Dec-13	Dec-13	Jun-14	Sep-14	Mar-17
	\$4.2	N/A	N/A	Jan-12	Dec-13	Dec-13	Aug-14	Apr-15	May-19
Anaheim Regional Transportation Intermodal Center	\$227.4	Apr-09	Feb-11	Jun-09	Feb-12	Feb-12	May-12	Jul-12	Nov-14
Project R & T	\$232.2	Apr-09	Feb-12	Jun-09	May-12	May-12	May-12	Sep-12	Dec-14

Note: Costs associated with landscape projects are included in respective freeway projects.

Grey = Milestone achieved

Green = Forecast milestone meets or exceeds plan

Yellow = Forecast milestone is one to three months later than plan

Red = Forecast milestone is over three months later than plan

Begin Environmental: The date work on the environmental clearance, project report, or preliminary engineering phase begins.

Complete Environmental: The date environmental clearance and project approval is achieved.

Begin Design: The date final design work begins, or the date when a design-build contract begins.

Complete Design: The date final design work is 100 percent complete and approved.

Construction Ready: The date contract bid documents are ready for advertisement, including certification of right-of-way, all agreements executed, contract constraints are cleared.

Advertise for Construction: The date a construction contract is both funded and advertised for bids.

Award Contract: The date the construction contract is awarded.

Construction Complete: The date all construction work is completed and the project is open to public use.

Acronyms

I-5 - Santa Ana Freeway (Interstate 5)

SR-73 - San Joaquin Freeway (State Route 73)

I-405 - San Diego Freeway (Interstate 405)

SR-55 - Costa Mesa Freeway (State Route 55)

SR-57 - Orange Freeway (State Route 57)

SR-91 - Riverside Freeway (State Route 91)

SR-241 - Foothill/Eastern Transportation Corridor (State Route 241)

SR-71 - Corona Expressway (State Route 71)

I-605 - San Gabriel River Freeway (Interstate 605)

SR-22 - Garden Grove Freeway (State Route 22)

HOV - High-occupancy vehicle

CRSPP - Coastal Rail Stabilization Priority Project

Capital Programs Division Fiscal Year 2024-25 Performance Metrics Through June 2025

Begin Environmental

Project Description	FY 25 Qtr 1		FY 25 Qtr 2		FY 25 Qtr 3		FY 25 Qtr 4		FY 25
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
No "Begin Environmental" milestones scheduled for FY 2024-25									
Total Forecast/Actual	0	0	0	0	0	0	0	0	0

Complete Environmental

Project Description	FY 25 Qtr 1		FY 25 Qtr 2		FY 25 Qtr 3		FY 25 Qtr 4		FY 25
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
SR-91 Eastbound Corridor Operations Project (SR-241 to SR-71)							X		
Total Forecast/Actual	0	0	0	0	0	0	1	0	1

Begin Design

Project Description	FY 25 Qtr 1		FY 25 Qtr 2		FY 25 Qtr 3		FY 25 Qtr 4		FY 25
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
No "Begin Design" milestones scheduled for FY 2024-25									
Total Forecast/Actual	0	0	0	0	0	0	0	0	0

Complete Design

Project Description	FY 25 Qtr 1		FY 25 Qtr 2		FY 25 Qtr 3		FY 25 Qtr 4		FY 25
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
SR-57 Northbound (NB), Orangewood Avenue to Katella Avenue	X	✔							
I-5, Yale Avenue to SR-55	X	✔							
SR-91, Acacia Street to La Palma Avenue (Segment 3)			X	✔					
I-5, I-405 to Yale Avenue			X	✔					
I-5, SR-73 to El Toro Road (Landscape)				✔	X				
SR-91, La Palma Avenue to SR-55 (Segment 2)					X	✔			
91 Express lanes to SR-241 Toll Connector					X				
Total Forecast/Actual	2	2	2	3	3	1	0	0	7

Construction Ready

Project Description	FY 25 Qtr 1		FY 25 Qtr 2		FY 25 Qtr 3		FY 25 Qtr 4		FY 25
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
I-605, I-605/Katella Avenue Interchange	X			✔					
SR-57 NB, Orangewood Avenue to Katella Avenue					X			✔	
I-5, Yale Avenue to SR-55					X			✔	
I-5, I-405 to Yale Avenue							X	✔	
SR-91, Acacia Street to La Palma Avenue (Segment 3)							X	✔	
91 Express lanes to SR-241 Toll Connector							X		
I-5, SR-73 to El Toro Road (Landscape)				✔			X		
Total Forecast/Actual	1	0	0	2	2	0	4	4	7

Capital Programs Division

Fiscal Year 2024-25 Performance Metrics Through June 2025

Advertise Construction

Project Description	FY 25 Qtr 1		FY 25 Qtr 2		FY 25 Qtr 3		FY 25 Qtr 4		FY 25
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
I-605, I-605/Katella Avenue Interchange			X	✔					
Total Forecast/Actual	0	0	1	1	0	0	0	0	1

Award Contract

Project Description	FY 25 Qtr 1		FY 25 Qtr 2		FY 25 Qtr 3		FY 25 Qtr 4		FY 25
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
Transit Security and Operations Center	X	✔							
SR-91, SR-55 to Lakeview Avenue (Segment 1)			X			✔			
I-605, I-605/Katella Avenue Interchange					X			✔	
Total Forecast/Actual	1	1	1	0	1	1	0	1	3

Complete Construction

Project Description	FY 25 Qtr 1		FY 25 Qtr 2		FY 25 Qtr 3		FY 25 Qtr 4		FY 25
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
I-5, Oso Parkway to Alicia Parkway			X	✔					
I-5, SR-73 to Oso Parkway					X				
I-5, Alicia Parkway to El Toro Road					X				
Total Forecast/Actual	0	0	1	1	2	0	0	0	3

Totals	4	3	5	7	8	2	5	5	22
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Begin Environmental: The date work on the environmental clearance, project report, or preliminary engineering phase begins.

Complete Environmental: The date environmental clearance and project approval is achieved.

Begin Design: The date final design work begins or the date when a design-build contract begins.

Complete Design: The date final design work is 100 percent complete and approved.

Construction Ready: The date contract bid documents are ready for advertisement, right-of-way certified, all agreements executed, and contract constraints are cleared.

Advertise for Construction: The date a construction contract is both funded and advertised for bids.

Award Contract: The date the construction contract is awarded.

Construction Complete: The date all construction work is completed and the project is open to public use.

Acronyms

SR-91 - Riverside Freeway (State Route 91)

SR-241 - Foothill/Eastern Transportation Corridor (State Route 241)

SR-71 - Corona Expressway (State Route 71)

SR-57 - Orange Freeway (State Route 57)

I-5 - Santa Ana Freeway (Interstate 5)

SR-55 - Costa Mesa Freeway (State Route 55)

I-405 - San Diego Freeway (Interstate 405)

SR-73 - San Joaquin Freeway (State Route 73)

I-605 - San Gabriel River Freeway (Interstate 605)

X = milestone forecast in quarter

✔ = milestone accomplished in quarter

Capital Programs Division Fiscal Year 2025-26 Performance Metrics Plan

Begin Environmental

Project Description	FY 26 Qtr 1		FY 26 Qtr 2		FY 26 Qtr 3		FY 26 Qtr 4		FY 26
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
No "Begin Environmental" milestones scheduled for FY 2025-26									
Total Forecast/Actual	0	0	0	0	0	0	0	0	0

Complete Environmental

Project Description	FY 26 Qtr 1		FY 26 Qtr 2		FY 26 Qtr 3		FY 26 Qtr 4		FY 26
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
SR-91 Eastbound Corridor Operations Project (SR-241 to SR-71)					X				
Total Forecast/Actual	0	0	0	0	1	0	0	0	1

Begin Design

Project Description	FY 26 Qtr 1		FY 26 Qtr 2		FY 26 Qtr 3		FY 26 Qtr 4		FY 26
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
No "Begin Design" milestones scheduled for FY 2025-26									
Total Forecast/Actual	0	0	0	0	0	0	0	0	0

Complete Design

Project Description	FY 26 Qtr 1		FY 26 Qtr 2		FY 26 Qtr 3		FY 26 Qtr 4		FY 26
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
SR-55, I-5 to SR-91			X						
91 Express lanes to SR-241 Toll Connector			X						
Total Forecast/Actual	0	0	2	0	0	0	0	0	2

Construction Ready

Project Description	FY 26 Qtr 1		FY 26 Qtr 2		FY 26 Qtr 3		FY 26 Qtr 4		FY 26
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
SR-91, La Palma Avenue to SR-55 (Segment 2)			X						
91 Express lanes to SR-241 Toll Connector			X						
Total Forecast/Actual	0	0	2	0	0	0	0	0	2

Advertise Construction

Project Description	FY 26 Qtr 1		FY 26 Qtr 2		FY 26 Qtr 3		FY 26 Qtr 4		FY 26
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
I-5, I-405 to Yale Avenue	X								
I-5, Yale Avenue to SR-55	X								
SR-57 Northbound (NB), Orangewood Avenue to Katella Avenue	X								
SR-91, La Palma Avenue to SR-55 (Segment 2)					X				
91 Express lanes to SR-241 Toll Connector					X				
Total Forecast/Actual	3	0	0	0	2	0	0	0	5

Capital Programs Division Fiscal Year 2025-26 Performance Metrics Plan

Award Contract

Project Description	FY 26 Qtr 1		FY 26 Qtr 2		FY 26 Qtr 3		FY 26 Qtr 4		FY 26
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
SR-91, Acacia Street to La Palma Avenue (Segment 3)	X								
SR-57 NB, Orangewood Avenue to Katella Avenue			X						
I-5, I-405 to Yale Avenue					X				
I-5, Yale Avenue to SR-55					X				
91 Express lanes to SR-241 Toll Connector					X				
SR-91, La Palma Avenue to SR-55 (Segment 2)							X		
Total Forecast/Actual	1	0	1	0	3	0	1	0	6

Complete Construction

Project Description	FY 26 Qtr 1		FY 26 Qtr 2		FY 26 Qtr 3		FY 26 Qtr 4		FY 26
	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst	Actual	Fcst
I-5, SR-73 to Oso Parkway	X								
I-5, Alicia Parkway to El Toro Road	X								
OC Streetcar					X				
Total Forecast/Actual	2	0	0	0	1	0	0	0	3

Totals	6	0	5	0	7	0	1	0	19
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Begin Environmental: The date work on the environmental clearance, project report, or preliminary engineering phase begins.

Complete Environmental: The date environmental clearance and project approval is achieved.

Begin Design: The date final design work begins or the date when a design-build contract begins.

Complete Design: The date final design work is 100 percent complete and approved.

Construction Ready: The date contract bid documents are ready for advertisement, right-of-way certified, all agreements executed, and contract constraints are cleared.

Advertise for Construction: The date a construction contract is both funded and advertised for bids.

Award Contract: The date the construction contract is awarded.

Construction Complete: The date all construction work is completed and the project is open to public use.

Acronyms

SR-91 - Riverside Freeway (State Route 91)

SR-241 - Foothill/Eastern Transportation Corridor (State Route 241)

SR-71 - Corona Expressway (State Route 71)

SR-55 - Costa Mesa Freeway (State Route 55)

I-5 - Santa Ana Freeway (Interstate 5)

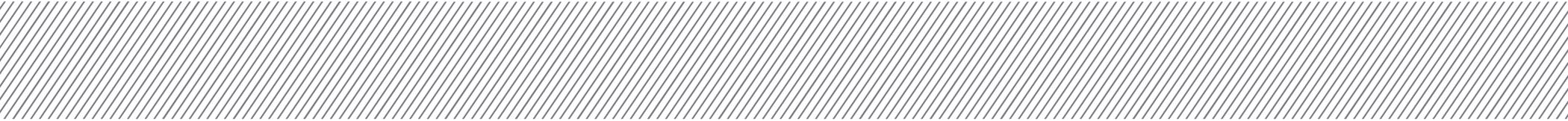
I-405 - San Diego Freeway (Interstate 405)

SR-57 - Orange Freeway (State Route 57)

SR-73 - San Joaquin Freeway (State Route 73)

X = milestone forecast in quarter

✔ = milestone accomplished in quarter



**Fourth Quarter Fiscal Year 2024-25
and Planned Fiscal Year 2025-26
Capital Action Plan and
Performance Metrics**



Major Projects Status



MEASURE M CAPITAL ACTION PLAN PROGRESS



- A** I-5 (SR-55 to SR-57)
- B** I-5 (I-405 to SR-55)
- C** I-5 (Avenida Pico to San Juan Creek Road)
- D** I-5 (SR-73 to El Toro Road)
- D** I-5/Ortega Highway Interchange Improvements
- D** I-5/El Toro Road Interchange Improvements
- E** SR-22 Access Improvements
- F** SR-55 (I-405 to I-5)
- F** SR-55 (I-5 to SR-91)
- G** SR-57 NB (Orangewood Avenue to Katella Avenue)
- G** SR-57 NB (Orangethorpe Avenue to Lambert Road)
- G** SR-57 NB (Lambert Road to County Line)
- H** SR-91 WB (I-5 to SR-57)
- I** SR-91 (SR-57 to SR-55)
- I** SR-91 WB (Tustin Avenue to SR-55)

- J** SR-91 (SR-55 to SR-71)
- J** SR-91 (SR-241 to County Line)*
- K** I-405 (SR-73 to I-605)
- L** I-405 (I-5 to SR-55)
- M** I-605/Katella Avenue Interchange Improvements
- N** Freeway Service Patrol (not mapped)
- A-M** Environmental Mitigation Program
-1,300 acres of permanent open space
-12 restoration projects totaling nearly 350 acres (not mapped)

*Project environmentally reviewed as part of the Riverside County Transportation Commission's Corridor Improvement Project. Additional studies needed prior to construction.

- OTHER PROJECTS**
- TSOC
 - I-5, County Line to Avenida Pico
 - SR-91 Express Lanes to SR-241 Toll Connector

Fiscal Year (FY) 2024-25 Capital Action Plan (CAP) Status

- Seventeen of 22 major delivery milestones planned through in FY 2024-25 were achieved
- Five completed milestones in the fourth quarter include
 - Construction ready for northbound State Route (SR-57) between Orangetown Avenue and Katella Avenue
 - Construction ready for Interstate (I-5) between Interstate (I-405) to Yale Avenue
 - Construction ready for I-5 between Yale Avenue and State Route 55 (SR-55)
 - Construction ready for State Route 91 (SR-91) between Acacia Street and La Palma Avenue (Segment 3)
 - Award contract for Interstate 605 (I-605) Katella Avenue Interchange
- Five missed milestones through the fourth quarter include
 - Complete environmental for SR-91 Eastbound Corridor Operations Project between State Route 241 (SR-241) and State Route 71 (SR-71)
 - Complete design and construction ready for the SR-91 to SR-241 Express Connector
 - Complete construction for I-5 between State Route 73 (SR-73) and Alicia Parkway
 - Complete construction for I-5 between Alicia Parkway and El Toro Road

FY 2024-25 Fourth Quarter CAP Updates

Forecast Milestones Updated on Thirteen Projects

- Complete environmental on I-5 between Avenida Pico and San Diego County Line to September 2026.
- Complete construction on I-5 between SR-73 and Oso Parkway shifted one month to July 2025.
- Complete construction on I-5 between Alicia Parkway and El Toro Road shifted one month to August 2025.
- Complete construction I-5 between SR-73 and El Toro Road re-landscaping based on the actual award contract in May 2025.
- Complete environmental for I-5 El Toro Road interchange to April 2027.
- Advertise construction, award contract, and construction complete for the I-5 between I-405 and Yale Avenue based on the current target advertisement date of September 2025.
- Complete construction on SR-55 between I-405 and I-5 revised to March 2027 based on current construction progress.

FY-2024-25 Fourth Quarter CAP Updates Cont.

- Advertise construction, award contract, and construction complete for northbound SR-57 between Orangewood Avenue and Katella Avenue based on the actual construction ready in May 2025.
- Construction ready, advertise construction, award contract, and complete construction for SR-91 between La Palma Avenue and SR-55 (Segment 2) due to delays with right-of-way acquisition.
- Award contract, and construction complete for SR-91 between Acacia Street and La Palma Avenue (Segment 3) based on the actual advertise contract date in May 2025.
- Complete environmental for the SR-91 Eastbound Corridor Operations Project between SR-241 and SR-71 adjusted based on progress reported by Riverside County Transportation Commission.
- Complete design, construction ready, advertise construction, award contract, and complete construction for the SR-91 to SR-241 Express Connector was revised based on the Transportation Corridor Agency's reported progress.
- Complete construction for the I-605 Katella Avenue Interchange adjusted based on the actual award contract in April 2025.

FY 2025-26 CAP Performance Metrics and Risks

Nineteen major delivery milestones planned

- Freeway project design wrapping up and significant construction beginning throughout the county
- Completion of OC Streetcar Project
- Risks
 - Bid pricing reflecting escalating labor, materials, and equipment
 - Workforce availability may exacerbate the construction and manufacturing labor markets
 - Uncertainty around the impacts of tariffs, additional future tariffs, and their potential duration
 - California Department of Transportation's California Price Index for selected highway construction items in the second quarter of calendar year 2025 had minimal change from the first quarter
 - Cost increases were recorded in roadway excavation, asphalt concrete pavement, concrete pavement, and structural steel in the second quarter.
 - Cost decreases were recorded in aggregate base, structure concrete, and bar reinforcing steel in the second quarter.



August 4, 2025

To: Executive Committee

From: Darrell E. Johnson, Chief Executive Officer

Subject: Proposed Amendment to the Orange County Local Transportation Authority Measure M2 Ordinance No. 3

A handwritten signature in blue ink, appearing to read "Darrell E. Johnson", is positioned in the upper right area of the document.

Overview

The voter-approved Measure M2 Ordinance No. 3 requires that all net revenues be allocated solely for transportation purposes described in the ordinance. A safeguard for the use of the Measure M2 net revenues indicates that any jurisdiction which uses net revenues in any amount and for any reason for a purpose other than those authorized by the ordinance must fully reimburse the Orange County Transportation Authority for any misspent funds and that jurisdiction shall be deemed ineligible to receive net revenues for a period of five years. The Board of Directors requested that staff develop options for potentially amending Ordinance No. 3 that include less severe remedies than what are currently required where Measure M2 net revenues are used for purposes other than those authorized by the ordinance.

Recommendations

- A. Provide direction to staff to initiate the process to amend the Orange County Local Transportation Authority Measure M2 Ordinance No. 3 to provide the Board of Directors with flexibility in determining a lesser penalty when a local jurisdiction uses Measure M2 net revenues for purposes other than those authorized by the M2 Ordinance No. 3.
- B. Provide direction to staff to make the necessary changes to the Transportation Investment Plan provided in Attachment A to reflect the changes made to the Measure M2 Ordinance No. 3.
- C. Direct staff to set a date of October 27, 2025, for a public hearing and Board of Directors' action to consider adoption of the amendment to the Orange County Local Transportation Authority Measure M2 Ordinance No. 3 as it relates to the safeguard of use of revenues requirement.

Background

In July 2006, the Orange County Transportation Authority (OCTA) Board of Directors (Board) approved the Measure M2 (M2) Ordinance No. 3 (Ordinance), including the M2 Transportation Investment Plan (Plan), to place the Plan on the November 2006 ballot. In November 2006, Orange County voters approved the Plan, a one-half cent sales tax for transportation improvements. OCTA is committed to fulfilling the promises made to voters. This means delivering all projects and programs included in the Plan and complying with specific requirements and safeguards identified in the Ordinance to ensure accountability and transparency.

One of the primary promises made to voters when Measure M (M1) and M2 were passed was that all funds would be used for transportation purposes only. While the public was generally supportive of using tax dollars for the transportation improvements outlined in the M2 program of projects, they were also concerned that funds might be used for non-transportation purposes not authorized by the Ordinance. To provide assurances to the voters, page 4 and page 28 of the voter pamphlet (Attachment A in the Ordinance) in Attachment A explicitly states that:

“When new transportation dollars are approved, they should go for transportation and transportation purposes alone. No bait-and-switch. No using transportation dollars for other purposes. The original Measure M went solely for transportation purposes. The Renewed Measure M must be just as airtight.”

Several safeguards were included in the Ordinance to demonstrate to the voters that M2 funds would only be used for purposes authorized by the Ordinance. Chief among those voter safeguards was the inclusion of a severe penalty defined in Section 10.4 of the Ordinance, which requires any jurisdiction be found ineligible to receive M2 dollars for a period of five years if they use M2 dollars for non-transportation purposes and the jurisdiction must pay back the misspent funds. Only the OCTA Board can find local jurisdictions to be ineligible to receive M2 funds. If the Board finds that a local jurisdiction used M2 funds for purposes not authorized by the Ordinance, the Board must impose a five-year penalty based on the Ordinance as written. In June 2024, the Board imposed this five-year penalty on the City of Buena Park (Buena Park); in June 2025, the Board imposed the same penalty on the City of Huntington Beach (Huntington Beach) as described below.

The Ordinance requires local jurisdictions to annually submit an expenditure report that details all M2 net revenues, interest earned, expenditures of M2, and expenditures of earned interest. Local jurisdictions' expenditure reports are signed by their respective Finance Directors, adopted by the City Council/ Board of Supervisors, and submitted to OCTA within six months of the local jurisdiction's fiscal year (FY) end.

The Taxpayer Oversight Committee (TOC) is an independent committee which is prescribed in the Ordinance and was originally formed after the passage of M1 in 1990. The committee upholds the integrity of M2 by monitoring the use of M2 funds and ensuring that all revenue collected from M2 is spent on voter-approved transportation projects within the Plan. Annually, the Audit Subcommittee (Subcommittee) of the TOC selects specific local jurisdictions for application of agreed-upon procedures (AUP) by OCTA's independent auditing firm. The AUP includes testing of expenditures for compliance with program requirements, review of indirect costs for adequate support and reasonableness, testing to ensure allocation of interest, and testing of the annual expenditure reports for accuracy. The independent auditing firm's report helps determine local jurisdictions' compliance with Ordinance provisions.

For FY 2023-24, one of the local jurisdictions selected by the Subcommittee for review of the M2 Local Fair Share (LFS) program funding was Huntington Beach. Crowe, LLP (Crowe), OCTA's independent auditing firm, performed the AUP for Huntington Beach with the results of the effort presented to the Board on April 28, 2025. Crowe identified one notable finding: Huntington Beach reported LFS expenditures of \$29,249 that were spent for purposes not authorized by the Ordinance. Huntington Beach acknowledged the finding and indicated that it was a timesheet coding error for an employee who worked in the water division. To uphold the M2 promises to voters, the Board acted in accordance with the Ordinance and determined on May 12, 2025, that Huntington Beach was ineligible for a period of five years and required pay back of the funds used for non-transportation purposes.

While the Ordinance requires that any local jurisdiction that uses M2 funds for non-transportation-related expenses be found ineligible for a period of five years, the Ordinance does not differentiate based on the context of the ineligible expenses. However, the Board does have some discretion in determining the penalty. In the cases of Buena Park and Huntington Beach, the Board considered the nature and severity of the violations when deciding whether to escrow future funds and for how long, ultimately deciding to escrow the withheld M2 funds for the full five-year period for both cities.

Discussion

The Ordinance includes specific language to address safeguards related to the unauthorized use of M2 net revenues. Section 10.4 on page six of the Ordinance states:

“No Net Revenues shall be used by a jurisdiction for other than transportation purposes authorized by the Ordinance. Any jurisdiction which violates this provision must fully reimburse the Authority for the Net Revenues misspent and shall be deemed ineligible to receive Net Revenues for a period of five (5) years.”

There is additional language included in the Plan which is provided as Attachment A in the Ordinance.

On page 20 of Attachment A in the Ordinance, it states:

“Agree to use Measure M funds for transportation purposes only, subject to full repayment and a loss of funding eligibility for five years for any misuse.”

On page 28 of Attachment A in the Ordinance, it states:

“An independent, outside audit of this fund will protect against cheaters who try to use the transportation funds for purposes other than specified transportation uses. A severe punishment will disqualify any agency that cheats from receiving Measure M funds for a five-year period.”

Lastly, on page 29 of Attachment A in the Ordinance, it states:

“Funds must be used only for transportation purposes described in the Plan. The penalty for misspending is full repayment and loss of funding eligibility for a period of five years.”

The finding of Huntington Beach as ineligible for five years due to a timesheet coding error prompted the Board to request that staff return with a potential amendment to the Ordinance that would allow the Board flexibility to apply a lesser penalty.

The Ordinance allows for amendments for unforeseen circumstances, which is noted and further discussed in Section 12 of the Ordinance. A specific process for amendments was established by the Board when M1 was passed and has been followed into the M2 period. Amendments to the Ordinance, such as this,

require a two-thirds vote from the Board, as well as a public hearing and notification process.

As the Local Transportation Sales Tax Authority responsible for administering M2, OCTA is committed to upholding the intent of the Ordinance and is entrusted to ensure that amendments only occur when absolutely necessary, keeping the promises to the voters at the forefront. M2 amendments are rare, with only four Ordinance amendments and two Plan amendments since the start of M2 in 2011. Ordinance amendments are corrective in nature, while Plan amendments address funding adjustments between projects and programs within the same mode. The change required for this requested action is an Ordinance amendment. Attachment B provides information on the amendment process, the language on amendments from the Ordinance, and a history of the prior amendments.

Proposed Amendments to the Ordinance

In order to achieve additional flexibility in determining the penalty for using M2 funds in a way that is not consistent with the Ordinance with consideration for specific circumstances, Section 10.4 on page six of the Ordinance could be changed to the following:

“No Net Revenues shall be used by a jurisdiction for other than transportation purposes authorized by the Ordinance. Any jurisdiction which violates this provision must fully reimburse the Authority for the Net Revenues used by the jurisdiction for purposes not authorized by the Ordinance and shall be deemed ineligible to receive Net Revenues for a period of between one (1) to five (5) years after considering the totality of the facts presented to the Board of Directors.”

Similarly, language on page 20 of Attachment A in the Ordinance could be amended to read:

“Agree to use Measure M funds for transportation purposes only, subject to full repayment and a loss of funding eligibility for between one to five years for any use of Measure M funds for purposes not authorized by the Ordinance, based on the totality of the facts.”

Additional language on page 28 of Attachment A in the Ordinance could be amended to read:

“An independent, outside audit of this fund will protect against jurisdictions that use the transportation funds for purposes other than specified transportation uses. A severe punishment will disqualify any jurisdiction that does so from receiving Measure M funds for a period of between one and five years.”

Lastly, the language on page 29 of Attachment A in the Ordinance could be amended to read:

“Funds must be used only for transportation purposes described in the Plan. The penalty for use of Measure M funds for purposes not authorized by the Ordinance is full repayment and loss of funding eligibility for a period of between one to five years, based on the totality of the facts.”

A summary of the Ordinance excerpts and requested changes is included as Attachment C. The process and potential timing for amending the Ordinance is shown below:

Actions	Date
Board requested staff to return with M2 amendment	May 12, 2025
OCTA Executive Committee considers M2 amendment	August 4, 2025
Board considers amendment and sets a public hearing date for October 27, 2025	August 25, 2025
Proposed amendment sent to local jurisdictions for public review prior to public hearing	August 26, 2025
TOC will be provided with an update on M2 amendment	September 9, 2025
Issue public hearing notice (at least 30 days prior to public hearing)	September 26, 2025
Public hearing on M2 amendment and roll call vote by the Board (requires two-thirds vote)	October 27, 2025
Adopted M2 amendment transmitted to local jurisdictions	October 28, 2025
Amendment effective 45 days following adoption	December 11, 2025

OCTA is committed to delivering the M2 promises made to voters and takes this responsibility very seriously. This includes strictly adhering to the safeguards in the Ordinance, which ensures transparency and accountability of taxpayer dollars. This is evidenced by the annual independent TOC finding that OCTA

has administered M2 funds in accordance with the Ordinance for 34 consecutive years. Although the Ordinance requires that any local jurisdiction that mispends M2 funds be found ineligible for a period of five years, the Board has some flexibility in administering penalties by allowing jurisdictions to escrow funds for the period of ineligibility. This change would provide the Board with additional flexibility in assigning a lesser penalty for instances where agencies have used M2 funds for purposes other than those allowed by the Ordinance.

Summary

The Ordinance currently requires a fixed penalty for local agencies who use funds for unauthorized purposes. At the Board's request, revised language for the Ordinance to provide flexibility to impose a lesser penalty is being presented for Board consideration and approval to begin the process to amend the Ordinance.

Attachments

- A. Measure M2 Transportation Investment Plan Excerpts
- B. Procedures to Amend the Renewed Measure M Transportation Investment Plan and Ordinance No. 3, Language Excerpt and Amendment History
- C. Measure M2 Ordinance No. 3 Proposed Amendment Excerpts

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Public Transit

As Orange County continues to grow, building a visionary rail transportation system that is safe, clean and convenient, uses and preserves existing rights-of-way, and, over time, provides high-speed connections both inside and outside of Orange County, is a long term goal. Twenty-five percent of the net revenue from Renewed Measure M, or \$2.83 billion, will be dedicated to transit programs countywide. About twenty percent, or \$2.24 billion, will be dedicated to creating a new countywide high capacity transit system anchored on the existing, successful Metrolink and Amtrak rail line, and about five percent, or \$591 million, will be used to enhance senior transportation programs and provide targeted, safe localized bus service.

Environmental Cleanup

Every day, more than 70 million gallons of oily pollution, litter, and dirty contaminants wash off streets, roads, and freeways and pour onto Orange County waterways and beaches. When it rains, the transportation-generated beach and ocean pollution increases tenfold. Under the plan, two percent of the gross Renewed Measure M Transportation Investment Plan, or \$237 million, will be dedicated to protecting Orange County beaches from this transportation-generated pollution (sometimes called "urban runoff") while improving ocean water quality.

Taxpayer Safeguards and Audits

When new transportation dollars are approved, they should go for transportation and transportation purposes alone. No bait-and-switch. No using transportation dollars for other purposes. The original Measure M went solely for transportation purposes. The Renewed Measure M must be just as airtight. One percent of the gross Measure M

program, or \$118.6 million over 30 years, will pay for annual, independent audits, taxpayer safeguards, an independent Taxpayer Oversight Committee assigned to watchdog government spending, and a full, public disclosure of all Renewed Measure M expenditures. A detailed review of the program must be conducted every ten years and, if needed, major changes in the investment plan must be brought before Orange County voters for approval. Taxpayers will receive an annual report detailing the Renewed Measure M expenditures. Additionally, as required by law, an estimated one and a half percent of the sales taxes generated, or \$178 million over 30 years, must be paid to the California State Board of Equalization for collecting the one-half cent sales tax that funds the Renewed Measure M Transportation Investment Plan.

In this pamphlet, every specific project, program, and safeguard included in the Renewed Measure M Transportation Investment Plan is explained. Similar details will be provided to every Orange County voter if the measure is placed on the ballot.





Taxpayer Safeguards and Audits Overview

When new transportation dollars are approved, they should go for transportation and transportation alone. No bait-and-switch. No using transportation dollars for other purposes. The original Measure M went solely for transportation. The Renewed Measure M will be just as airtight.

And there will be no hidden costs in the program.

Prior to allocation of funds for freeway, street and transit projects, one percent of gross revenues from the Renewed Measure M Transportation Investment Plans is set aside for audits, safeguards, and taxpayer protection. By state law, one and one half percent of the gross sales taxes generated by Measure M must be paid to the California State Board of Equalization for collecting the countywide one-half percent sales tax that funds the Transportation Investment Program.

Special Trust Fund

To guarantee transportation dollars are used for transportation purposes, all funds must be kept in a special trust fund. An independent, outside audit of this fund will protect against cheaters who try to use the transportation funds for purposes other than specified transportation uses. A severe punishment will disqualify any agency that cheats from receiving Measure M funds for a five-year period.

The annual audits, and annual reports detailing project progress, will be sent to Orange County taxpayers every year and will be reviewed in public session by a special Taxpayer Oversight Committee that can raise fiscal issues, ask tough questions, and must independently certify, on an annual basis, that transportation dollars have been spent strictly according to the Renewed Measure M Investment Plan.

Back to the Voters

Of course, over the next 30 years, things will change. Minor adjustments can be made by a 2/3 vote of the Taxpayer Oversight Committee and a 2/3 vote of the Orange County Local Transportation Authority Board of Directors. Major changes must be taken back to voters for authorization. And, every ten years, and more frequently if necessary, the Orange County Local Transportation Authority must conduct a thorough examination of the Renewed Measure M Investment Plan and determine if major changes should be submitted to the voters.

There are other important taxpayer safeguards, all designed to insure the integrity of the voter-authorized plans. But each is focused on one goal: guaranteeing that new transportation dollars are devoted to solving Orange County's traffic problems and that no transportation dollars are diverted to anything else.



**PROCEDURES TO AMEND THE
RENEWED MEASURE M TRANSPORTATION INVESTMENT PLAN
AND ORDINANCE NO. 3
LANGUAGE EXCERPT AND AMENDMENT HISTORY**

PROCEDURES

The Orange County Local Transportation Authority (OCLTA) Ordinance No. 3 and Renewed Measure M (M2) Transportation Investment Plan (Plan) approved by the OCLTA Board of Directors (Board) on July 24, 2006, includes the following procedures to amend the OCLTA M2 Ordinance and the M2 Plan approved by Orange County voters on November 6, 2007, by the OCLTA Board:

A proposed amendment which eliminates a program or project specified on page 31 of the Plan shall not be adopted unless the Board adopts a finding that the transportation purpose of the program or project to be eliminated will be satisfied by a different program or project.

A proposed amendment which changes in funding categories, programs, or projects identified within the expenditure plan, page 31 of the Plan, shall be first approved by a two-thirds vote of the Taxpayers Oversight Committee.

Proposed amendments to the Plan and Ordinance No. 3 shall be presented to the Board. The Board shall set a date no sooner than 30 days thereafter for a public hearing to consider the proposed amendment(s), and the proposed amendment(s) shall be transmitted to the County Board of Supervisors and the city council of each Orange County city not less than 30 days prior to the public hearing.

Local agencies may offer comments in writing or in person at the public hearing and such comments shall be incorporated into the public record of the hearing.

The Board shall hold a public hearing prior to the adoption of the amendment.

The amendment shall be passed by a roll call vote with at least a two-thirds majority of Board members.

The Orange County Transportation Authority shall give written notice of the amendment to the County Board of Supervisors and all city councils.

Amendment(s) to the Plan or Ordinance No. 3 shall become effective 45 days after adoption.

In addition, a proposed amendment which changes funding allocations among the four major categories of: freeway projects, streets and roads projects, transit projects, and environmental cleanup projects, as identified on page 31 of the Plan; or which changes funding allocations for Local Fair Share Program net revenues (Section IV, C, 3 of Attachment B) shall be approved by a simple majority vote of the electors before going into effect.

**Orange County Local Transportation Authority Ordinance No. 3 Amendment Excerpt
Page 7**

SECTION 12. AMENDMENTS

The Authority may amend the Ordinance, including the Plan, to provide for the use of additional federal, state, and local funds, to account for unexpected revenues, or to take into consideration unforeseen circumstances. The Authority shall notify the board of supervisors and the city council of each city in the county and provide them with a copy of the proposed amendments, and shall hold a public hearing on proposed amendments prior to adoption, which shall require approval by a vote of not less than two thirds of the Authority Board of Directors. Amendments shall become effective forty-five days after adoption. No amendment to the Plan which eliminates a program or project specified on Page 31 of the Plan shall be adopted unless the Authority Board of Directors adopts a finding that the transportation purpose of the program or project to be eliminated will be satisfied by a different program or project. No amendment to the Plan which changes the funding categories, programs or projects identified on page 31 of the Plan shall be adopted unless the amendment to the Plan is first approved by a vote of not less than two thirds of the Committee. In addition, any proposed change in allocations among the four major funding categories of freeway projects, street and road projects, transit projects and Environmental Cleanup projects identified on page 31 of the Plan, or any proposed change of the Net Revenues allocated pursuant to Section IV C 3 of Attachment B for the Local Fair Share Program portion of the Streets and Roads Projects funding category, shall be approved by a simple majority vote of the electors before going into effect.

Ordinance No. 3 Amendment History

Ordinance Amendments

1. November 25, 2013: Strengthens the eligibility and selection process for Taxpayers Oversight Committee (TOC) members to prevent any person with a financial conflict of interest from serving as a member. Also requires currently elected or appointed officers who are applying to serve on the TOC to complete an "Intent to Resign" form.
2. December 14, 2015 (corrected March 14, 2016): Accounts for additional funding from Project T allocated to the Fare Stabilization Program by changing Attachment B language to reflect a 1.47% delegation (rather than 1%) of Project U funding towards Fare Stabilization. Corrected amendment language was presented to the Board of Directors (Board) on March 14, 2016.
3. June 22, 2020: Temporarily changes the maintenance of effort requirements for fiscal year 2019-20 and fiscal year 2020-21 to assist local jurisdictions through the unprecedented period of uncertainty due to the economic impacts of the 2020 coronavirus pandemic.
4. May 24, 2021: Extends temporary changes for maintenance of effort requirements for fiscal year 2020-21 into fiscal year 2021-22 to continue assisting local jurisdictions during the coronavirus pandemic.

Plan Amendments

1. November 9, 2012: Reallocation of funds within the freeway program between State Route 91 and Interstate 405
2. December 14, 2015 (corrected March 14, 2016): Closeout of Project T and reallocation of remaining funds within the Transit Program between Metrolink Service Expansion Project (Project R) and Fare Stabilization Program (Project U). Corrected amendment language was presented to the Board on March 14, 2016.

Measure M2 Ordinance No. 3 Proposed Amendment Excerpts

Reference	Original	Proposed Changes
Section 10.4 – Page 6	No Net Revenues shall be used by a jurisdiction for other than transportation purposes authorized by the Ordinance. Any jurisdiction which violates this provision must fully reimburse the Authority for the Net Revenues misspent and shall be deemed ineligible to receive Net Revenues for a period of five (5) years.	No Net Revenues shall be used by a jurisdiction for other than transportation purposes authorized by the Ordinance. Any jurisdiction which violates this provision must fully reimburse the Authority for the Net Revenues used by the jurisdiction for purposes not authorized by the Ordinance and shall be deemed ineligible to receive Net Revenues for a period of between one (1) to five (5) years after considering the totality of the facts presented to the Board of Directors.
Attachment A – Page 20	Agree to use Measure M funds for transportation purposes only, subject to full repayment and a loss of funding eligibility for five years for any misuse.	Agree to use Measure M funds for transportation purposes only, subject to full repayment and a loss of funding eligibility for between one to five years for any use of Measure M funds for purposes not authorized by the Ordinance, based on the totality of the facts.
Attachment A – Page 28	An independent, outside audit of this fund will protect against cheaters who try to use the transportation funds for purposes other than specified transportation uses. A severe punishment will disqualify any agency that cheats from receiving Measure M funds for a five-year period.	An independent, outside audit of this fund will protect against jurisdictions that use transportation funds for purposes other than specified transportation uses. A severe punishment will disqualify any jurisdiction that does so from receiving Measure M funds for a period of between one and five years.
Attachment A – Page 29	Funds must be used only for transportation purposes described in the Plan. The penalty for misspending is full repayment and loss of funding eligibility for a period of five years.	Funds must be used only for transportation purposes described in the Plan. The penalty for use of Measure M funds for purposes not authorized by the Ordinance is full repayment and loss of funding eligibility for a period of between one to five years, based on the totality of the facts.